

2022 | MUNICIPAL 2023 | PLAN



KATHERINE
TOWN COUNCIL



[KRIOL]

Jinggabatbat oldentaim en lugunat lida la wi fyutja

ACKNOWLEDGING OUR PAST,
LEADING INTO THE FUTURE...

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Katherine has three key Aboriginal groups. We acknowledge them as the Traditional Owners of the country on which we work and live.
This Municipal Plan is prepared in accordance with the requirements of the Northern Territory Local Government Act 2019.

INTRODUCTION

This municipal plan is Katherine Town Council's action plan on the services, programs, events, facilities, and infrastructure we will deliver and maintain for the community in 2022/23.

The following document also contains our annual budget, which outlines proposed Council rates and our Long-Term Financial Plan. Our Fees and Charges document can be viewed on our website.

Katherine Town Council's vision is for Katherine to be a place of opportunity where we live, work, learn, and grow together.

Our community is at the centre of everything we do. In achieving this, we contribute to the vision where:

- Katherine is welcoming, vibrant, family-friendly, and fosters diversity and unity.
- In Katherine, everyone belongs, everyone feels safe, and there is a sense of community.
- Our vision recognises the importance of valuing our environment, and investing in our people and culture.

VISION:

Katherine is a place of opportunities. We celebrate diversity, as we live, work, learn, and grow together.

MISSION:

Together, we will work effectively today, to shape our exceptional future tomorrows.

VALUES:

- ◇ Accepting of DIVERSITY
- ◇ Sense of COMMUNITY
- ◇ Respect for PEOPLE, our ENVIRONMENT, and our CULTURE



KATHERINE TOWN

At the heart of the Big Rivers region is Katherine, the fourth largest township in the Northern Territory. Outside of Darwin and Palmerston Local Government Areas, Katherine is the next major regional centre closest to the Port of Darwin; the only major multimodal port located in Northern Australia and Australia's gateway to the Asia Pacific.

Katherine is located at a critical crossroads point for Northern Australia and the top end, connecting Perth to Darwin from the west and Adelaide to Darwin through the north/south highway and rail corridor. Katherine services the wider region with access to education and medical services.

Around 8,000 people live in the Katherine municipality. The local RAAF Airbase at the Katherine suburb of Tindal adds around 2,000 to this figure making it over 10,000 people living and working in Katherine.



10,617
Population



32
Median Age



6,745 KM²
Geographical Area



\$1.38 Billion
Local Economy

PUBLIC CONSULTATION

Local governments in the Northern Territory undertake planning and reporting activities in line with the Local Government Act 2019 and Local Government Regulations.

The Draft Municipal Plan was out for public consultation for a 21-day period in June 2022.

The 2022/23 Municipal Plan was adopted by Council on June 28, 2022.

21 Parks
managed by
Council

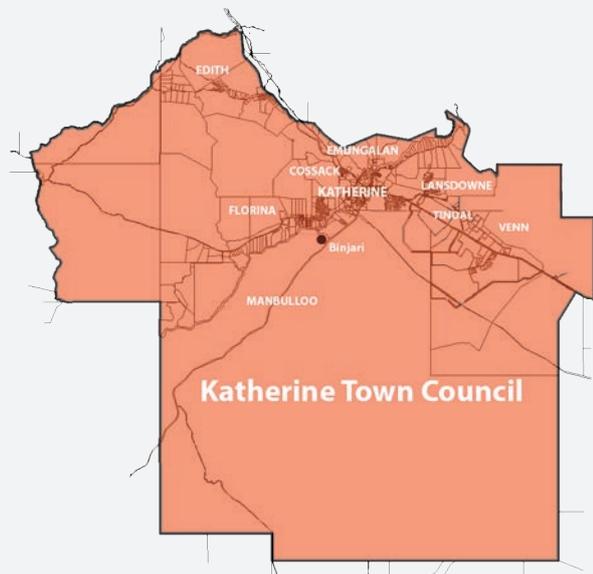
over
60
staff at
Katherine Town
Council

over
3800
rateable properties in the
Katherine municipality

\$139M+

of community
infrastructure including:

- roads
- sporting venues
- community facilities



MESSAGE FROM THE MAYOR

The past year has been another difficult one with COVID-19 still affecting many businesses as well as the community in general. Council is in the process of doing a Strategic Plan which will outline the way forward that our community want us as Council to work towards. I thank everyone that has given us feedback for this plan.

There are many challenges facing Council, particularly the development of Tindal which, while welcome, puts a strain on our infrastructure. We also have sparse availability with housing, and then the knock-on effect with staff shortages for the local business community.

Last financial year the new Leight Creek bridge was completed. This means for residents who have dealt with being cut off for the last 16 years, they can finally cross the creek in the wet season. This bridge can be used until the river reaches 13 metres, nine metres higher than the previous causeway. Updates for the 2022/23 year are listed on the right.

It is a great pleasure to present the Katherine Town Council Municipal Plan for the Financial Year 2022/23. We look forward to the coming year with all the exciting opportunities on offer for Katherine and our community.

Elisabeth Clark
Mayor



Looking Forward

■ Katherine: hub of the north

Because of upcoming developments in agriculture, mining, and air force such as the Tindal development, Council will need to be ready along with our regional partners Roper Gulf Regional Council and Victoria Daly Regional Council.

■ Local upgrades:

The show grounds have a few final upgrades such as lights in the rodeo arena, seating and some other minor repairs. There are now many different user groups that utilise this facility. The sports grounds are the next area that will have some upgrades. The sports pavilion is nearing completion and the oval was resurfaced last year.

■ Aquatic Centre redevelopment

Council still has its sights on a pool upgrade in the future and is campaigning for funding to make this happen.

EXECUTIVE SUMMARY

Katherine is a vibrant community and in establishing our long-term goals, we can continue to be responsible leaders for our community.

Since I began at Katherine Town Council in February, my observation is there still exists within Katherine and the Big Rivers region a high level of uncertainty around the role of local government and the role of locally elected councillors.

This is by no means limited to our community, as research shows since the 1990s that local governments across Australia have been undergoing a process of reform. The main stated objective has been to strengthen local democracy and make local governments more effective and efficient in order to ensure their financial sustainability and their ongoing capacity to provide services to the community¹.

Processing change can be uncomfortable but change is coming to Katherine Town Council to strengthen our financial sustainability and capacity to provide services in our projected fast growing development stage.

Local government is ever-present in residents' lives. At Katherine Town Council we employ over 60 staff who participate in the Katherine community. Staff live here, work here, and see their families grow up here. Decisions that Council make impact staff as much as everyone else in community.

Our staff provide vital services that allow residents to live comfortably here. These include waste collection, keeping our town tidy and maintained, and providing facilities that allow residents to recreate and enjoy time in the community such as our sports fields, show grounds, aquatic centre, local hot springs and many community events.

Since commencing I have identified many challenges that exist within and for Council. I am working with our team towards getting Council up to date with policies and procedures, ensuring we are compliant

¹ Local Government Democracy at Work: Tan, Su Fei Thesis 2020

with regulations and providing responsible leadership and expenditure.

Planning a way forward for Council in partnership with community has been a key priority for elected members. It is an essential part of business, understanding what we are working towards and why.

Our strategic plan is currently being developed and will provide a blueprint for the next 15 years, allowing for the planning and implementation of important projects. In the future our strategic plan and municipality will be aligned to ensure ease of understanding of what we are working towards.

As a first step we have addressed our values, mission, and vision statements. They have been refreshed as will our organisation as a whole.

We acknowledge our past as we journey into the future.

Ingrid Stonhill
Chief Executive Officer



ELECTED MEMBERS

Councillors are elected by democratic vote. They are a vital part of the community and they represent the whole municipality. The Mayor and six Councillors are elected for a term of four years. The next election will be in 2025.



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Deputy Mayor

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Councillor

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Councillor

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Jeremy Trembath
Councillor

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ALLOWANCES

In accordance with Local Government Act, Katherine Town Council proposes to pay the following elected member allowances in 2022/23. The total amount budgeted for the above allowances is \$269,668.99

Allowance Type	Mayor	Acting Mayor	Deputy Mayor	Councillor
Annual Base Allowance	\$75,116.61	N/A	\$27,776	\$13,509.96
Annual Electoral Allowance	\$19,771.29	N/A	\$4,944	\$4,943.73
Extra Meeting Allowance	N/A	N/A	N/A	N/A
Professional Development	\$3,753.17	N/A	\$3,753	\$3,753.17
Total	\$98,641.07	N/A	\$36,473	\$22,207
Acting Mayor Allowance	Daily Rate of \$261.34 per day to a maximum of \$23,520.60 per year (90 days)			

Katherine Town Council Organisational Chart

**CHIEF EXECUTIVE
OFFICER**

Infrastructure & Environment

- FTE - 26**
PTE/CASUAL - 7
- Grounds and Open Spaces
 - Katherine Civic Airport
 - Waste Management Facility & Domestic Collection
 - Stormwater networks
 - Engineering Administration
 - Asset Management
 - Cemetery Services
 - Outdoor lighting
 - Road network

Community Services

- FTE - 11**
PTE/ CASUAL - 15
(includes seasonal limited tenures)
- Regulatory Services
 - Community Engagement & Initiatives
 - Library Services
 - Visitor Information Centre Services

Governance

- FTE - 4**
PTE/CASUAL - 2
- Council Governance
 - Risk Management
 - Communications
 - Human Resources & Safety

Corporate

- FTE - 9**
PTE/CASUAL - 4
- Financial services
 - Administrative services
 - Customer service
 - Information & Technology

2022/23 BUDGET HIGHLIGHTS: OPPORTUNITIES & CHALLENGES



Strategic Plan

■ Katherine Town Council endorsed the development of the Katherine Community Strategic Plan in 2021. Deloitte consultants were contracted to facilitate engagement with the local community to understand their priorities for the future in areas such as housing, governance, community engagement, entertainment and livability, tourism, and public infrastructure. The plan is expected to be delivered mid-2022.

Materials Recovery Facility

■ Announced in February 2022, the Northern Territory and federal governments together are investigating the development of a \$7.2 million Materials Recovery Facility (MRF) in Katherine. The first stage will include a feasibility study and community consultation which will guide the deliverables for the project.

Housing

■ Katherine Town Council is aware of the current housing crisis in Katherine. This key advocacy item has been a major focus of the Council together with external providers and stakeholders to develop solutions for future housing needs for the community.

Aquatic Centre

■ Katherine Town Council have been advocating for the funding required to redevelop and redesign the Katherine Aquatic Centre to provide for the future growth of the community. Council are considering different fee structures for the centre to reinvigorate the usage of the space and this discussion has been included in the development of the Strategic Plan. Council received a pledge of \$10 million to facilitate this redevelopment from Northern Territory Labor Party candidates in the 2022 Federal Election (which resulted in Labor forming government).



OUR PEOPLE

Katherine Town Council is committed to being an employer of choice, attracting, and retaining a diverse and talented workforce by offering excellent working conditions, a chance to make a difference in the community, and supportive professional development opportunities.

Katherine Town Council has updated its Enterprise Bargaining Agreement in October 2021 with employee benefits and conditions well above award standards, such as providing specialised pandemic leave availability, having reward and recognition opportunities in conjunction with competitive remuneration packages.

Council is committed to creating teams that support each other and delivering services efficiently and effectively, resulting in personalised customer experiences for our residents.

Council has taken an eager approach to growing our own by providing work experience opportunities for student based officers to undertake core Council duties whilst still continuing their school studies.

1 COMMUNITY LAND FAMILIES

Katherine is a safe and family-friendly community where everyone belongs.

OBJECTIVES

- ◇ We focus on families and our liveability
- ◇ Wellbeing of our community is the focus for our work





EVENTS AND COMMUNITY

Council will continue to provide high quality, inclusive, and free family events to the community in 2022/23. These will include the popular Come and Try Sports Expo, the Youth Concert, and Carols by Candlelight. These events encourage use of Katherine's spaces, including our beautiful outdoor Town Square, as well as increasing social connectedness.

As we welcome more new residents through our Citizenship Ceremonies and Australia Day commemorations, we will ensure that inclusiveness and accessibility to our events remains an important and non-negotiable part of the planning.

Significant local days of importance such as the Bombing of Katherine, Territory Day, Veterans Day, ANZAC Day, and Remembrance Day will continue to be acknowledged.

Our extensive and engaging community event calendar will continue, including School Holiday Programs, Festivals of the Dry, Senior Citizens Morning Tea, and Clean-up Days.

For 2022/23, we also plan to bring a little glamour to Katherine with the introduction of the Katherine Defence Mayoral Ball.

Aiding community involvement within our municipality is important to our Council so we will be reviewing our community grant guidelines to incorporate community strategic plan outcomes and increase applications to community grants.

COMMUNICATION

Marketing campaigns will run in succession to our programs and events to increase awareness and engagement. Information will be communicated effectively and in a timely manner to the community. This will be done through social media, campaigns, and visual representation throughout Katherine.

Council's website will be updated regularly to reflect important information.

KEEPING TOWN SAFE

Katherine Town Council regulates and manages compliance with Council by-laws to promote public safety and amenity such as the number of dogs registered and the number of parking infringements issued.

We will educate the community around the importance of complying with animal by-laws and animal welfare and safety. As part of this we will hold our annual Doggy Day event, which allows residents and their dogs to interact with each other while also having access to local veterans, our rangers, and council staff with whom they can register their dogs with.

LIBRARY

School holidays are a busy time for our local families. Our library provides invaluable information services and programs to enhance literacy and encourage a culture of lifelong learning.

Over the last year our library has seen significant refurbishments of the space thanks to the library manager, making it more inviting for users. For 2022/23, these developments will continue with new children's furniture, a 3D printer trolley, study tables, end bays, display materials, and art installations. Library staff will also look at buying a van to start a home delivery service.

MEASURES OF SUCCESS



Increased participation in community events, activities, and programs



Customer requests actioned in accordance with the KTC Customer Service Charter



Increase applications to community grants



Increased compliance in areas such as registered dogs

2 VIBRANT ECONOMY

Katherine is a destination for services, employment, and tourism with economies in tourism, agriculture, resources, and development opportunities. It is a place where businesses are encouraged to set up and to grow.

OBJECTIVES:

- ◇ Improve Katherine's image
- ◇ Katherine's economic future is bright



IMPROVE KATHERINE'S IMAGE

Council's brand and visual identity are defining elements that are vital to represent who we are as a Council, but also who we are as a community. Brand recognition is very important for residents to identify a Council event, activity, program or project.

The outward appearance of our town is also important. Council maintains 448 hectares of parks and open land including five sporting ovals, 21 parks, and the cemetery. Litter control is done every weekday with areas tended to full-time to keep our streets and parks clean of rubbish. Other maintenance includes mowing, managing weeds, pruning, and planting trees.

OUR ECONOMIC FUTURE IS BRIGHT

We engaged with the Katherine community to gather feedback for our Strategic Plan which will be released in mid-2022. The Strategic Plan will identify long-term goals for Katherine, guiding our economic priorities. Having these goals defined will help us plan better and in-line with what the community feels is important, as well as build better support networks for local businesses and potential opportunities.

Also for local business, Council has supported the myKatherine voucher program, which provides economic support to small business. For 2022/23 we will establish a Grant Officer Role as part of our plan to increase revenue and to take advantage of grants available that support our community.

TOURISM

For 2022/23 the Katherine Visitor Information Centre will focus on its social media presence as well as to enhancing the online customer experience with website improvements, multi-day itineraries, and travel packages in cooperation with tourism operators and other stakeholders to support the Northern Territory's Drive Tourism Strategy.

It will improve branding and marketing, increase spend at the centre, improve the customer experience, and encourage industry collaborations and stakeholder relationships with it.

MEASURES OF SUCCESS



Increase in organic posts and engagement on social media



More funds are available for Council to invest in the community



More tourists visit Katherine



Families stay in Katherine



Increase in community satisfaction



3 A FUTURE FOCUS

Katherine is an innovative town that can sustain itself through the challenges of the future.

OBJECTIVES:

- ◇ We support and foster innovation
- ◇ Infrastructure is fit for purpose

INFRASTRUCTURE FIT FOR PURPOSE

Katherine Town Council services one township, two communities and two community town camps including Katherine, Rockhole, Miali Brumby (Kalano), Binjari and Geyulkgan (Warlpiri camp).

It's important that our infrastructure meets the needs of all user groups. To deal with the growing population of Katherine and future growth, Council is advocating for funding to redevelop and redesign the Katherine Aquatic Centre. Northern Territory Labor Party candidates in the 2022 Federal Election (which resulted in Labor forming government), committed \$10 million for this redevelopment.

Our new modern sports ground pavillion project will be completed in 2022. This is a contemporary facility that encourages outdoor recreation and community interaction.

In keeping with our goal to retain and attract new residents, a future project that we are considering is an airconditioned indoor sports arena. To further support the tourism industry in the Katherine region, another future project being considered is upgrades to our Katherine Visitor Centre Precinct.

FOSTER INNOVATION

Council develops and maintains strategic programs for capital and operational works that are designed to prioritise sensible expenditure and deliver the most beneficial outcomes for the community.

In 2022/23 we will update our asset register, our asset management plan and carry out asset renewal and replacement program. We will continue to conduct an annual asset audit and condition assessment.

Our Infrastructure and Environment team will continue to maintain Council's assets including the Civic Centre, depot, library, visitor information centre, cemetery, community halls, sports grounds, show grounds, hot springs, LED streetlights and Council's network of urban and rural roads.

In consultation with the Asset Management Plan, regular maintenance activities are scheduled which ensure all our facilities are in a safe, fit for purpose condition.

ROAD NETWORK

In 2022/23 we will continue to improve the connectivity of our pathway network as well as pedestrian safety and we will develop a plan for future footpaths and cycleways. We will advocate for a bike path along Zimin Drive, which will connect the Riverlink Walk with the and Stuart Highway bike paths.

We will deliver a capital works program for priority road and car park resealing and pavement rehabilitation. We will carry out road, footpath, and cycleway remediation works as prioritised in the external Shepherds Report audit. We will also carry out maintenance grading to rural roads to stabilise and shape shoulders and table drains.

Council will engage with the Department of Infrastructure, Planning, and Logistics where possible for cost effective delivery of works.





STORMWATER

As Katherine faces risk of floods in the wet season, stormwater drainage is important for moving water away efficiently. This is done through a network of kerbs, gutters, pits, and 31km of underground pipes. Council also maintains all-weather access to sealed rural roads in flood-prone areas and at non-permanent creek crossings through culverts and open channels.

In 2022/23 we will collate data from inspections and develop asset renewal programs for underground pipes, and kerbing. We will continue our annual inspections and cleaning program for underground pipes, table drains, and culverts.

OUTDOOR LIGHTING

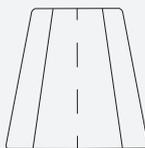
Ensuring public spaces are well lit increases public safety and visibility. Council provides and maintains lighting throughout Katherine. We will continue to develop lighting projects that improve community safety and our recreation facilities. We will seek external funding opportunities and investigate product stewardship schemes for environmental sustainability of lights as well as operational efficiency when maintaining and upgrading existing lighting assets, or installing new outdoor lighting.

We will also look at improved waste disposal processes for lighting components including mercury products, batteries, and solar panels. This will improve safety and reduce electricity consumption, contributing to both financial and environmental sustainability.

MEASURES OF SUCCESS



Develop a list of shovel ready capital projects aligned with Council's Advocacy Priorities from the Strategic Plan



Develop and implement long-term plan for Katherine Town Council's infrastructure



Develop an asset management plan and capital renewal program for all Council assets





4 ENVIRONMENTAL SUSTAINABILITY

Katherine is an environmentally friendly, liveable town that promotes renewable practices and sustainability.

OBJECTIVES:

- ◆ Reduce our footprint on the environment through kerbside recycling
- ◆ Katherine is a cool, shaded, green city
- ◆ Encourage personal action and taking a lead rôle in protecting our environment

SUSTAINABLE WASTE AND RECYCLING IS A PRIORITY

Announced in February 2022, the Northern Territory and Federal Governments are together investigating the development of a \$7.2 million Materials Recovery Facility (MRF) in Katherine.

The first stage will include a feasibility study and community consultation which will guide the deliverables for the project.

Having this facility will encourage and enable people to separate their waste to allow for greater recycling. As there is currently no kerbside collection of household recyclable material, a system will be introduced.

To promote this recycling facility, Council will develop and implement community education campaigns in partnership with stakeholders.

Looking at our Waste Management Facility, in 2022/23 Council will continue to sustainably manage the facility, complying with with regulations and industry standards. It will continue to deliver services that meet current needs.

To meet the future needs of the municipality, we will continue to develop and implement a staged plan to upgrade the current transfer station and close the existing landfill. Staff will implement a new site-specific Integrated Environmental Management Plan as stipulated by the Northern Territory Environmental Protection Agency.

The Waste Management Facility will see facility improvements to landfill, buildings, plant, roads, signage, and fencing in 2022/23. An on-site tip shop and public toilet will be added, as well as plant and machinery shedding.

Furthermore, Council will collaborate with the Big Rivers Region Waste Management Project Control Group to conduct feasibility studies, and develop and implement a waste management plan for Katherine and Big Rivers.

REDUCE OUR FOOTPRINT

Council is continually focusing on innovative ways to improve the sustainability and vehicle emissions of its vehicle fleet. Council recognises and encourages the transition to electric vehicles and is considering adding an electric car charger at the Civic Centre, to encourage the uptake and convenience of electric vehicles.

Council is investigating platforms to transfer all its printable forms and permits to online interactive forms. This will reduce the number of publications printed, and where possible, we will print on recycled paper.

Council will continue to maintain playgrounds, parks, trees, gardens and reserves. In 2022/23 we will develop and roll out a tree strategy.

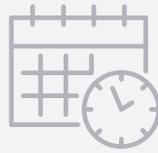
PROTECTING OUR WATER

Katherine's water supply comes from two sources; either the Katherine River or bore water, with the Katherine River providing the majority of our supply. Katherine's water usage is higher than similar towns and leaks are the biggest contributor to water waste.

Power and Water are working to increase the amount of groundwater that can be treated but until then, we need to conserve more water and we will also support Power and Water in educating the public on sustainable water use.

Council gets an allocation of water use from the Department of Environment, Parks and Water Security. For 2022/23, we will measure our water use and provide a monthly report to Council.

MEASURES OF SUCCESS



Regular kerbside collection service as per agreed service levels



Participate in Clean Up Australia' Day and Tidy Towns/Sustainable Cities programs



Seek funding and investigate product stewardship schemes for environmental sustainability



Communicate with residents on new recycling facility



Sustainably manage our useable waste with a tip shop



Encourage electric vehicle use



Plant more trees



Monitor Council water usage



Power and Water graphic



5 STRONG GOVERNANCE

Achieve this using effective, accountable, and adaptable processes to deliver Council services.

OBJECTIVES:

- ◇ Ensure we have a compliant governance model
- ◇ Community is at the centre
- ◇ Healthy working partnerships



ENSURE WE LEAD LOCALLY

Katherine Town Council delivers its service through compliant methods that consider public and political implications.

The Chief Executive Officer is the conduit between elected members and Council staff. Staff operate under the CEO's direction and are divided into our four directorates:

- Governance
- Corporate Services
- Community Services
- Infrastructure and Environment Services

For 2022/23 elected members will complete all mandatory training required by Territory Government regulations. Council will also work with elected members to establish an Advocacy Agenda and Strategy.

COMMUNITY IS AT THE CENTRE

Council is committed to providing transparent information and will continue to provide opportunities for the community to have their say.

Katherine residents can communicate with Council in several ways:

- attend Council meetings. Ordinary Meetings of Council are open to the public and are held at the Civic Centre on the last Tuesday of every month. We receive agenda-based questions from the public, ensuring queries can be responded to in full, in a public setting.
- communicate with Council online, by email, phone, or in person.
- follow, like, and engage with Katherine Town Council through its social media presence on Facebook and Instagram.

In 2022/23 we will start using the InfoCouncil system. This is a platform that helps with document creation, such as Council agendas. This will make the Council reporting, minutes, and actions process more efficient.

Council will continue to improve its customer service through emails, phone calls, and social media, ensuring timely responses are maintained. Our community is the centre of what we do and how we deliver our services. This is why we are dedicated to continually reviewing and improving customer service and experience.

Community consultation will remain in line with the recommended engagement standards. Consultation engagement will include internal and external stakeholder sessions, online feedback surveys, and public information sessions. Engagements will vary depending on the project, however all will be supported with marketing campaigns.

For 2022/23 we will have a new communications plan. We will continue our monthly newsletter, which helps to update the community with what is going on at Council.

HEALTHY WORKING PARTNERSHIPS

Council will continue to interact with the community through its Advisory Committees. We aim to maintain a high level of community involvement with clear and effective communication, identifying any concerns and barriers. We will also continue to actively seek commentary and feedback.

MEASURES OF SUCCESS



More participation
in community
consultations



More engagement
with Council's monthly
newsletter

KNOW YOUR RATES

Council calculates its general rates by using a method by multiplying the unimproved capital valuation (UCV) amount by the differential rate or the fixed minimum amount, whichever is greater. This is known as the Differential Rating System.

A UCV is the valuation of the land excluding any improvements that have been made.

This method also involves using the NT Planning Scheme Zones to categorise the rateable land.

Each zoning category will have its own description, a differential rate, and a fixed minimum amount.



The Valuer General sets the UCV and a review is undertaken every three years to effect the following financial year. Council will continue to use the 2019 NTG valuation roll for the 2022/23 rating/financial year.

CONCESSION

Eligible NT Concession card holders may be eligible to a concession on their rates. Council receives a listing from Territory Families Housing and Communities (Northern Territory Government) of all the ratepayers eligible for a concession, in which the rebate will be deducted at the time of levying and will be noted on the annual rates notice.

If a ratepayer becomes eligible part way through the rating period, they must pay the rates and charges in full to Council and contact the NT concession and recognition unit to obtain a refund.

Other rate concessions will be considered in accordance with Council's Rates Concession Policy. Council may provide an alternative rate concession, special payment arrangement, where financial hardship is proven to exist.

WASTE SERVICE CHARGES

Approximately 10,000 tonnes of waste are deposited at the facility each year, which is split between commercial and residential.

A full waste management levy of \$375.83 is applied for the purpose of assisting Council to meet the cost of garbage collection and waste disposal services that are provided to residential land holders.

Where Council is not willing or not able to provide a weekly kerbside collection, a minimum of \$133.27 will be applied to the land.

All allotments within the Katherine municipality will receive a waste management levy of \$133.27 to contribute to the management and project costs for the facility.

An additional bin is considered a fee for service under the Local Government Act, ratepayers will be invoiced and will have up until the first instalment due date 30 September 2022, to pay for the fee for service.

Residential ratepayers that currently receive an additional bin, will no longer see this noted on their annual rates notice.

In summary, ratepayers who are currently paying the full or minimum waste levy will not receive an increase for 2022/23.

FEES AND CHARGES

Fees and charges have increased by 6% for the 2022/23 year. Council continues to analyse our fees and charges structure to better suit the community's needs. The Schedule of Fees and Charges can be viewed in person at the Civic Centre as well as on our website: www.katherine.nt.gov.au/documents/publications-and-policies/fees-and-charges.

YOUR RATES

Council declares that in respect to the financial year ending 30 June 2023, Council intends to raise \$8,276,505 in rates for general purposes which will be raised by the application of differential valuation-based amounts (differential rates) with differential minimum amounts (minimum amounts) being payable in application of each of those differential rates.

For the 2022/23 financial year, Council has included an overall rate increase of 4.8%. The table below shows the percentage increase or decrease in each differential category. The largest rise is 10% and the lowest rise is negative 2.8%.

Council officers have worked with an external consultant to review Council's rates and waste levies for the 2022/23 financial year.

Concluding the extensive review involving previous rating elements and the cost of delivering Council services, a 4.8% rate yield increase is proposed for the 2022/23 general rates; with an objective set, which includes bringing the rate in the dollar for similar categories closer together. Council has a high

number of differential rating categories and this should be simplified to make the rating system fairer for all ratepayers.

It is not uncommon in many councils, that commercial minimum rates are higher than residential rates. However, Katherine Town Council has previously used the same minimum rate for all its categories. This year, Council will adjust the minimum based on the grouping of categories that are classified as non-rateables, residential and rural compared to categories of commercial and industrial.

Non rateable, residential, and rural assessments will have a \$1,325.00 minimum levy, forecasting the median increase for the 1706 low density residential (LR) assessments; being an increase by \$60.00 per year.

Commercial, Industrial and Tindal will have a \$1,400.00 minimum levy, forecasting the median increase for Central Business 1 assessments being increased by \$126.00 per year.

In accordance with the requirements of the Local Government Act, Council will levy the following rates for the 2022/23 financial year:

Description	Category	c in \$	Min 2022/23	Levy 2022/23	Levy \$ change	Levy % change	New Charging Valuation
Caravan Parks (CV)	Commercial	2.77497	1,400	114,606	4,408	4.0%	4,130,000
Central Business	Commercial	3.05359	1,400	943,004	48,030	5.4%	29,108,400
Central Business 2 (CB2)	Commercial	2.28485	1,400	251,398	14,881	6.3%	10,773,500
Commercial (C)	Commercial	2.3713	1,400	33,987	1,757	5.5%	1,380,000
Community Living, Community Purpose (CL,	Commercial	2.74669	1,400	119,654	8,771	7.9%	1,970,000
Future Development (FD)	Commercial	26.5049	1,400	1,400	126	9.9%	5,000
Organised Recreation (OR)	Commercial	1.11816	1,400	14,818	642	4.5%	1,285,000
Service Commercial (SC)	Commercial	4.30011	1,400	30,531	- 2,026	4.0%	710,000
Specific Use 1 (SK1), Specific Use 4 (SK4)	Commercial	1.91102	1,400	9,173	834	10.0%	480,000
Specific Use 2, Specific Use 3 (SK2, SK3)	Commercial	2.67761	1,400	3,615	139	4.0%	135,000
Tourist Commercial (TC)	Commercial	3.05308	1,400	90,371	- 2,581	-2.8%	2,960,000
General Industry (GI)	Industry	1.73038	1,400	743,894	53,303	7.7%	42,508,000
Light Industry (LI)	Industry	1.73038	1,400	201,413	2,162	1.1%	11,630,000
Railway (RW)	Industry	15.901	1,400	6,170	309	5.3%	35,000
Tindal	Non Rateable	0.00001	1,400	338,800	30,427	9.9%	11,701,646
Zone Binjari	Non Rateable	0.00001	1,325	47,709	1,835	4.0%	1,326,000
Low Density Residential (LR)	Residential	1.74633	1,325	2,984,154	114,775	4.0%	166,257,500
Low-Medium Density	Residential	1.70023	1,325	781,935	34,257	4.6%	24,841,500
Medium Density Residential	Residential	1.69035	1,325	134,150	5,501	4.3%	3,250,000
Rural Living (RL)	Residential	0.65192	1,325	312,474	12,018	4.0%	42,955,000
Agriculture (A)	Rural	0.25991	1,325	448,956	23,207	5.5%	99,737,000
Pastoral Lease	Rural	0.0306	376	3,383			10,405,000
Rural (R)	Rural	0.36189	1,325	580,659	23,685	4.3%	92,880,000
Water Management (WM)	Rural	0.50785	1,325	77,603	3,368	4.5%	11,785,000
Zone NIL (No NT Planning Scheme Zone)	Rural	0.25991	1,325	2,650	102	4.0%	645,000
Totals for Differential Categories shown				8,276,507	379,930	4.8%	572,893,546

ANNUAL BUDGET ASSUMPTIONS

Income:

- Rate income is to increase on average 4.8%.
- Waste Management Levy is not being increased on 2021/22 figures.
- Council's Fees and Charges have been increased by CPI (All Groups Darwin December Index which was 6%), unless otherwise stated.
- Operating Grants and Subsidies are forecast as remaining constant.
- There is no major change in interest income in the coming financial year due to the completion of major projects and no major changes forecast in interest rates.

Expenditure:

- There is an increase in employee expenses due to the Enterprise Bargaining Agreement (EBA) and increment rises. As Council has for the last two years underspent employee expenses due to resource vacancies, 10% of the employee expenses has been allocated to materials and contracts to ensure service capability can continue whilst the recruitment process is underway.
- Materials and contracts and other expenses are relatively consistent within the 2022/23 budget compared to 2021/22. Notable exceptions include insurances that are expected to rise by 10% and fuel has been increased in light of recent pricing increases. Materials and Contracts include a productivity dividend requirement of all services. This dividend/cut in expenditure is 5% of all operating expenditure.
- All elected members will be paid 100% of the 2022/23 Ministerial Guidelines. No changes on last year.
- Depreciation charges are based on modelling undertaken in the NAMS Plus Module data.
- Capital Expenditure is based on the NAMS Plus Module data.

PROJECTED STATEMENT OF INCOME AND EXPENDITURE

OPERATING INCOME	Annual Budget \$
Rates	8,276,505
Waste Charges	1,427,571
Fees and Charges	2,211,471
Operating Grants and Subsidies	2,221,500
Interest / Investment Income	28,000
Other Income	85,000
TOTAL INCOME	14,250,047
OPERATING EXPENDITURE	
Employee Expenses	5,774,926
Materials and Contracts	6,809,404
Elected Member Allowances	269,669
Elected Member Expenses	0
Council Committee & LA Allowances	0
Council Committee & LA Expenses	0
Depreciation, Amortisation and Impairment	3,424,283
Interest Expenses	0
Other Expenses	0
TOTAL EXPENDITURE	16,278,282
BUDGETED OPERATING SURPLUS / DEF	-2,028,235
Capital Grants Income	
BUDGETED SURPLUS / DEFICIT	-2,028,235
Capital Expenditure	1,395,975
Borrowing Repayments (Principal Only)	0
Transfer to Reserves	0
Less Non-Cash Income	0
Add Back Non-Cash Expenses	-3,424,283
NET SURPLUS / DEFICIT	73
Prior Year Carry Forward Tied Funding	0
Other Inflow of Funds	0
Transfers from Reserves	0
TOTAL ADDITIONAL INFLOWS	0
NET OPERATING POSITION	73

COST OF SERVICES AT BUDGET LEVEL FOR 2022/23

Services	Revenue		Expenditures		Surplus/Deficit		Variance ▲ in Net Cost to Service
	Revised Budget 2021/22	Budget 2022/23	Revised Budget 2021/22	Budget 2022/23	Service Revenue/ (Cost) on Budget 2021/22	Service Revenue/ (Cost) on Budget 2022/23	
Administration	7,999,426.00	8,394,453.32	1,521,616.00	1,474,973.38	6,477,810.00	6,919,479.94	- 441,669.94
Airport	510,000.00	556,600.00	105,189.00	265,734.00	404,811.00	290,866.00	113,945.00
Building & Facilities	215,000.00	142,000.00	1,658,947.00	1,510,986.30	- 1,443,947.00	- 1,368,986.30	- 74,960.70
Cemetery	115,083.00	102,160.30	10,000.00	41,264.20	105,083.00	60,896.10	44,186.90
Community Development	193,117.00	40,000.00	462,296.00	410,655.57	- 269,179.00	- 370,655.57	101,476.57
Community Events	86,203.00	6,500.00	207,443.00	226,913.96	- 121,240.00	- 220,413.96	99,173.96
Elected Members & Council Activities	-	-	348,494.00	334,646.99	- 348,494.00	- 334,646.99	- 13,847.01
Finance	522,992.00	558,420.00	1,029,590.00	912,318.45	- 506,598.00	- 353,898.45	- 152,699.55
Fleet Management	-	-	- 58,246.00	- 40,361.03	58,246.00	40,361.03	17,884.97
Governance	-	-	622,714.00	724,991.23	- 622,714.00	- 724,991.23	102,277.23
Grounds & Open Spaces	-	-	1,691,427.00	1,477,784.76	- 1,691,427.00	- 1,477,784.76	- 213,642.24
Human Resources	-	-	308,845.00	508,606.81	- 308,845.00	- 508,606.81	199,761.81
Infrastructure & Environment	107,719.00	139,600.00	2,208,929.00	2,690,196.58	- 2,101,210.00	- 2,550,596.58	449,386.58
Library Services	321,572.00	235,000.00	401,916.00	347,136.71	- 80,344.00	- 112,136.71	31,792.71
Marketing & Communications	-	24,580.00	116,623.00	117,235.07	- 116,623.00	- 92,655.07	- 23,967.93
Outdoor Lighting	-	-	83,894.00	79,800.00	- 83,894.00	- 79,800.00	- 4,094.00
Regulatory Services	70,307.00	77,846.38	304,414.00	312,453.44	- 234,107.00	- 234,607.06	500.06
Road Network	608,491.00	966,054.80	1,788,408.00	2,186,251.91	- 1,179,917.00	- 1,220,197.11	40,280.11
Stormwater Network	-	-	40,000.00	38,000.00	- 40,000.00	- 38,000.00	- 2,000.00
Trees	50,000.00	-	116,170.00	114,712.50	- 66,170.00	- 114,712.50	48,542.50
Visitor Information Services	476,125.00	458,590.00	593,510.00	721,502.24	- 117,385.00	- 262,912.24	145,527.24
Waste Management	2,503,044.00	2,548,242.02	1,689,240.00	1,643,923.27	813,804.00	904,318.75	- 90,514.75
Capital Projects	- 0.89	-	228,972.00	178,555.80	- 228,972.89	- 178,555.80	- 50,417.09
Total Revenue	13,779,078.11	14,250,046.82	15,480,391.00	16,278,282.15	- 1,701,312.89	- 2,028,235.33	326,922.44

LONG-TERM FINANCIAL PLAN

EXPLANATION	OPERATING INCOME	Annual Budget 2022/23	Outer Financial Year 1 2023/24 Budget	OF Year 2 2024/25 Budget	OF Year 3 2025/26 Budget
Estimated rates to be raised	Rates	8,276,505.00	8,673,777.24	9,090,118.55	9,526,444.24
Estimated waste charges to be raised	Waste Charges	1,427,571.00	1,496,094.41	1,567,906.94	1,643,166.47
Untied/tied grants for operating activities where expenditure will be recorded as an operating expense	Operating Grants and Subsidies	2,221,500.00	2,232,607.50	2,243,770.54	2,254,989.39
Appropriate categories to be determined by council	Fees and Charges	2,211,471.00	2,284,449.54	2,359,836.38	2,437,710.98
Interest from cash balances and other investments	Interest / Investment Income	28,000.00	28,140.00	28,336.98	28,592.01
Any other income in cash or in-kind	Other Income	85,000.00	85,425.00	85,852.13	86,281.39
	TOTAL INCOME	14,250,047.00	14,800,493.69	15,375,821.51	15,977,184.48
	OPERATING EXPENDITURE				
	Employee Expenses	5,774,926.00	6,121,421.56	6,488,706.85	6,878,029.26
To include repair and maintenance expenditure unless reported separately	Materials and Contracts	6,809,404.00	6,877,498.04	6,946,273.02	7,015,735.75
Allowances to be set as part of the budget	Elected Member Allowances	269,669.00	272,365.69	275,089.35	277,840.24
	Depreciation, Amortisation and Impairment	3,424,283.00	3,424,283.00	3,424,283.00	3,424,283.00
	Interest Expenses	-	-	-	-
	Other Expenses	-	-	-	-
	TOTAL EXPENDITURE	16,278,282.00	16,695,568.29	17,134,352.22	17,595,888.26
	BUDGETED OPERATING SURPLUS / DEFICIT	- 2,028,235.00 -	1,895,074.60 -	1,758,530.71 -	1,618,703.78
Grants for capital transactions where expenditure is recorded in the balance sheet	Capital Grants Income	0	-	-	-
	BUDGETED SURPLUS / DEFICIT	- 2,028,235.00 -	1,895,074.60 -	1,758,530.71 -	1,618,703.78
Estimated capital and non-cash adjustments:					
LONG-TERM FINANCIAL PLAN		Annual Budget	Outer Financial Year 1 Budget	OFY2 Budget	OFY3 Budget
Amount copied from bottom of last page	BUDGETED SURPLUS / DEFICIT	- 2,028,235.00 -	1,895,074.60 -	1,758,530.71 -	1,618,703.78
Total capital expenditure per Table 3	Capital Expenditure	1,395,975.00	1,391,640.00	2,468,600.00	1,872,865.00
To be approved by council resolution	Transfers to Reserves	-	-	-	-
Non-cash revenue included in operating income	Less Non-Cash Income	-	-	-	-
Non-cash expenses included in operating expenses	Add Back Non-Cash Expenses	- 3,424,283.00 -	3,424,283.00 -	3,424,283.00 -	3,424,283.00
Includes current/budget year plus relevant previous year balances	NET BUDGET SURPLUS / DEFICIT	73.00	137,568.40 -	802,847.71 -	67,285.78
Estimated additional inflows to be funded by:					
Prior year tied revenue to be used for operating expenses	Prior Year Carry Forward Tied Funding	-	-	-	-
To include borrowings	Other Inflow of Funds	-	-	-	-
To be approved by council resolution	Transfers from Reserves	-	-	810,000.00	70,000.00
	TOTAL ADDITIONAL INFLOWS	-	-	-	-
Must not be a deficit	NET BUDGETED OPERATING POSITION	73.00	137,568.40	7,152.29	2,714.22

STATEMENT OF FINANCIAL POSITION

ASSETS	Budget 2022-23	Budget 2023-24	Budget 2024-25	Budget 2025-26
CURRENT ASSETS				
Cash and Cash Equivalent	16,515,593	16,698,238	15,940,396	15,918,028
Receivables	1,970,539	1,993,579	2,017,351	2,041,879
Inventories	16,462	17,121	17,805	18,518
Total Current Assets	18,502,594	18,708,937	17,975,552	17,978,424
NON-CURRENT ASSETS				
Property Plant and Equipment	87,214,745	85,182,102	84,226,419	82,675,001
Other Non-Current Assets	10,096,331	10,096,331	10,096,331	10,096,331
Total Non-Current Assets	97,311,076	95,278,433	94,322,750	92,771,332
TOTAL ASSETS	115,813,670	113,987,370	112,298,302	110,749,756
LIABILITIES				
CURRENT LIABILITIES				
Payables	2,114,755	2,179,759	2,245,431	2,311,779
Provisions	661,887	665,196	668,522	671,865
Total Current Liabilities	2,776,642	2,844,955	2,913,954	2,983,644
NON-CURRENT LIABILITIES				
Provisions	92,403	92,865	93,329	93,796
Total Non-Current Liabilities	92,403	92,865	93,329	93,796
TOTAL LIABILITIES	2,869,045	2,937,820	3,007,283	3,077,440
NET ASSETS	112,944,625	111,049,550	109,291,020	107,672,316
EQUITY				
Accumulated Surplus	23,644,199	21,749,124	20,800,594	19,251,890
Asset Revaluation Reserves	75,549,402	75,549,402	75,549,402	75,549,402
Other Reserves	13,751,024	13,751,024	12,941,024	12,871,024
TOTAL COUNCIL EQUITY	112,944,625	111,049,550	109,291,020	107,672,316

STATEMENT OF CASH FLOW

CASH FLOWS FROM OPERATING ACTIVITIES	Budget 2022-23	Budget 2023-24	Budget 2024-25	Budget 2025-26
RECEIPTS				
Rates	8,276,505	8,673,777	9,090,119	9,526,444
Waste Charges	1,427,571	1,496,094	1,567,907	1,643,166
Operating Grants, Subsidies & Contributions	2,221,500	2,232,608	2,243,771	2,254,989
Fees & Charges	2,189,356	2,261,605	2,336,238	2,413,334
Interest Earnings	28,000	28,140	28,337	28,592
Other Revenue	84,150	84,571	84,994	85,419
Sub-total	14,227,082	14,776,795	15,351,365	15,951,945
PAYMENTS				
Employee Costs	(5,774,926)	(6,121,422)	(6,488,707)	(6,878,029)
Materials & Contracts	(6,741,310)	(6,808,723)	(6,876,810)	(6,945,578)
Elected Members Allowances	(269,669)	(272,366)	(275,089)	(277,840)
Sub-total	(12,785,905)	(13,202,510)	(13,640,606)	(14,101,448)
Net Cash Provided by (Used in) Operating Activities	1,441,177	1,574,285	1,710,758	1,850,497
CASH FLOWS FROM INVESTING ACTIVITIES				
RECEIPTS:				
Amounts Specifically for New or Upgraded Assets	-	-	-	-
Sale of Replaced Assets	-	-	-	-
PAYMENTS:				
Expenditure on Renewal/Replacement of Assets	(1,395,975)	(1,391,640)	(2,468,600)	(1,872,865)
Net Cash Provided by (Used in) Investing Activities	(1,395,975)	(1,391,640)	(2,468,600)	(1,872,865)
NET INCREASE (DECREASE) IN CASH HELD	45,202	182,645	(757,842)	(22,368)
Cash & Cash Equivalents at Beginning of Period	16,470,391	16,515,593	16,698,238	15,940,396
Cash & Cash Equivalents at End of Period	16,515,593	16,698,238	15,940,396	15,918,028

CAPITAL EXPENDITURE & FUNDING BUDGET

CAPITAL EXPENDITURE By class of infrastructure, property, plant and equipment.	Current Financial Year (Annual) Budget	Outer Financial Year 1 Budget	Outer Financial Year 2 Budget	Outer Financial Year 3 Budget
Land and Buildings	327,875.00	1,011,770.00	1,337,890.00	1,156,310.00
Infrastructure	-	-	-	124,000.00
Plant and Machinery	292,500.00	218,920.00	745,560.00	331,150.00
Improvements	602,700.00	93,500.00	177,300.00	240,596.00
Furniture, Fixture & Equipment	172,900.00	67,450.00	207,850.00	20,809.00
TOTAL CAPITAL EXPENDITURE	1,395,975.00	1,391,640.00	2,468,600.00	1,872,865.00
TOTAL CAPITAL EXPENDITURE FUNDED BY:				
Operating Income (amount allocated to fund capital items)	1,395,975.00	1,391,640.00	1,658,600.00	1,802,865.00
Capital Grants	-	-	-	-
Transfers from Cash Reserves (by council resolution)	-	-	810,000.00	70,000.00
Borrowings	-	-	-	-
Sale of Assets (including trade-ins)	-	-	-	-
Other Funding	-	-	-	-
TOTAL CAPITAL EXPENDITURE FUNDING	1,395,975.00	1,391,640.00	2,468,600.00	1,872,865.00

PLANNED MAJOR CAPITAL WORKS BUDGET

This budget table is to report major capital projects that are either in progress, that will continue over more than one financial year or will be completed this current financial year (including projects that are started and completed in the current financial year).

Class of Assets	By Major Capital Project * (6)	Total Prior Year(s) Actuals \$ (A)	Current Financial Year Budget \$ (B)	Outer Financial Year 1 Budget \$ (C)	OFY2 Budget \$ (D)	OFY3 Budget \$ (E)	Total Planned Budget \$ (G=A+B+C+D+E+F)	Expected Project Completion Date (8)
Improvements	Low Level Improvements	-	405,000.00	-	-	-	405,000.00	30/06/2023
Buildings & Other Structures	Automatic toilet	-	-	225,000.00	-	-	225,000.00	30/06/2024
Buildings & Other Structures	Airport Terminal Building - Services Mechanical	-	-	186,000.00	-	-	186,000.00	30/06/2024
Buildings & Other Structures	Airport - Charter Air Office Roofing	-	-	169,200.00	-	-	169,200.00	30/06/2024
Buildings & Other Structures	Civic Centre: Mechanical	-	-	-	742,000.00	-	742,000.00	30/06/2025
Plant & Equipment	Caterpillar 963K Waste Handler Track Loader - TK6	-	-	-	550,000.00	-	550,000.00	30/06/2025
Buildings & Other Structures	Civic Centre: Flooring Finishes	-	-	-	185,500.00	-	185,500.00	30/06/2025
Furniture, Fittings & Equipment	Internal Displays	-	-	-	165,000.00	-	165,000.00	30/06/2025
Buildings & Other Structures	Buntine Pavilion - Roofing	-	-	-	157,500.00	-	157,500.00	30/06/2025
Plant & Equipment	New Hook Truck for Dump	-	-	-	-	249,150	249,150.00	30/06/2026
TOTAL		-	405,000.00	580,200.00	1,800,000.00	249,150.00	3,034,350.00	

PROPOSED CAPITAL PROJECTS

Name	Co-funding amount	Council funding	Total Project Cost	Co Funding Source
Sports Ground Ring Road Reconstruction	\$310,000	\$0	\$310,000	LRCI
Showgrounds Fire Hydrant Renewal	\$190,000	\$0	\$190,000	LRCI
Sports Ground Fencing Renewal	\$77,298	\$0	\$77,298	LRCI
Katherine Visitor Centre Precinct Upgrade	\$300,000	\$94,500	\$394,500	BBR-Rd 6
Katherine Civil Airport Taxiway and RPT Apron Upgrade	\$500,000	\$500,000	\$1,000,000	RAP-Rd 3
Katherine Aquatic Centre Upgrade	\$10,000,000	\$ TBD	\$>10,000,000	
Civic Office Upgrade	TBD	TBD	TBD	TBD
Indoor Multipurpose Sports Stadium	TBD	TBD	TBD	TBD
Big River Region AFL Precinct	TBD	TBD	TBD	TBD

ASSUMPTIONS

INCOME: REVENUES FROM ORDINARY ACTIVITIES	Budget 2022-23	Budget 2023-24	Budget 2024-25	Budget 2025-26
Rates	4.8%	4.8%	4.8%	4.8%
Waste Charges	0.0%	4.8%	4.8%	4.8%
Operating Grants, Subsidies & Contributions	6.9%	0.5%	0.5%	0.5%
Fees & Charges	6.0%	3.3%	3.3%	3.3%
Interest Earnings	0.0%	0.5%	0.7%	0.9%
Other Revenue	0.0%	0.5%	0.5%	0.5%
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES				
Employee Costs	6.0%	6.0%	6.0%	6.0%
Materials & Contracts	7.0%	1.0%	1.0%	1.0%
Utilities	7.0%	1.0%	1.0%	1.0%
Depreciation				
CAPITAL ASSETS				
Average Depreciation - Buildings	2%	2%	2%	2%
Average Depreciation - Other	10%	10%	10%	10%
Average Depreciation - Infrastructure Roads	2%	2%	2%	2%
Average Depreciation - Infrastructure Other	2%	2%	2%	2%
Cash Flows				
Revenue (allowance for doubtful debts and accruals)				
Fees & Charges	-1%	-1%	-1%	-1%
Other Revenue	-1%	-1%	-1%	-1%
Expenditures (allowances for accruals)				
Materials & Contracts	-1%	-1%	-1%	-1%

I ♥ K-TOWN



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TOWN COUNCIL



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