



AGENDA

Special Meeting of Council
To be held on Friday 30 October 2026
At 9:30 am

Civic Centre, Committee Room
29 Crawford Street, Katherine NT 0850

The Acting Chief Executive Officer of Katherine Town Council
hereby provides notice of the Special Meeting of Council
in accordance with Section 90 and 92 of the *Local Government Act 2019*

ELECTED MEMBERS

- Mayor Joanna Holden (Chair)
- Deputy Mayor Mel Doyle
- Councillor Kathryn Whitehouse
- Councillor Jim King
- Councillor Toni Tapp Coutts
- Councillor Kathy Glass
- Councillor Anjali Palmer

OFFICERS

- Casey Anderson – Acting Chief Executive Officer
- Yeshika Kandanaarachchi – Governance Officer – Minute Taker
- Amanda Haigh – Manager Governance and Risk
- Rebecca Baguley – Chief Financial Officer

VISION:

Katherine is a place of opportunities. We celebrate diversity as we live, work, learn and grow together.

MISSION:

Together, we will work effectively today to shape our exceptional future tomorrows.

VALUES:

- 1. Accepting of diversity**
- 2. Sense of community**
- 3. Respect for people, environment, and culture.**

ORDER OF BUSINESS

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1 ACKNOWLEDGEMENT OF COUNTRY

We would like to acknowledge that this meeting is being held on the traditional lands of the first nations people of the Katherine township and surrounding council communities. We recognise the first nations culture as one of the longest surviving cultures in the world and we pay our respects to Elders both past, present and future.

2 OPENING PRAYER

Grant O God to this Council wisdom, understanding and sincerity of purpose in the Governance of this Municipality. Amen

3 OPENING OF THE MEETING

4 ATTENDANCE

4.1 PRESENT

4.2 APOLOGIES

4.3 LEAVE OF ABSENCE

5 DECLARATION OF INTEREST

Members Disclosure Conflict of Interest

Elected Members must declare any conflicts of interest in accordance with Councils Conflict-of-Interest Policy. A copy of this policy can be downloaded from www.katherine.nt.gov.au or obtained by emailing records@krc.nt.gov.au

6 REPORTS OF OFFICERS

6.1 ANNUAL REPORT 2025/2026 CORRECTIONS

Author: Jo Brosnan, Manager Strategic Communications and Engagement
Authoriser: Casey Anderson, Acting Chief Executive Officer
Report Type: For decision
Attachments: 1. Changes to Annual report [6.1.1 - 3 pages]
2. 271026 KTC Annual Report 2025-2026 V 2 [6.1.2 - 46 pages]

PURPOSE OF REPORT

To provide Council with a corrected version of the Annual Report and seek its approval of the amended 2025/26 Annual Report with corrections to figures in Table 1.2 Annual Operating Position on page 83 and Summary of changes to the Grant Funding Table on page 85 and 87.

RECOMMENDATION

1. That Council approves the amended 2025/2026 Annual Report, for the year ended 30 June 2026.
2. That Council notes that, in accordance with Section 290(1) of the *Local Government Act 2019*, the approved Katherine Town Council 2025/2026 Annual Report, incorporating the Audited Financial Statements for the year ended 30 June 2026, will be provided to the Minister for Local Government.
3. That Council notes that, in accordance with Section 290(2), the approved (amended) Annual Report 2025/2026, incorporating the Audited Financial Statements for the year ended 30 June 2026, will be published on Council's website once it has been provided to the Minister. A copy will also be provided to the Department of Housing, Local Government and Community Development.

SUMMARY

- Council endorsed and approved the Annual Report and Audited Financial Statements 2025/2026 at the Ordinary Meeting of Council on 27 October 2026.
- Errors were identified in Table 1.2 Annual Operating Position on page 83 of the Annual Report 2025/2026 after it was endorsed by Council at its Ordinary Meeting of Council on 27 October 2026. Those errors have since been corrected.
- There are no corrections or amendments to the Audited Financial Statements.

DISCUSSION, OPTIONS AND ANALYSIS

Corrections made:

1. Removed deliverable 1.5.3.4 from page 46
2. Summary of changes to Table 1.2 Annual Operating Position on page 83
 - Added brackets to Variation (128,661)
 - Added brackets to Transfer from reserves to Final Budget Financial Year 2026

(1,933,738)

- Corrected figure "TOTAL ADDITIONAL INFLOWS" to \$6,811,351

3. Summary of changes to the Grant Funding Table on page 85 and 87

- The Roads to Recovery 2024/2029 total budget has been corrected from \$565,829.18 to \$747,888.18 to include funding from the Local Roads and Community Infrastructure Program Phase 4 totalling \$182,059.00.
- The total grant funding received for 2025/2026 has been corrected from \$9,646,103.93 to \$9,832,162.93 to include Local Roads and Community Infrastructure Program Phase 4 funding of \$182,059.00.

Consultation Process

There was no consultation process required for this report.

Policy Implications

There are no policy implications resulting from the decision.

Budget and Resource Implications

Within current service delivery budget and resource.

Risk, Legal and Legislative Implications

The Annual Report has been produced in accordance with sections 70, 290, 291 and 292 of the Northern Territory Local Government Act 2019, Regulation 12 of the Local Government (General) Regulations 2021 and Guideline 6: Annual Report.

The annual report of the Council must include:

1. a copy of Council's audited financial statements for the year
2. an assessment of Council's performance against the objectives stated in the plan, applying the indicators of performance set in the plan
3. an itemisation of any shared services Council has been involved with during the financial year
4. details of any delegations of Council functions and powers to a Council committee
5. an itemisation of any fees or allowances paid to committee members
6. a report on the consultations undertaken by Council during the year
7. an assessment of Council's performance in service delivery and projects for the year
8. a comparison of Council's original budget, the most recently adopted budget and actual results, with a statement of the reasons for material variances between the most recently adopted budget and actual results, in the approved form.

The annual report may only be provided to the Minister after Council resolves to submit. Council is on track to meet the legislated submission date of 15 November 2026.

Environment Sustainability Implications

There are no environmental sustainability implications.

Strategic Plan

4. GROWTH AND SUSTAINABILITY - 4.2 Lead with Best Practice - Lead by example and set a high

benchmark.

4.2.4 Be prudent with our financial management for stronger returns for ratepayers and sustainable long-term finances with current risk management practices current at all times.

Municipal Plan

1.1.2.2 Implement effective strategic, consistent and proactive enterprise-wide

SUMMARY OF CHANGES TO ANNUAL REPORT

1. Changes to Table 1.2 Annual Operating Position on Page 83

Approved Version at Council Meeting

Table 1.2 Annual Operating Position

FOR THE YEAR ENDING 30 JUNE 2026	2025-2026 Original Budget \$	Final Budget FY 2026	Actual Performance 2025-2026	Variation between Final Budget & Actuals 2025-2026 \$	NOTES
OPERATING SURPLUS / DEFICIT	(2,809,099)	(2,641,038)	(1,376,123)	(1,264,915)	
<i>less Non-Cash Income</i>		-	-		
<i>Add Back Non-Cash Expenses</i>	5,265,328	6,828,351	7,176,882	348,531	
TOTAL NON-CASH ITEMS	5,265,328	6,828,351	7,176,882	348,531	12
<i>Less ADDITIONAL OUTFLOWS</i>					
Capital Expenditure	9,705,621	9,221,393	8,398,584	(822,809)	
Borrowing Repayments (Principal Only)	-	-	-	-	
Transfers to Reserves	-	1,000,000	1,500,000	500,000	
Other Outflows	-	-	-	-	
TOTAL ADDITIONAL OUTFLOWS	9,705,621	10,221,393	9,898,584	(322,809)	
<i>Add ADDITIONAL INFLOWS</i>					
Capital Grants Income	5,191,029	4,550,121	4,421,460	128,661	
Prior Year Carry Forward Tied Funding	-	186,580	186,580	-	
Other Inflow of Funds	72,178	72,178	203,311	131,133	
Drawdown of Borrowings	2,000,000	2,000,000	2,000,000	-	
TOTAL ADDITIONAL INFLOWS	7,263,207	8,742,617	8,745,089	(1,931,266)	
NET BUDGETED OPERATING POSITION	13,815	2,708,537	2,713,526	4,989	

UPDATED VERSION – to be approved

Table 1.2 Annual Operating Position

FOR THE YEAR ENDING 30 JUNE 2026	2025-2026 Original Budget \$	Final Budget FY 2026	Actual Performance 2025-2026	Variation between Final Budget & Actuals 2025-2026 \$	NOTES
OPERATING SURPLUS / DEFICIT	(2,809,099)	(2,641,038)	(1,376,123)	(1,264,915)	
<i>less Non-Cash Income</i>	-	-	-	-	
<i>Add Back Non-Cash Expenses</i>	5,265,328	6,828,351	7,176,882	348,531	
TOTAL NON-CASH ITEMS	5,265,328	6,828,351	7,176,882	348,531	12
<i>Less ADDITIONAL OUTFLOWS</i>					
Capital Expenditure	9,705,621	9,221,393	8,398,584	-822,809	
Borrowing Repayments (Principal Only)	-	-	-	-	
Transfers to Reserves	-	1,000,000	1,500,000	500,000	
Other Outflows	-	-	-	-	
TOTAL ADDITIONAL OUTFLOWS	9,705,621	10,221,393	9,898,584	(322,809)	
<i>Add ADDITIONAL INFLOWS</i>					
Capital Grants Income	5,191,029	4,550,121	4,421,460	(128,661)	
Prior Year Carry Forward Tied Funding	-	186,580	186,580	-	
Other Inflow of Funds	72,178	72,178	203,311	131,133	
Drawdown of Borrowings	2,000,000	2,000,000	2,000,000	-	
Transfers from Reserves	-	1,933,738	-	-	
TOTAL ADDITIONAL INFLOWS	7,263,207	8,742,617	6,811,351	(1,931,266)	
NET BUDGETED OPERATING POSITION	13,815	2,708,537	2,713,526	4,989	

Added brackets to Variation (128,661)

Added back Transfers from reserves to Final Budget FY 2026 1,933,738 – totals are correct

Corrected Figure "TOTAL ADDITIONAL INFLOWS – 6,811,351

2. Summary of changes to Grants Table on Pages 85

Change number 1.

Version Approved by Council at Meeting

Grant Program Name	Project Description	Funding Body	Council Contribution FY25/26	Total Funding received FY25/26	Total Budget FY25/26
Public Libraries NT	Public Library Funding 2023-2028	Libraries & Archives NT	\$86,058.05	\$243,373.62	\$329,431.67
Roads to Recovery 2024/2029	The Roads to Recovery (RTR) Program supports the construction and maintenance of the nation's local road infrastructure assets, which facilitates greater accessibility and improves safety, economic and social	Dept of Infrastructure, Transport, Regional Development, Communications and the Arts	\$382,328.18	\$183,501.00	\$565,829.18
Local Roads Community Infrastructure Program - Phase 4				\$182,059.00	

Total incorrect should be \$747,888.18

Updated Correct Version – to approve

Grant Program Name	Project Description	Funding Body	Council Contribution FY25/26	Total Funding received FY25/26	Total Budget FY25/26
Public Libraries NT	Public Library Funding 2023-2028	Libraries & Archives NT	\$86,058.05	\$243,373.62	\$329,431.67
Roads to Recovery 2024/2029	The Roads to Recovery (RTR) Program supports the construction and maintenance of the nation's local road infrastructure assets, which facilitates greater accessibility and improves safety, economic and social	Dept of Infrastructure, Transport, Regional Development, Communications and the Arts	\$382,328.18	\$183,501.00	\$747,888.18
Local Roads Community Infrastructure Program - Phase 4				\$182,059.00	

Change Number 2.

Version Approved by Council at Meeting on Page 87

	by 1 February 2027.				
Centenary of Katherine - Big River Flexible Funding	This grant supports community-focused initiatives celebrating the Centenary of Katherine, including the delivery of the Centenary Street Parade, associated event coordination and infrastructure, a micro-grant program for community organisations and schools, and the creation of a commemorative mural recognising the Centenary.	Department of Housing, Local Government and Community Development	\$0.00	\$90,000.00	\$90,000.00
Total			\$2,881,692.89	\$6,950,470.04	\$9,646,103.93

Total incorrect should be \$ 9,832,162.93

Updated Correct Version – to be approved – Page 87

Centenary of Katherine - Big River Flexible Funding	by 1 February 2027. This grant supports community-focused initiatives celebrating the Centenary of Katherine, including the delivery of the Centenary Street Parade, associated event coordination and infrastructure, a micro-grant program for community organisations and schools, and the creation of a commemorative mural recognising the Centenary.	Department of Housing, Local Government and Community Development	\$0.00	\$90,000.00	\$90,000.00
Total			\$2,881,692.89	\$6,950,470.04	\$9,832,162.93



ANNUAL REPORT 2025/2026



katherine.nt.gov.au
08 8972 5500



KATHERINE
TOWN COUNCIL





ACKNOWLEDGEMENT OF COUNTRY

We recognise the First Nations culture as one of the longest surviving cultures in the world and we pay our respects to Elders both past, present and future.

WARNING: Aboriginal and Torres Strait Islander readers are advised that this document may include the images of people who are deceased.



JAWOYN • DAGOMAN • WARDAMAN

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OUR VISION

Katherine is a place of opportunities.
We celebrate diversity as we live, work, learn and grow together.



OUR MISSION

Together, we will work effectively today to shape our exceptional future tomorrows.



OUR VALUES

- Embrace diversity
- Foster a strong sense of community
- Show respect for people, the environment and culture.

ABOUT THIS REPORT

This Annual Report explains what Katherine Town Council delivered from 1 July 2025 to 30 June 2026. It reports on our progress against the commitments in the 2025/2026 Municipal Plan and provides an account of Council's services, projects, finances and governance during the year.

The report has been prepared in accordance with the *Local Government Act 2019 (NT)* and the *Local Government (General) Regulations 2021* and *Guideline 6 – Annual Report*. It includes Council's audited financial statements and the information required to demonstrate how public funds and community assets have been managed.

The 2025/2026 financial year included a change of Council following the Northern Territory local government elections in August 2025. This report covers the work delivered across the full year and acknowledges the contribution of both the outgoing and incoming Councils.



A YEAR OF TRANSITION, RESILIENCE AND DELIVERY

The 2025/2026 financial year was a significant one for Katherine. A newly elected Mayor and Councillors took office in September 2025, bringing a fresh direction and a strong focus on listening to the community, understanding Council's financial position and getting the basics right.

It was also a year that tested Katherine's resilience. Flooding in March 2026 affected homes, businesses, roads and public places across the town. Council supported

the response and recovery by restoring waste services, opening a temporary waste transfer station, coordinating verge collections for flood-damaged goods, replacing lost bins and helping the community begin the clean-up.

At the same time, Council delivered and progressed major projects.

The redeveloped Katherine Aquatic Centre reopened to the community in November 2025, the Civic Centre refurbishment continued through its design phase, planning advanced

for the Zimin Drive Shared Pathway, and Council secured \$1.607 million to design a future regional sports, recreation and community precinct.

The year also marked the beginning of Katherine's Centenary celebrations. Council worked with the community-based Centenary Working Group and local organisations to develop a program that celebrates the town's history, people and community spirit.



MESSAGE FROM THE MAYOR

JOANNA HOLDEN



“

We achieved a lot in a relatively short time because our elected members and Council staff came together with a shared commitment to Katherine.”

MAYOR JOANNA HOLDEN

It has been an honour to serve as Mayor of Katherine since the Northern Territory Local Government elections in September 2025. While this Council has only been together for part of the reporting year, I'm proud of how quickly the elected members and Council staff came together to get on with the job. Our teamwork has helped us achieve a lot in a relatively short time.

It's been a busy year with plenty of challenges, but also a lot to be proud of. A real highlight was reopening the Katherine Aquatic Centre after its major refurbishment. It has been fantastic to see the community enjoying the upgraded facility. We also celebrated Katherine's Centenary with a memorable program of events that brought people together to celebrate our history, our community and everything that makes Katherine such a special place.

I'd like to thank our Acting Chief Executive Officer and all Council staff for the support and guidance they provided to the new Council throughout its first year. Their hard work, knowledge and commitment made the transition smooth. While operating for 10 months without a substantive CEO has been a challenge for Council, staff have continued to deliver services and projects for our community. The flooding in March tested our community and our organisation. Council staff responded quickly, working alongside volunteers and the Northern Territory Government to clean up affected areas, remove waste and repair important community infrastructure, including the Katherine Showgrounds in time for the Katherine Show.

We also continued to support our community in practical ways through initiatives like the Welcome to the Wet campaign, including our first Native Plant Giveaway and the temporary waiver of waste disposal fees to help residents prepare for the wet season.

Like every council, we've also had to work through some significant challenges this year, including flood damage to Council infrastructure, the ongoing Fair Work Australia matter relating to staff performance payments and a substantial increase in Council's waste management liability.

I'd like to thank my fellow elected members, our Council staff, volunteers, community groups, local businesses and government partners for everything you've contributed over the past year. Katherine is a great place because people genuinely care about our community, and I look forward to continuing that work together.

Mayor Joanna Holden
Katherine Town Council

MESSAGE FROM THE ACTING CHIEF EXECUTIVE OFFICER

CASEY ANDERSON



“

When Council and community work together, we achieve far more than we could alone—building a stronger, more connected and resilient future for Katherine.”

CASEY ANDERSON

This reporting period marked a significant transition for Council, with the election of a new Mayor and Councillors following the 2025 Local Government elections. I acknowledge the contributions of both outgoing and incoming Elected Members, whose commitment to serving the community continues to shape Katherine's future.

In March, flooding significantly impacted our community. Many Council staff were managing the effects on their own homes while continuing to deliver essential services and support recovery efforts. Working with the Northern Territory Government, contractors, volunteers and community organisations, Council helped restore services, repair damaged infrastructure and support community recovery. This response highlighted the strength of our partnerships and the resilience of the Katherine community. A key achievement was restoring the Katherine Showgrounds in time for major community events such as Territory Day, the Katherine Show and local rodeos, ensuring Katherine remained a destination for residents and visitors.

Alongside the flood recovery, Council progressed key operational priorities throughout the year. The Katherine Aquatic Centre officially opened with a community pool party event, and we delivered upgrades to local roads and essential infrastructure. We also continued engaging with residents on future planning initiatives and supported local organisations through grants, partnerships and fee waiver programs that strengthen community connections and contribute to Katherine's social, cultural and economic wellbeing.

The flood response showed what Council can achieve when our work is visible, but much of our progress happens quietly. This year prompted reflection on how we operate

day-to-day, and we are strengthening our systems, processes and governance to better meet community expectations. We know we have more to do, and we are committed to steady, long-term improvement guided by community feedback.

As Katherine marks its 100-year centenary in 2026, this milestone provides an opportunity to pause, reset and realign our long-term direction. It is a reminder of our responsibility to plan for the next century by strengthening the link between strategic planning, service delivery, infrastructure needs and financial capacity.

With this renewed focus, we remain committed to careful planning, responsible financial management and targeted investment in essential infrastructure and community priorities to support Katherine's long-term sustainability.

I sincerely thank our staff for their dedication and professionalism. Their support during challenging times reflects the values at the core of our organisation. I also thank our Elected Members, partners, volunteers and the wider community for their ongoing support throughout the year.

When Council and community work together, we achieve far more than we could alone. While challenges will continue to arise, this year has demonstrated Katherine's ability to adapt, persevere and move forward with confidence. I am proud of what we have achieved together and optimistic about the opportunities ahead as we continue building a strong, connected and resilient future for Katherine.

Casey Anderson
Acting Chief Executive Officer

KATHERINE AT A GLANCE



Median age
33
years

25.5%
of the population identify
as Aboriginal and/or
Torres Strait Islander

Non-Indigenous: 61.2%
Not stated: 13.2%



50+ Council
staff

3600+
Rateable properties

Male population
51.6%

Female population
48.4%

Source: Australian Bureau of Statistics, 2021 Census (LGA: Katherine, NT)



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2 OUR COUNCIL



COUNCIL'S ROLE

Local government is the level of government closest to the community, and much of Council's work is part of everyday life in Katherine.

Katherine Town Council is responsible for services and infrastructure that keep the town running. This includes maintaining local roads, managing waste, caring for parks and public spaces, supporting community facilities such as the library and aquatic centre, and helping ensure public health and safety standards are met.

Council also plans for Katherine's future by identifying infrastructure needs, supporting growth and advocating to the Northern Territory and Australian governments for funding and services that benefit the community.

Some issues raised with Council fall outside local government responsibilities, including policing, housing and major health services. In these cases, Council advocates on behalf of the community and works with the agencies responsible.

“
LOCAL GOVERNMENT IS THE LEVEL OF GOVERNMENT CLOSEST TO THE COMMUNITY, AND MUCH OF COUNCIL'S WORK IS PART OF EVERYDAY LIFE IN KATHERINE.”



HOW WE PLAN, DELIVER AND REPORT

Council operates within a planning and governance framework designed to make decisions transparent, accountable and financially responsible.

ELECTED MEMBERS SET THE DIRECTION, STAFF DELIVER THE WORK, AND COMMUNITY INPUT HELPS SHAPE PRIORITIES AND DECISIONS.



- The Katherine 2027 Strategic Plan sets the longer-term direction.
- The Municipal Plan and Budget set out what Council will deliver and how it will be funded each year.
- Operational plans and work programs guide day-to-day delivery.
- The Annual Report explains what was achieved and how Council performed.



THE 2025 LOCAL GOVERNMENT ELECTIONS



The Northern Territory local government elections were held in August 2025, and the results for Katherine Town Council were formally declared on 8 September. Mayor Joanna Holden and Councillors Kathryn Whitehouse, Jim King, Mel Doyle, Toni Tapp Coutts, Kathy Glass and Anjali Palmer were sworn in on 23 September 2025.

The election brought an entirely new Council to Katherine. The first Ordinary Meeting of the 13th Katherine Town Council was held following the swearing-in ceremony, beginning a four-year term.

Photo: declaration of results, swearing-in ceremony and first Council meeting.



13TH TERM OF KATHERINE TOWN COUNCIL

MAYOR JOANNA HOLDEN

Term: Elected 2025 to the 13th Katherine Town Council | 0439 501 348
records@ktc.nt.gov.au



ATTENDED

Ordinary Meetings of Council: 10/10
Special Meetings of Council: 10/10
Advisory Committee, Assessment Panel & Working Group Meetings: 19
External Committee Meetings: 18
Community Engagements: 70
Council & Civic Events: 17
Elected Member Information Sessions (EMIS): 16/16
Professional Development: 5
External Delegate Meetings (LGANT General Meetings): 1



DEPUTY MAYOR
MEL DOYLE

Term: Elected 2025 to the 13th Katherine Town Council

ATTENDANCE

Ordinary Meetings of Council: 10/10
Special Meetings of Council: 10/10
Advisory Committee, Assessment Panel & Working Group Meetings: 4
External Delegate Meetings (LGANT General Meetings): 2

COMMUNITY ENGAGEMENT

Community Engagements: 17
Council & Civic Events: 18

GOVERNANCE

Elected Member Information Sessions (EMIS): 15/16
Professional Development: 4



COUNCILLOR
KATHRYN WHITEHOUSE

Term: Elected 2025 to the 13th Katherine Town Council

ATTENDANCE

Ordinary Meetings of Council: 9/10
Special Meetings of Council: 9/10
Advisory Committee, Assessment Panel & Working Group Meetings: 7
External Committee Meetings: 2

COMMUNITY ENGAGEMENT

Community Engagements: 11
Council & Civic Events: 12

GOVERNANCE

Elected Member Information Sessions (EMIS): 14/16
Professional Development: 3



COUNCILLOR
JIM KING

Term: Elected 2025 to the 13th Katherine Town Council

ATTENDANCE

Ordinary Meetings of Council: 10/10
Special Meetings of Council: 9/10
Advisory Committee, Assessment Panel & Working Group Meetings: 7
External Committee Meetings: 2

COMMUNITY ENGAGEMENT

Community Engagements: 13
Council & Civic Events: 12

GOVERNANCE

Elected Member Information Sessions (EMIS): 14/16
Professional Development: 5



COUNCILLOR
TONI TAPP COUTTS

Term: Elected 2025 to the 13th Katherine Town Council

ATTENDANCE

Ordinary Meetings of Council: 9/10
Special Meetings of Council: 6/10
Advisory Committee, Assessment Panel & Working Group Meetings: 5
External Committee Meetings: 0

COMMUNITY ENGAGEMENT

Community Engagements: 15
Council & Civic Events: 14

GOVERNANCE

Elected Member Information Sessions (EMIS): 15/16
Professional Development: 5



COUNCILLOR
KATHY GLASS

Term: Elected 2025 to the 13th Katherine Town Council

ATTENDANCE

Ordinary Meetings of Council: 9/10
Special Meetings of Council: 9/10
Advisory Committee, Assessment Panel & Working Group Meetings: 4
External Committee Meetings: 0

COMMUNITY ENGAGEMENT

Community Engagements: 14
Council & Civic Events: 14

GOVERNANCE

Elected Member Information Sessions (EMIS): 15/16
Professional Development: 4



COUNCILLOR
ANJALI PALMER

Term: Elected 2025 to the 13th Katherine Town Council

ATTENDANCE

Ordinary Meetings of Council: 10/10
Special Meetings of Council: 9/10
Advisory Committee, Assessment Panel & Working Group Meetings: 7
External Committee Meetings (LGANT General Meetings): 1

COMMUNITY ENGAGEMENT

Community Engagements: 18
Council & Civic Events: 15

GOVERNANCE

Elected Member Information Sessions (EMIS): 16/16
Professional Development: 6

ELECTED MEMBER PORTFOLIOS

MAYOR JOANNA HOLDEN



INTERNAL

- Administrative Review Committee (Chair)
- Audit and Risk Management Committee
- International Day of People with Disability Awards Assessment Panel
- Christmas Light Judging Assessment Panel
- Centenary of Katherine 2026 Working Group

EXTERNAL

- LGANT Board
- Katherine Regional Cultural Precinct Ltd (KRCP)
- NT Grants Commission
- Nitmiluk National Park Board of Management
- Delegate LGANT GENERAL Meetings



DEPUTY MAYOR
MEL DOYLE



COUNCILLOR
KATHRYN WHITEHOUSE



COUNCILLOR
JIM KING



COUNCILLOR
TONI TAPP COUTTS



COUNCILLOR
KATHY GLASS



COUNCILLOR
ANJALI PALMER

INTERNAL

- Community Grants Assessment Panel
- Citizen of the Year Assessment Panel
- Katherine Community Safety Action Group (co-chair)
- Christmas Light Judging Assessment Panel
- Centenary of Katherine 2026 Working Group

EXTERNAL

- Delegate for LGANT General Meetings

INTERNAL

- Audit and Risk Management Committee
- Katherine Sportsground Advisory Committee
- Community Grants Assessment Panel
- Citizen of the Year Awards Assessment Panel
- International Day of People with Disability Awards Assessment Panel
- Christmas Light Judging Assessment Panel

EXTERNAL

- Katherine Division of the Development Consent Authority

INTERNAL

- Administrative Review Committee
- Katherine Sportsground Advisory Committee (Chair)
- Katherine Showgrounds Advisory Committee

EXTERNAL

- Katherine Division of the Development Consent Authority
- Minister's Advisory Council for Senior Territorians (MACST)

INTERNAL

- Community Grants Assessment Panel
- International Day of People with Disability Awards Assessment Panel
- Centenary of Katherine 2026 Working Group

EXTERNAL

- Nil

INTERNAL

- Nil

EXTERNAL

- Nil

INTERNAL

- Katherine Showgrounds Advisory Committee (Chair)
- Citizen of the Year Awards Assessment Panel
- Katherine Community Safety Action Group
- Audit and Risk Management Committee (Alternate member)

EXTERNAL

- Delegate for LGANT General Meeting

KEEPING OUR COMMITMENTS

COMMITMENT

OUTCOME / PROGRESS (TO JUNE 2026)

MAYOR
JOANNA HOLDEN

Provide free entry to the Katherine Aquatic Centre during December 2025 and January 2026.

Delivered following the opening of the redeveloped Aquatic Centre.

DEPUTY MAYOR
MEL DOYLE

Establish a Business and Tourism Working Group.

Completed. Existing representative bodies and community mechanisms - particularly the re-establishment of the Chamber and its board - provide adequate avenues for engagement.

COUNCILLOR
ANJALI PALMER

Establish the Katherine Community Safety Action Group (KCSAG).

Substantially delivered. Terms of Reference developed, Expressions of Interest called.

COUNCILLOR
TONI TAPP COUTTS

Undertake a town signage audit and improve roundabout beautification.

Sign audit completed with improvements identified; beautification planning underway.

COUNCILLOR
KATHRYN WHITEHOUSE

Partner with the Department of Corrections to support maintenance of public spaces.

Completed. Correctional work crews now assisting with maintenance and flood recovery activities.

COUNCILLOR
JIM KING

Improve road safety through No Road Trains signage on Zimin Drive and Google Maps updates.

In progress, with approvals and coordination continuing.

COUNCILLOR
KATHY GLASS

Review Waste Management Facility opening hours to help reduce illegal dumping.

A three-month trial commenced on 25 May 2026 and will run until 25 August 2026, following a Council decision on 24 February 2026 (OMC-2026-32).

Trial opening hours:

Monday to Sunday: 8:00am–4:00pm

Public holidays: 8:00am–4:00pm

Closed: Good Friday and Christmas Day

ACKNOWLEDGING THE 2021–2025 COUNCIL



The 2025/2026 financial year marked the transition between two elected Councils. Katherine Town Council acknowledges the service of the outgoing Council, whose members continued to lead and represent the community through July and August 2025 before the Local Government elections were declared 8th September 2025.

The outgoing Council comprised Mayor Lis Clark, Deputy Mayor Denis Coburn, and Councillors Madeleine Bower, Amanda Kingdon, Peter McDougall, Kerrie Mott and Jeremy Trembath.

During the final two months of their term, Mayor Clark, Deputy Mayor Coburn, Councillors Bower, Kingdon, McDougall and Mott each attended two Ordinary Meetings of Council, while Councillor Jeremy Trembath attended one Ordinary Meeting of Council.

Mayor Clark, Deputy Mayor Coburn and Councillors Bower, McDougall, Mott and Trembath also attended one Special Meeting of Council.

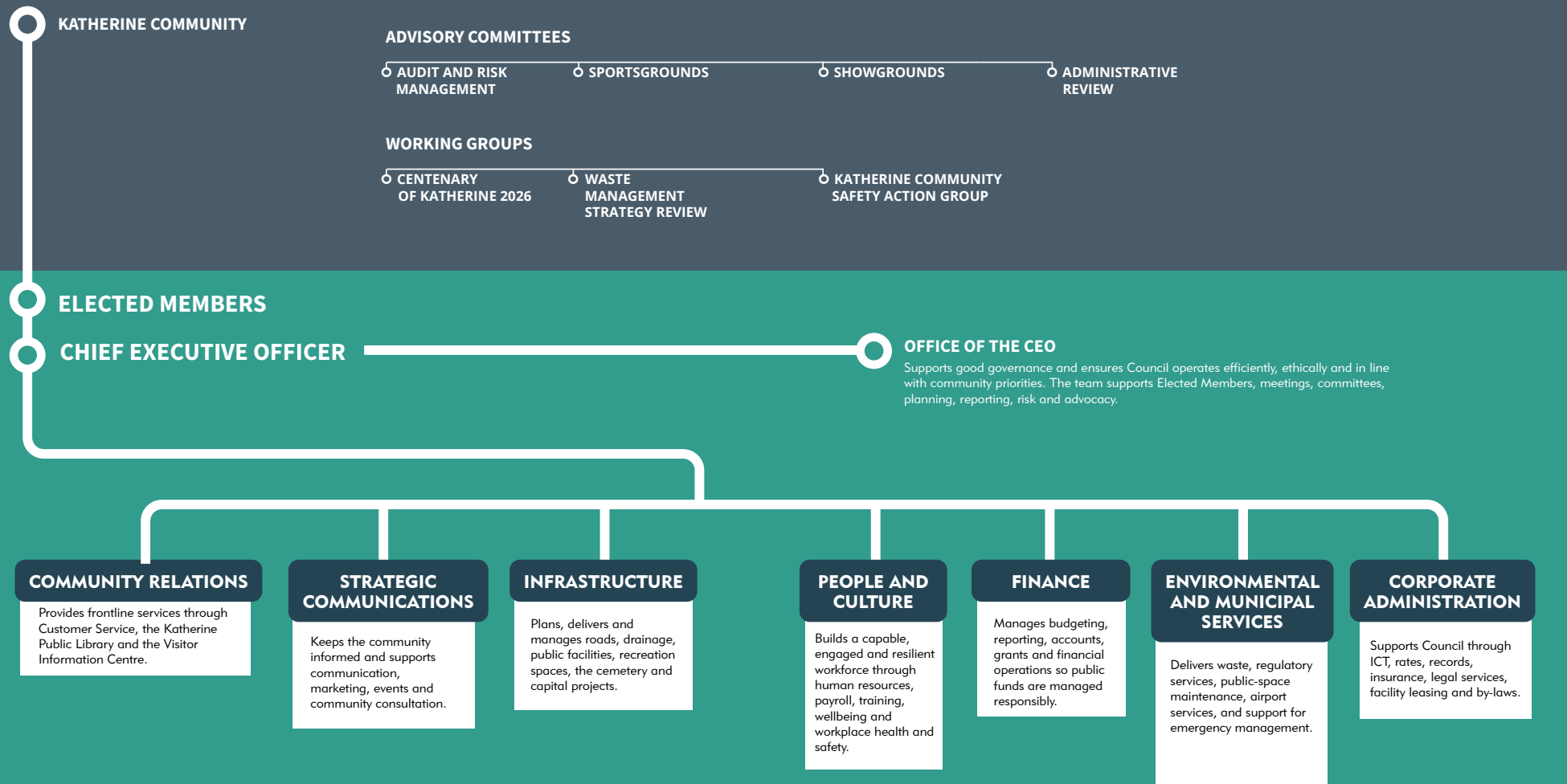


OUR ORGANISATION

Council delivers services through several key areas. Each has a distinct role, but all contribute to delivering services to the community and supporting the day-to-day running of the organisation.

OUR PEOPLE

Council's workforce delivers services across a wide range of professional, technical, operational and community-facing roles. During a year of significant change, staff maintained normal services while supporting the new Council, relocating offices, progressing major projects and responding to the March floods.





3 HIGHLIGHTS

2025/2026 in numbers



WASTE MANAGEMENT FACILITY

21,942 Tonnes

Received at the Waste Management Facility



Customer Service

1627

Customer service requests received



93%
Requests resolved during the year



2851 tonnes
of kerbside rubbish

5175 tonnes
of scrap metal

410 tonnes
of commercial green waste

4 tonnes
of cardboard recycled



FLOOD RECOVERY

1637 tonnes

Flood-damaged waste collected over just two weeks at the temporary waste transfer station

Katherine Visitor Information Centre (Vic)



Bookings processed

5694

visitors

\$772,307

Value of bookings



Animal Management

141 dogs
impounded

259

Lifetime pet registrations on record

727
pets registered



KATHERINE CIVIL AIRPORT

a total of
7128
aircraft movements at the terminal



Katherine Library

19,556

visitors

696

School holiday program participants

3218

Free Wi-Fi sessions



\$62,259
in hire subsidies supporting the community



8
Major community consultation projects



293
property ownership transfers processed



31
Community events participated in and/or organised



117
households switched to EzyBill

RESPONDING TO THE MARCH FLOODS



**OUR FOCUS WAS
TO GET ESSENTIAL
SERVICES BACK
UP AND RUNNING
AND HELP THE
COMMUNITY
RECOVER.**



When floodwaters swept through Katherine in March 2026, they left behind more than damaged roads, parks and public spaces. Council's waste facility was inundated; community infrastructure was affected and many of the services people rely on every day were disrupted.

Our focus was to get essential services back up and running and help the community recover.

Working alongside the Northern Territory Government, contractors, volunteers and local organisations, Council quickly restored waste services, supported community clean-up efforts and began repairing damaged facilities. Every team played a part.

Just four months later, many of Council's facilities had reopened and the community was once again coming

together for events like Territory Day and the Katherine Show. They were important milestones that showed how far Katherine had come in a short time.

The flood tested our community, but it also showed what can be achieved when people work together. Council is proud to have played its part in helping Katherine recover.

KATHERINE AQUATIC CENTRE – A NEW ERA FOR COMMUNITY RECREATION

The redeveloped Katherine Aquatic Centre reached practical completion and reopened to the public on 29 November 2025. The project transformed the former 43-year-old facility into a modern, accessible and family-friendly centre with upgraded pools, improved shade and public

areas, a splash zone and a Changing Places facility. The Y Northern Territory was appointed to manage the centre, with local company HD Pumps providing specialist maintenance services. The project was supported by \$10 million from the Australian Government, \$162,000 for the

Changing Places facility, \$300,000 from the Northern Territory Government for design, and approximately \$2 million from Katherine Town Council for additional features, project management and delivery.

A NEW COUNCIL FOR KATHERINE

The 2025 Northern Territory local government elections brought an entirely new Council to Katherine. Results were declared on 8 September and Mayor Joanna Holden and six Councillors were sworn in on 23 September. The new Council began its term by listening to the community, reviewing key decisions and setting a practical direction focused on core services, responsible financial management and the long-term needs of the town.



CIVIC CENTRE REFURBISHMENT

Council services relocated to 29 Crawford Street in September 2025 to allow the Civic Centre refurbishment to proceed. The project will address safety and compliance issues, replace the roof, improve accessibility, upgrade lighting, ventilation and technology, and create more functional spaces for customer service, staff and community use. The design and construct contract was awarded to Katherine-based Northern Building and Property Services for \$4.582 million.



PLANNING THE FUTURE SPORTS AND RECREATION PRECINCT

Council secured \$1,607,918 through the Australian Government's Regional Precincts and Partnerships Program to develop a masterplan and shovel-ready designs for a regional sports, recreation and community precinct. The planning will explore the future of the Henry Scott Recreation Centre and better connections between indoor sport, the Aquatic Centre and the wider 29-hectare sports ground. The precinct already attracts more than 240,000 visits each year.



ZIMIN DRIVE SHARED PATHWAY

Council continued design, stakeholder engagement and approval work for the planned 5.7-kilometre shared pathway along Zimin Drive. The pathway is intended to improve safety and connections for people walking and cycling between the Stuart Highway, residential areas and the Katherine River corridor. The design has now been finalised and submitted for the approvals needed before construction can begin. Once those approvals are in place, Council expects to call for construction tenders, with works planned to start before the 2026 wet season.

SUPPORTING COMMUNITY-LED EVENTS

Council also strengthened its commitment to community-led events by expanding its Community Grants Program during the Centenary year. An additional \$40,000 was allocated to support community organisations, sporting clubs and not-for-profit groups to deliver events and activities celebrating Katherine's 100th birthday, alongside the annual Community Grants Program. The investment helped local organisations create their own opportunities for people to come together, ensuring the Centenary was celebrated across the whole community, not just through Council-run events.



LISTENING TO THE COMMUNITY

The new Council continued to use Your Say Katherine, surveys, meetings and face-to-face engagement to understand community priorities. Major engagement during the year included the Visitor Information Centre proposal, waste management, the 2026–2027 Municipal Plan, the future sports and recreation precinct, Zimin Drive and the Community Safety Action Group.

PEOPLE AND CULTURE



Building a capable, supported and engaged workforce remained a key focus throughout 2025/2026, with significant progress made in strengthening Council's people management practices and organisational capability.

At 30 June 2026, Katherine Town Council employed 32 full time, 7 part time and 11 casual people. During the year, Council welcomed 15 new employees across a range of operational and professional roles, while women represented 70 per cent of the workforce.

Council continued to modernise its workforce systems by restoring payroll through Xero, improving recruitment and onboarding processes, introducing a structured performance review program and progressing a new Enterprise Agreement.

Key positions were filled across the organisation, including a dedicated Workplace Health and Safety Officer, while significant improvements were made to Council's safety systems, workforce planning, reporting and employee development.

Together, these initiatives have strengthened governance, improved employee confidence and positioned Council to attract, develop and retain a capable workforce to deliver services for the Katherine community.

WORKS AND INFRASTRUCTURE

Council's Works team responded to significant challenges throughout 2025/2026 while continuing to maintain essential infrastructure and public spaces across the municipality.

The 2026 flood caused damage to approximately 5.9 kilometres of road network across 16 roads, requiring ongoing assessment, repairs and recovery planning.

Council also continued to address the high cost of vandalism, with more than \$400,000 spent repairing damaged fencing, buildings, irrigation systems and public facilities, as well as removing graffiti and cleaning vandalised amenities.

To support the delivery of works across the municipality, Council engaged more than 100 contractors during the year, with around 70 per cent based in, or employing people from, the Big Rivers region—supporting local businesses while delivering projects and maintenance.

Council also invested approximately \$78,000 in irrigation and bore repairs and maintenance to help keep parks, sporting facilities and public open spaces operating throughout the year.

Despite the impacts of flooding, vandalism and ongoing maintenance demands, Council's Works team continued to deliver essential services and maintain the infrastructure relied upon by the Katherine community.



KATHERINE'S CENTENARY

In 2026, Katherine marked 100 years since the town was officially gazetted. Council worked with the Centenary Working Group and community partners to deliver a program of events and activities that recognised local history and brought the community together.





**BRINGING THE
COMMUNITY
TOGETHER**



Bringing people together has always been an important part of Council's role, and this year was no exception. In 2025/2026, Council organised or participated in 31 community events, more than double the number delivered in the previous year as Katherine celebrated its Centenary.

The year featured everything from Australia Day, Clean Up Katherine and school holiday activities to Territory Day, the Katherine Show and the Centenary celebrations. These events gave residents and visitors opportunities to celebrate, connect, learn and enjoy everything that makes Katherine a great place to live.

The Centenary was a particular highlight, with a program of events that celebrated Katherine's rich history, recognised the people who have shaped our community and created lasting memories for future generations. The celebrations brought together local organisations, businesses, volunteers and the wider community, showcasing the strong community spirit that defines Katherine.

Council also continued to support community groups by promoting local events, providing event planning assistance and working with organisations to deliver activities that encourage participation, wellbeing and community pride. Together, these events strengthened community connections and contributed to a vibrant and welcoming Katherine.





4 OUR PERFORMANCE

THE WORK WE DELIVERED IN 2025/26 WAS GUIDED BY THE PRIORITIES SET OUT IN THE KATHERINE 2027 STRATEGIC PLAN:



STRONG LEADERSHIP

Ensuring transparent, accountable decision-making and responsive services



COMMUNITY AND FAMILIES

Supporting safe, inclusive spaces and everyday services people rely on



SPORTS AND CIVIC EVENTS

Maintaining and improving facilities that bring the community together



ARTS, CULTURE AND HERITAGE

Recognising and supporting Katherine's identity, history and culture



BIG RIVERS INTER-GOVERNMENT COLLABORATION

Working with other levels of government to deliver outcomes for the region



ENVIRONMENTAL SUSTAINABILITY

Managing resources responsibly and protecting the natural environment



GROWTH AND SUSTAINABILITY

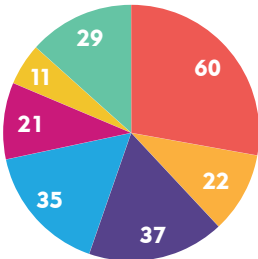
Planning for infrastructure, economic development and future needs

Each year, the Municipal Plan sets out what Council will deliver for the community, guided by the seven priorities of the Katherine 2027 Strategic Plan. This section reports on how we went.

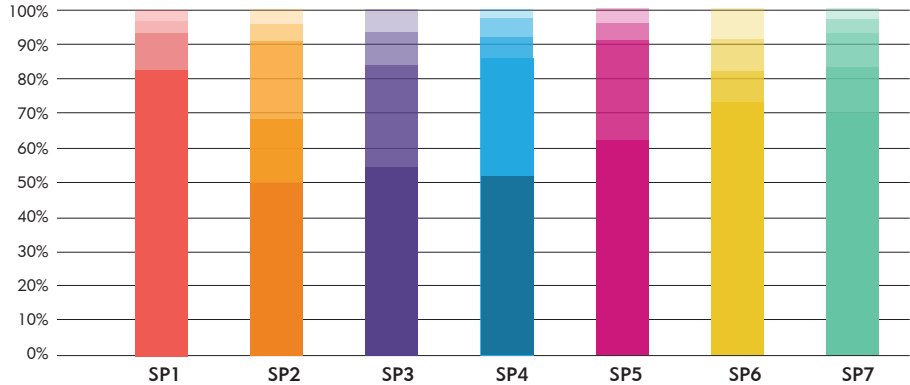
The graphs give a snapshot of the year's work program. They show how the deliverables were spread across the strategic priorities and where each one stood at 30 June 2026: completed, in progress, deferred, not started or not completed. The tables in the following Deliverable track each deliverable in detail, with explanatory notes on progress and any work delayed or carried over into 2026-27.

DELIVERABLES BY STRATEGIC PRIORITY

- STRONG LEADERSHIP
- COMMUNITY AND FAMILIES
- SPORTS AND CIVIC EVENTS
- GROWTH AND SUSTAINABILITY
- ARTS, CULTURE AND HERITAGE
- BIG RIVERS INTER-GOVERNMENT COLLABORATION
- ENVIRONMENTAL SUSTAINABILITY

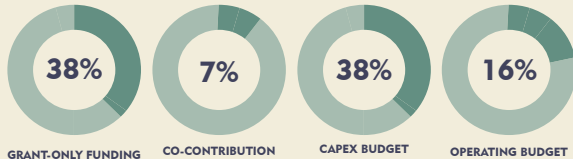


PROGRESS OF 2025/2026 DELIVERABLES



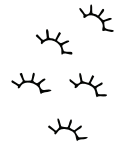
Not Delivered							1
Not Completed	2	1	2	1	1		1
Not Started	2	1	4	2	1	1	1
Deferred		5		2			3
In Progress	6	4	11	12	6	1	4
Completed	50	11	20	18	13	8	20

DELIVERABLES BY FUNDING SOURCE



STRONG LEADERSHIP

Lead a strong local democracy with a community that is actively engaged in Katherine's strategic direction.



1.1.1 Strengthen our councillor profiles to increase community awareness of who they are.

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
1.1.1.1	Report on Elected Member activities each month	• Number of reported activities	• Elected Member activities were reported at each Ordinary Council Meeting, providing transparency about their participation in Council and community activities. Further details are provided in the Elected Members section.	Completed
1.1.1.2	Organise Council meetings and special meetings	• Number of meetings held	• Council held 12 Ordinary Meetings and 11 Special Meetings during the reporting period.	Completed
1.1.1.3	Organise Elected Member information sessions	• Number of Elected Member information sessions held • Total attendance by Elected Members	• Council held 16 Elected Member Information Sessions. Attendance is reported in the Elected Members section.	Completed
1.1.1.4	Election campaign	• Number of campaigns held	• Council delivered one campaign supporting the 2025 NT Local Government Election.	Completed
1.1.1.5	Facilitate Induction program for newly Elected Members	• Number of induction programs held	• Five induction and governance training programs were delivered following the 2025 Local Government Election.	Completed
1.1.1.6	Provide Elected Members with professional development and training	• Elected Member attend at least two professional development sessions • Elected Member survey undertaken • Number of Elected members attendance at LGANT Symposium's	• Elected Members completed one mandatory training program comprising six modules, one ICAC information session and one DHLGCD governance training program comprising five modules. Attendance at additional professional development is reported in the Elected Members section.	Completed
1.1.1.7	Award Annual Perpetual Leadership Trophies for Katherine Schools	• Number of trophies awarded • Number of participating schools	• Leadership trophies were awarded to students from eight Katherine schools, with 11 schools participating.	Completed
1.1.1.8	Elected Members are supported in their role	• 100% of Elected Members feel supported in their role	• All Elected Members in the 13th Council were supported through induction, governance training, workshops, briefings, new governance resources and a dedicated Governance Officer.	Completed

1.1.2 Ensure strong internal governance with updated policies and procedures in place

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
1.1.2.1	Workplace policies and Council By-Laws are reviewed regularly	• 100% of policies up-to-date	• Council reviewed 41 policies during the reporting period. • Five policies were rescinded following a policy review, with their content incorporated into other existing policies to eliminate duplication and improve the efficiency and consistency of the policy framework.	Completed
1.1.2.2	Ensure compliance with local government legislation	• Number of compliance issues raised	• Council completed the 2023-24 compliance review and continued to monitor legislative compliance throughout the year. Of 24 annual legislative requirements, 14 were met on time, eight were completed after the due date, and two were not applicable	Completed
1.1.2.3	Ensure compliance with other legislation applicable to Council	• Number of compliance issues raised	• Three compliance matters were identified and managed through the appropriate regulatory and organisational processes, including two incidents relating to Environment Protection Licence 298-03 and one employment remuneration matter.	Completed
1.1.2.4	Encourage presentations to Council on issues affecting the community	• Number of presentations	• Council welcomed 11 presentations from external organisations and community representatives on matters of interest to the Katherine community.	Completed

1.1.3 Improve transparency around issues affecting the community				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
1.1.3.1	Maintain active membership on reference groups formed to deal with issues affecting the community	• Number of reference groups in which Council participates	• Council maintained representation on seven external boards, committees and advisory groups, strengthening advocacy and partnerships on matters affecting Katherine and the Big Rivers region. Details are provided in the Elected Members section.	Completed
1.1.3.2	Encourage and educate the community about the services that are provided by Council	• Number of media releases	• 36 media releases were distributed and shared on the corporate website	Completed
1.1.3.3	Host Pop Up Council information booths	• Three (3) Pop Up Council information booths hosted • Number of people engaged at the Pop Up events	• Council hosted five Pop Up Council information booths during 2025/2026, providing opportunities to engage directly with a diverse cross-section of the Katherine community, including seniors, RAAF Base Tindal personnel and young people.	Completed
1.1.3.4	Enhance distribution of information regarding council rates and charges	• Complete a Ratepayer's Information Handbook	• Council improved communication about rates and charges through updated information resources, online content and targeted community communications, making it easier for ratepayers to understand their obligations and available services.	Completed
1.1.3.5	Implement a rates calculator tool on Council's website	• Rates calculator tool operational on Council's website • Number of page visits to the rates calculator tool • At least 50% positive feedback on rates calculator tool	• Rates calculator implemented for the public consultation period for the 2026/2027 delivery.	Completed
1.1.3.6	Increase social media engagement	• Total social media reach • Number of Council posts • Number of corporate platforms used • Number of comments and 'likes' by users • Number of subscribers / followers	• Social media engagement increased by 72% in the reporting period, 7919 followers, which is an increase of 39.4% on previous year, and shared 582 posts on Facebook and Instagram.	Completed
1.1.3.7	Incorporate email campaigns to promote Council's educational initiatives	• Number of email campaigns • Number of email subscribers	• Regular Mailchimp email campaigns were used to promote Council projects, services, consultations, events and community initiatives, helping keep residents informed and encouraging participation.	Completed
1.1.3.8	Re-establish the bi-monthly community newsletter	• Number of distributed newsletters	• Council distributed three e-newsletters, providing residents with regular updates on Council news, projects, events and community initiatives.	Completed
1.1.3.9	Communicate the outcomes of council meetings by implementing post council meeting video briefings	• Total social media reach	• Post-Council meeting video briefings were introduced to improve transparency by providing timely, accessible summaries of Council decisions and key outcomes, reaching 7919 followers	Completed

1.1.4 Learn what the community wants to know through community engagement strategies				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
1.1.4.1	Support Elected Members to participate in community engagement forums	• Number of EM activities that relate to community engagement	• Refer to Elected members section	Completed
1.1.4.2	Use Your Say Katherine to inform and gather feedback on council projects and activities	• Number of aware visitors • Number of informed visitors • Number of engaged visitors • Number of projects and activities on Your Say Katherine	• Eight projects were published on Your Say Katherine, attracting 6,787 visitors. A total of 292 people contributed through questions, ideas or survey responses, and 81 registered on the platform.	Completed
1.1.4.3	Embed stakeholder engagement in infrastructure project management processes	• Number of fit-for-purpose templates in use • Number of stakeholder engagement activities undertaken • A Stakeholder Management Plan is created with each project	• Stakeholder engagement plans on standardised templates are included in project planning	Completed
1.1.4.4	Conduct stakeholder engagement training for staff	• Number of sessions held • Number of participants	• Two stakeholder engagement training sessions were held for staff and elected members.	Completed

1.2.1 Foster strong relationships with the Northern Territory and federal governments to ensure coordination and support for economic development initiatives affecting Katherine at the local level and in the Big Rivers region

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
1.2.1.1	Advance economic development within Katherine and the Big Rivers region	<ul style="list-style-type: none"> Number of Council's projects supported by the NTG Rebuilding the Economy Strategy 		Not Started
1.2.2.1	Membership on external committees involved with community issues	<ul style="list-style-type: none"> Number of reference group memberships 	<ul style="list-style-type: none"> Council's external reference group memberships are reported in the Elected Members section. 	Completed
1.2.2.2	Improve compliance with Terms of References (ToRs) for Council's advisory committees	<ul style="list-style-type: none"> Total ToR-compliant meetings 	<ul style="list-style-type: none"> Ten meetings were conducted in accordance with their Terms of Reference: four Audit and Risk Management Committee meetings, one Administrative Review Committee meeting and five Katherine Centenary Advisory Committee meetings. 	Completed
1.2.2.3	Investigate options for increasing participation of user groups on committees	<ul style="list-style-type: none"> Number of participating user groups Number of quorum-attained meetings 	<ul style="list-style-type: none"> Council engaged with the community through established communication channels and targeted working groups, including the Centenary, Community Safety and Waste Management working groups. 	Completed
1.2.2.4	Membership with Local Government Association of the Northern Territory (LGANT)	<ul style="list-style-type: none"> Number of services utilised from membership 	<ul style="list-style-type: none"> Council used its LGANT membership for sector support and advocacy, and accessed Local Buy procurement arrangements. 	Completed
1.2.3.1	Identify partnership opportunities	<ul style="list-style-type: none"> Number of Chamber of Commerce meetings attended 		Completed

1.3.2 Improve consistency of our communications and engagement in alignment with our strategy

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
1.3.2.1	Implement Council's Communications and Engagement Strategy	<ul style="list-style-type: none"> Number of actions implemented as per the Communication and Engagement Plan 	<ul style="list-style-type: none"> Council implemented its Communications and Engagement Strategy, strengthening community engagement through improved communication channels, targeted consultation and increased opportunities for residents to participate in Council decision-making. 	Completed
1.3.2.2	Provide Elected Member communication training	<ul style="list-style-type: none"> Total attendance by Elected Members Number of training sessions held 	<ul style="list-style-type: none"> Elected Members participated in communication training to strengthen community engagement, media awareness and confidence in representing Council. 	Completed

1.3.3 Identify a number of tools to ensure our engagement is broad, inclusive and accessible to our diverse community

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
1.3.3.1	Undertake communication preference tools survey and implement findings	<ul style="list-style-type: none"> Findings implemented Total number of feedback provided by the community 	<ul style="list-style-type: none"> Council surveyed community communication preferences and implemented findings, including increased use of email communications. There were 56 responses. 	Completed
1.3.3.2	Redevelop Council's website	<ul style="list-style-type: none"> Website traffic increased compared to the previous website version 	<ul style="list-style-type: none"> Council launched a redeveloped website with improved navigation, accessibility and access to information, making it easier for residents to find Council services, projects and news. 	Completed
1.3.3.3	Enhance the customer request experience utilising new functionality on Snap Send Solve	<ul style="list-style-type: none"> Number of Snap Send Solve Requests submitted Number of requests closed or reassigned Number of meetings held with Snap Send Solve 	<ul style="list-style-type: none"> 2025/2026 Award Winners "Snapper Choice" and "Top Solver (2nd place)" Award to KTC by public vote. 	Completed
1.3.3.4	Grow the online Cemetery Search database	<ul style="list-style-type: none"> Number of headstones and plaques with photos on the website 	<ul style="list-style-type: none"> Thirty-five headstone and plaque records with photographs were added to the online Cemetery Search database. 	Completed
1.3.3.5	Improve awareness of and continually update Know Your Council Katherine and Katherine Life	<ul style="list-style-type: none"> Number of page visits Update database quarterly 	<ul style="list-style-type: none"> Council trialled Municipal Plan reporting through the Know Your Council platform. The trial informed system development for 2026-27, but the reporting function was not fully implemented. 	Completed
1.3.3.6	Mobile engagement kiosk trial	<ul style="list-style-type: none"> Number of kiosk uses during trial 20% increase in engagement 	<ul style="list-style-type: none"> Mobile engagement kiosks were used at Municipal Plan consultation activities, community events and other engagements to promote Your Say Katherine, EzyBill and Council fees and charges. Usage and engagement figures were not recorded. 	Completed
1.3.3.7	Increase online payments	<ul style="list-style-type: none"> Number of online payments 	<ul style="list-style-type: none"> Two campaigns were held to promote online rate payments 	Completed



1.4.1 Continually improve services and our tourism offerings

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
1.4.1.1	Partner with Tourism Top End (TTE) and the Top End Visitor Information Centre	<ul style="list-style-type: none"> Current Memorandum of Understanding (MoU) in place Number of collaborative outcomes 	<ul style="list-style-type: none"> Strengthened partnerships with Tourism Top End through familiarisation exchanges to support regional collaboration and promote Katherine. 	Completed
1.4.1.2	Enhance tourism offerings in the off season	<ul style="list-style-type: none"> Number of tourism offerings in the off season 5% bookings increase from previous off season 	<ul style="list-style-type: none"> While the development of off-season tourism products is not a direct Council responsibility, Council will continue to support local tourism operators who provide off-season experiences through promotion, advocacy, and collaboration. This includes assisting with marketing opportunities, encouraging partnerships, and advocating for initiatives that strengthen Katherine's year-round visitor economy. 	Not Completed
1.4.1.3	Encourage uptake in tourism memberships	<ul style="list-style-type: none"> Number of tourism memberships 	<ul style="list-style-type: none"> We support Tourism Top Ends memberships by encouraging new and existing operators to become or continue being members. 	Not Completed
1.4.1.4	Active participation and completion of agreed actions as part of the Big Rivers Region Destination Management Plan implementation team	<ul style="list-style-type: none"> Number of meetings attended 	<ul style="list-style-type: none"> Attended meetings scheduled 	Completed

1.4.3 Enhance customer experiences at our Visitor Information Centre

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
1.4.3.1	Implement and promote the new Visit Katherine website	<ul style="list-style-type: none"> Visit Katherine website upgrade complete Number of website visits 	<ul style="list-style-type: none"> New website developed and launched in July 2026 	Completed
1.4.3.2	Enhance the Katherine Visitor Information Centre facilities	<ul style="list-style-type: none"> Number of improvements made to the Katherine Visitor Information Centre 	<ul style="list-style-type: none"> Completed five significant improvements to the Visitor Information Centre, enhancing presentation, accessibility and visitor experience. 	Completed
1.4.3.3	Deliver visitor experiences for the Centenary of Katherine 2026	<ul style="list-style-type: none"> At least three (3) experiences delivered 	<ul style="list-style-type: none"> Delivered five visitor experiences as part of the Centenary of Katherine 2026 program, celebrating the town's history, culture and community. 	Completed

1.5.1 Collaborate with all three levels of government

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
1.5.1.1	Advocate for the long term strategic financial sustainability	<ul style="list-style-type: none"> Number of advocacy occurrences 	<ul style="list-style-type: none"> Council advocated through LGANT sector submissions on waste, electricity and proposed legislative and regulatory changes. 	Completed
1.5.1.2	Provision services and negotiate further extension of funding for the Binjari community	<ul style="list-style-type: none"> Binjari Local Government services delivered 	<ul style="list-style-type: none"> Local Government services continued to be delivered in Binjari, including community management, waste collection, mowing, verge maintenance, firebreaks, weed control, irrigation repairs and roadside slashing. Four community events were delivered, with discussions continuing with the NT Government on future funding arrangements. 	Completed
1.5.1.3	Collect samples for the Mosquito Monitoring Program	<ul style="list-style-type: none"> Mosquito samples and collection sheets submitted to Medical Entomology every two weeks 	<ul style="list-style-type: none"> Council continued its mosquito surveillance program, monitoring 11 sites across the municipality. Samples were collected twice monthly, analysed by NT Health, and no mosquito-borne viruses were detected during the reporting period. 	Completed

1.5.2 Have a grants officer to seek and coordinate grant funding

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
1.5.2.1	Refine grants management processes	<ul style="list-style-type: none"> Number of grants submitted Number of grants acquitted within funding agreement terms 29 Grants submitted 	<ul style="list-style-type: none"> Map end to end process and document every stage to identify duplicate steps, inconsistent assessment practices, simply application process and requirements by using online portals 	Completed
1.5.2.2	Reform the Council Community Grant Program	<ul style="list-style-type: none"> Number of community grant applications Utilisation of the Community Grant Program fund 100% of funding allocation awarded 	<ul style="list-style-type: none"> Review of existing program undertaken by analysing historical funding allocations, identifying community groups whom have benefited and those underrepresented, review success rates. Align grants with council's strategic plan. Develop clear eligibility and assessment criteria, introduce tiered funding streams and simplify the application process. Strengthen governance and transparency by including conflict of interest controls such as independent assessment panels, councillor conflict declarations and publish reports to the public of successful applicants, funding amounts and project outcomes 	In Progress
1.5.2.3	Provide community education on how to apply to the Council Community Grants Programs	<ul style="list-style-type: none"> At least two (2) information sessions held 	<ul style="list-style-type: none"> Two information sessions were held to assist potential applicants understand the community grants program. 	Completed
1.5.2.4	Implement the Centenary of Katherine 2026 Community Grants Program	<ul style="list-style-type: none"> Number of community grant applications Utilisation of the Community Grant Program fund 100% of funding allocation awarded 	<ul style="list-style-type: none"> Successfully implemented the Centenary of Katherine 2026 Community Grants Program, supporting local initiatives that celebrate Katherine's history, community and culture. 	Completed

1.5.3 Pursue grants for new and upgraded infrastructure and programs

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
1.5.3.1	Seek funding for services and projects outside of Council budget	<ul style="list-style-type: none"> Number of successful grant applications Number of grant applications submitted 	<ul style="list-style-type: none"> 27 grants secured from 29 grant submissions, totalling \$6,950,470 	Completed
1.5.3.2	Refine Council's Project Management Process to support funding applications	<ul style="list-style-type: none"> Number of fit-for-purpose templates in use 100% of grant applications utilising the Project Toolkit templates Percentage of successful applications Percentage of successful applications that were successfully completed Number of Funder feedback sessions with comments logged 	<ul style="list-style-type: none"> 93% of grant applications were successful. 	Completed
1.5.3.3	Budget for Council contribution for funding applications	<ul style="list-style-type: none"> Number of funding applications using Council's contribution fund Value of Council contribution to funding applications 	<ul style="list-style-type: none"> Council committed \$2,881,692 in co-contributions toward external funding applications. 	In Progress

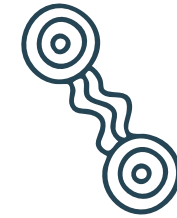
1.5.5 Set a prosperous tone to encourage private sector investment

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
1.5.5.1	Tailor information on Katherine Life	<ul style="list-style-type: none"> Number of website visits 	<ul style="list-style-type: none"> Website data updated twice yearly 	In Progress
1.5.5.2	Promote Katherine Life as a resource for people considering investing and living in Katherine	<ul style="list-style-type: none"> Number of Katherine Life promotional activities undertaken 	<ul style="list-style-type: none"> Quick links incorporated on Katherine Town Council new homepage. 	Not Started



COMMUNITY AND FAMILIES

Katherine's best asset are the people of Katherine.
Katherine is and continues to be a great place to live, work and raise a family.



2.1.1 Enhance road safety around schools

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
2.1.1.1	Undertake road safety audit to assess the current traffic and safety concerns in school zones, and identify potential measures that can be put into place	<ul style="list-style-type: none"> Complete road safety audit at two (2) more schools Number of identified recommendations completed 	<ul style="list-style-type: none"> Casuarina Street, McFarlane and Katherine High School completed in 2024/25, work on Giles Street school zone planned for 2027/28 as part of potential R2R funding. 	Deferred

2.1.2 Provide safe and accessible public amenities throughout Katherine

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
2.1.2.1	Assess the condition of public amenities throughout Katherine and implement remediation where required	<ul style="list-style-type: none"> Number of remediated public amenities 	<ul style="list-style-type: none"> The Lindsay Street amenities upgrade was completed, and condition and accessibility assessments were undertaken for other public amenities. 	Completed
2.1.2.2	Provision of accessible public amenities in line with town planning requirements and current standards	<ul style="list-style-type: none"> Number of accessibility infrastructure projects undertaken Number of new facilities Percentage of facilities that are compliant with current standards 	<ul style="list-style-type: none"> Accessibility improvements were completed at the Katherine Aquatic Centre, including a Changing Places facility and improved wheelchair access. Compliance across all facilities is to be confirmed. 	Completed

2.1.3 Improve street lighting for safety

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
2.1.3.1	Assess present condition of street lighting and develop and implement a program of work for improvement	<ul style="list-style-type: none"> Number of streetlights assessed Number of streetlights remediated 5% reduction in community Snap Send Solve requests for streetlight repair 	<ul style="list-style-type: none"> Council processed and rectified 133 streetlighting requests. Snap Send Solve reports increased from 55 in 2024–25 to 93 in 2025/2026, rather than achieving the targeted 5% reduction. 	Completed
2.1.3.2	Undertake a solar street lighting trial	<ul style="list-style-type: none"> Number of solar street lights Number of issues raised during trial 	<ul style="list-style-type: none"> This project moved to 2026/27 financial year due to budget constraints 	Deferred
2.1.3.3	Drive sustainable energy infrastructure for all future developments	<ul style="list-style-type: none"> Number of sustainable energy infrastructure upgrades 		In Progress

2.1.4 Develop a laneway management policy

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
2.1.4.1	Refine implementation of Council's Laneway Management Policy	<ul style="list-style-type: none"> "Number of laneway closure trials Number of requests for additional laneway closures" 	<ul style="list-style-type: none"> The laneway closure trial was deferred to 2026–27 due to budget constraints. One additional closure request was received. 	Deferred
2.1.4.2	Assess and finalise the current laneway closure trials	<ul style="list-style-type: none"> Number of laneways progressed from trial 	<ul style="list-style-type: none"> Deferred to 2026-27 with budget 	Deferred

2.2.1 Foster growth for a recreational precinct that connects sports, culture and recreation

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
2.2.1.1	Secure funding for the Katherine Sports Precinct expansion to include AFL field, Conference and Evacuation Centre, improved gym facilities and undercover sports courts	<ul style="list-style-type: none"> Successful rPPP stream 1 application 		Completed
2.2.1.2	Seek funding to progress the Katherine Showgrounds Masterplan	<ul style="list-style-type: none"> Funding sourced 	<ul style="list-style-type: none"> Identified in the Infrastructure and Asset Master Plan to be delivered in 2027–28. 	Deferred

2.2.2 Support business and community leaders in promoting Katherine's competitive attributes

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
2.2.2.1	Make resources and data available to business and community groups promoting Katherine as a venue	<ul style="list-style-type: none"> Number of businesses and community groups supported 		In Progress

2.2.3 Promote an active community with family events, festivals, live music and sports				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
2.2.3.1	Provide an up-to-date calendar of free and accessible community events that cater for our diverse community	<ul style="list-style-type: none"> Number of events held 		Completed
2.2.3.2	Implement online facilities booking system and make information publicly accessible	<ul style="list-style-type: none"> Number of public bookings via the online booking system Number of ongoing bookings Number of casual bookings 	<ul style="list-style-type: none"> No budget confirmed therefore implementation of an online facilities booking system was not delivered. Project feasibility, market research and business case presented to Leadership Team. 	Not Completed

2.3.1 Support diversity by ensuring our communication and engagement is inclusive and accessible to all members of the community				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
2.3.1.1	Ensure council information is available in public spaces and service hubs	<ul style="list-style-type: none"> Results of the annual marketing channel survey 	<ul style="list-style-type: none"> Communications included sharing information on community noticeboards, Facebook groups, and council facilities. 	Completed
2.3.1.2	Use NTG agencies and community groups to share council news and information via Katherine Chain	<ul style="list-style-type: none"> Number of communications shared through Katherine Chain 	<ul style="list-style-type: none"> Council shared news and updates through the Katherine Chain network, including 36 media releases. 	Completed
2.3.1.3	Ensure Council's website meets accessibility standards	<ul style="list-style-type: none"> Website conforms with accessibility standards 	<ul style="list-style-type: none"> Accessibility improvements were incorporated into the Council website redevelopment. 	Completed

2.3.2 Improve disability access in town				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
2.3.2.1	Ensure infrastructure and projects incorporate disability access	<ul style="list-style-type: none"> Number of new projects and remediated infrastructure adhering to disability access building codes 	<ul style="list-style-type: none"> Accessibility improvements included the Changing Places facility and wheelchair-access aprons at the Aquatic Centre and the Liberty Swing. 	Completed
2.3.2.2	Consult with disability advocates in project stakeholder engagement activities	<ul style="list-style-type: none"> Number of relevant projects Council sought feedback from disability advocates on 	<ul style="list-style-type: none"> Accessibility requirements were assessed through building certification processes, and a specialist accessibility consultant was engaged for the Katherine Aquatic Centre upgrade. 	Completed

2.3.3 Welcome and connect the Defence community with the Katherine community				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
2.3.3.1	Partner with Defence on key issues connecting the Katherine Community and RAAF Tindal	<ul style="list-style-type: none"> Attend Welcome to Tindal Expo Number of Defence representatives on advisory committees Number of military commemorative services supported by Council 		In Progress

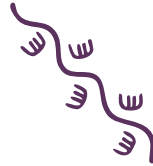


2.4.1 Empower youths through youth-focused events and school-holiday activities				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
2.4.1.1	Provide a range of youth focused, free and accessible community events and programs	<ul style="list-style-type: none"> Number of events held Number of participants 	<ul style="list-style-type: none"> Council worked with schools to incorporate young people's ideas into youth-focused programs. Council secured NT Government funding for free pool entry during school holiday periods and special pool events. 	Completed

2.4.2 Provide a platform for youths to have a voice				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
2.4.2.1	Support external youth led and focused advocacy programs and events	<ul style="list-style-type: none"> Number of youth led/ focused programs and events supported Number of youth led/ focused programs and events funded 	<ul style="list-style-type: none"> Council worked with schools to incorporate young people's ideas into youth-focused programs. 	In Progress

2.4.4 Participate in the Katherine Youth Advisory Group				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
2.4.4.1	Participate in community led Katherine Youth Interagency Committee (KYIC)	<ul style="list-style-type: none"> Number of meetings attended 		Not Started

SPORTS AND CIVIC EVENTS



Prioritising sports infrastructure, community events, and branding of Katherine as a vibrant community is important to improving the liveability and positive attributes of Katherine.

3.1.1 Hold events throughout the year that acknowledge themes that are important to our town and its residents, such as memorial days				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.1.1.1	Deliver a complete program of commemorative events as agreed in partnership with identified stakeholders	• Number of commemorative events held	• Council organised or participated in 31 community and commemorative events during the reporting period.	Completed
3.1.1.2	Implement overarching centenary theme into 2026 events	• Centenary theme developed and applied to marketing	• The Centenary theme was applied across major events, including the Centenary Sports Day, Street Parade and Territory Day celebrations.	Completed

3.1.2 Improve participation in user advisory groups and improve coordination of these groups on Council land				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.1.2.1	Consult with community reference groups on issues which affect them	• Number of advisory committee meetings complying with relevant Terms of Reference (ToRs)	• Council engaged working groups and community organisations in event planning. • Committee Meetings held: - 4 Audit and Risk Management Committee meetings - 1 Administrative Review Committee - 7 Centenary of Katherine 2026 Working Group	Completed
3.1.2.2	Work with all users to ensure maximum utilisation of facilities	• Number of user groups on advisory committees • Number of advisory committee attendances by user groups	• School holiday programs were delivered following the Katherine Aquatic Centre refurbishment.	Not Started

3.1.3 Develop key sporting infrastructure such as an all-weather/multipurpose sports arena				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.1.3.1	Incorporate indoor sports facilities in the design of the proposed Multipurpose Sports and Recreation Precinct	• Indoor sports courts incorporated in the proposed multipurpose sports and recreation hub	• Incorporated in tender documents	Completed

3.1.4 Develop future infrastructure such as a regional sporting precinct, updated aquatic centre and potential water recreation facility				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.1.4.1	Funding for the Multipurpose Sports and Recreation Precinct which will include an AFL field, conference and evacuation centre, improved gym facilities and undercover sporting courts	• Successful rPPP stream 1 application	• Tender has been let for the design	Completed

3.2.1 Craft Katherine's personality and identity by playing to our strengths				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.2.1.1	Select imagery and key messaging for marketing communication material that promotes Katherine's points of difference	• Align with the Big Rivers Region Destination Management Plan		Completed
3.2.1.2	Source and commission updated digital assets (imagery, video footage, etc.)	• Number of digital assets in database	• Photo shoots were commissioned throughout the year using Katherine based photographers	Completed
3.2.1.3	Ensure consistent marketing and communication collateral reflect our brand	• Number of Council templates and forms compliant with our current corporate branding	• Graphic designers complied with the style guide	Completed

3.2.2 Capture Katherine's profile as a desirable travel destination for long and short stays				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.2.2.1	Develop and implement a Social Media Plan to promote Visit Katherine	• Increase booking value by 1% through Visit Katherine promotions	• A social media planner was engaged to create content for Visit Katherine social platforms	In Progress

3.2.3 Establish Katherine's presence through wayfinding signage				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.2.3.1	Upgrade signage to include centenary celebration theme	• Number of updated themed signage	• Temporary Centenary signage was commissioned and installed at corner of Pearce Street and Victoria Highway.	Completed
3.2.3.2	Implement interpretive signage in key locations	• Number of interpretive signage erected	• Two interpretive signs were installed at Roney Park and Maggie's Grave.	Completed

3.2.4 Collaborate with Tourism NT on its tourism strategy for the NT

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.2.4.1	Active participation and completion of agreed actions as part of the Big Rivers Region Destination Management Plan Implementation Team	<ul style="list-style-type: none"> Number of meetings attended Number of agreed actions delivered 	<ul style="list-style-type: none"> Formal participation has not commenced, however, Council represented Katherine at Tourism NT's July 2026 tourism brand consultation. 	In Progress
3.2.4.2	Advocate for Centenary of Katherine 2026 to be incorporated into Tourism Top End marketing initiatives	<ul style="list-style-type: none"> At least one Centenary of Katherine activity included in a Tourism Top End major marketing initiative 	<ul style="list-style-type: none"> At least one Centenary of Katherine activity was successfully included in a major Tourism Top End marketing initiative. 	Completed

3.3.1 Investigate an accessible public bus on a continual loop to improve community mobility and access to key tourism points

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.3.1.1	Help facilitate the implementation of a bus service to key tourism destinations in partnership with a local provider	<ul style="list-style-type: none"> Number of bus service bookings taken 	<ul style="list-style-type: none"> No bookings were taken because a local tourism bus service was not operating during the reporting period. Council will promote the service if established by a local operator. 	In Progress
3.3.2.1	Finalise design and commence build of the Zimin Drive Shared Pathway	<ul style="list-style-type: none"> 5.7kms of shared bicycle and pedestrian sealed pathway constructed 		In Progress
3.3.2.2	Council endorse the Shared Pathway Strategy and undertake community consultation	<ul style="list-style-type: none"> Completed Shared Pathways Strategy Community consultation planned and initiated 		Completed

3.3.3 Partner with Northern Territory Government to conduct a trial for new urban transport options

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.3.3.1	Advocate to the Northern Territory Government to deliver urban transport options	<ul style="list-style-type: none"> Number of advocacy occurrences 		Not Started

3.3.4 Make public toilets more accessible

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.3.4.1	Increase availability of accessible public toilets	<ul style="list-style-type: none"> Two (2) toilets designed and erected 		In Progress

3.3.5 Develop a parking strategy

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.3.5.1	Determine need, plan and develop more parking options in Katherine	<ul style="list-style-type: none"> Parking Strategy document completed Parking Strategy implemented Number of parking options for caravans and RVs established 		Not Started

3.4.1 Provide and maintain wayfinding signage

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.4.1.1	Implement RV and other wayfinding signage as required	<ul style="list-style-type: none"> Number of updated wayfinding signage 		Not Started

3.4.2 Support creating a vibrant CBD with updates to streets such as Railway Terrace and First Street

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.4.2.1	Review and implement the CBD Revitalisation Masterplan	<ul style="list-style-type: none"> Number of infrastructure built as per the Masterplan 	<ul style="list-style-type: none"> Limited feasible projects remaining available Council land. 	Completed

3.4.3 Enhance public spaces with placemaking and activation

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.4.3.1	Provide continually developing calendar of events	<ul style="list-style-type: none"> Number of events held 	<ul style="list-style-type: none"> Council held 31 events were held across indoor and outdoor venues 	Completed

3.4.4 Review shade and cooling potential of all facilities

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.4.4.1	Implement a tree data collection initiative within Katherine	<ul style="list-style-type: none"> Number of community participation Number of trees added to Council's database 	<ul style="list-style-type: none"> Council staff added 49 Trees to Data Base in 2025/2026 	In Progress

3.4.5 Provide more drinking water access

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.4.5.1	Install cooled water bubblers in public spaces	<ul style="list-style-type: none"> Number of new installations 	<ul style="list-style-type: none"> One new bubbler installed in Hot Springs Park 	Completed

3.4.6 Explore expanding our public library to be a community hub that delivers community events and activities

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.4.6.1	Investigate options to relocate Katherine Public Library to improve accessibility and safety for all	• Successful rPPP stream 1 application	• Investigation into options to relocate the Katherine Public Library are continuing.	In Progress
3.4.6.2	Undertake library operations as per the funding agreement	• Achieve reporting and acquittal compliance	• Library operations were delivered in accordance with the funding agreement, with all required reporting and acquittals completed.	Completed

3.4.6 Explore expanding our public library to be a community hub that delivers community events and activities

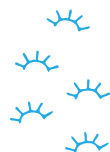
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
3.4.6.3	Develop the library collection	• Increase library circulation by 10% Achieve at least 18,000 items borrowed, returned, or renewed	• Library circulation impacted by flooding and service disruptions during 2026 and was subsequently down by 20% from the previous year. 14,376 items were borrowed during the 2026 year.	Completed
3.4.6.4	Increase community participation	• Increase annual library patronage by 15% Achieve a target of 2,000 activity participants		In Progress
3.4.6.5	Partner with local organisations to enhance library services and programs	• At least three (3) local organisation partnerships established Number of collaborative programs delivered Number of participants	• Established partnerships with at least three local organisations and delivered collaborative programs, with participant numbers recorded.	Completed
3.4.6.6	Provide access to public computers and free public Wi-Fi	• Total computer usage time Number of computer users Total Wi-Fi usage Number of times public Wi-Fi accessed	• Total computer usage time: 2,392 hours	Completed
3.4.6.7	Deliver library programs and events for our community	• Number of programs delivered Number of events delivered Total number of participants	• Number of computer users: 2,493, total Wi-Fi Usage: 113 days, 6 hours, 26 minutes and 2 seconds, number of times public Wi-Fi accessed: 3,152	In Progress
3.4.6.8	Young Territory Author Awards - Annual event	• Total entries received	• Outcomes were met because all planned activities were delivered, including regional recognition and a local presentation for the winner. Youth literacy promoted.	Completed



3.4.6 Explore expanding our public library to be a community hub that delivers community events and activities

3.4.6.9	Themed book collection and donation drive	• Number of books collected, donated, and successfully distributed to community groups	• The Katherine Public Library Giving Tree distributed surplus donated books as gifts to local families experiencing hardship, with the number of books collected and distributed recorded.	Completed
3.4.6.10	Trial an exchange program with the Katherine District Hospital	• Trial undertaken Number of library collection items provided At least 80% positive feedback from hospital staff and patients received	• The Katherine District Hospital advised that this service would not be suitable.	Not Completed
3.4.6.11	Connect with local wellbeing services	• Number of partnerships established Number of joint initiatives completed At least 80% positive feedback from partner organisations	• Event held at the Katherine Hot Springs	In Progress
3.4.6.12	Digitise the newspaper collection	• Number of newspaper editions digitised Frequency of online access	• The newspaper digitisation project commenced, but the proposal exceeded the available budget and did not proceed.	Not Completed

GROWTH AND SUSTAINABILITY



Katherine must grow in a way that allows for sustained success. Infrastructure must be sustainable and support both expansion and liveability.

4.1.1 Develop a shared pathways strategy and potential projects

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
4.1.1.1	Deliver the Shared Pathway Strategy and Zimin Drive Shared Path Design	<ul style="list-style-type: none"> 5.7kms of shared bicycle and pedestrian sealed pathway constructed Completed Shared Pathways Strategy Community consultation planned and initiated 		Completed

4.1.2 Develop a project planning framework with hierarchy for shovel-ready projects

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
4.1.2.1	Introduce a feasibility review process to project planning framework	<ul style="list-style-type: none"> Number of project proposals that have undergone a feasibility assessment before the start of the project 		Completed
4.1.2.2	Audit infrastructure to identify locations requiring upgrades	<ul style="list-style-type: none"> Number of audits undertaken of existing infrastructure Number of upgrades identified through audit Number of items listed as critical Understanding of upgrade costs 	<ul style="list-style-type: none"> Internal Audit and Infrastructure map complete. All infrastructure assets listed and assessed. 	Completed
4.1.2.3	Package of shovel ready projects that have supporting project toolkit documentation, to anticipate future funding opportunities	<ul style="list-style-type: none"> Number of shovel ready projects 	<ul style="list-style-type: none"> Three projects were shovel-ready at 30 June 2026: Outback Outhouse Stage 2, Roundabout Beautification and the Waste Management Facility fit-out, which was funded for 2026–27. 	Completed
4.1.2.4	Deliver new and upgraded infrastructure improvements	<ul style="list-style-type: none"> Number of other infrastructure projects delivered 	<ul style="list-style-type: none"> Major projects delivered included the Lindsay Street amenities, Katherine Aquatic Centre and Animal Management Facility, together with smaller projects such as improvements to the Visitor Information Centre. 	Completed

AGENDA - Special Meeting of Council - 30 October 2026



4.1.2 Develop a project planning framework with hierarchy for shovel-ready projects

4.1.2.5	Deliver the Civic Centre Refurbishment	<ul style="list-style-type: none"> 80% of project completed 	<ul style="list-style-type: none"> The project reached 15% completion against the 80% target due to contractor delays, flooding and delays in drawings and permits. 	In Progress
4.1.2.6	Develop a RPT Apron proposal for upgrade at the Katherine Civil Airport	<ul style="list-style-type: none"> Proposal complete (project plan to secure funding includes all costs to begin the works) 		Completed
4.1.2.7	Install a machinery shed at the Waste Management Facility	<ul style="list-style-type: none"> 100% completed 		Completed
4.1.2.8	Complete Katherine Aquatic Centre Upgrade Stage 1	<ul style="list-style-type: none"> 100% completed 		Completed
4.1.2.9	Seek funding for Katherine Aquatic Centre Upgrade Stage 2	<ul style="list-style-type: none"> Funding secured 	<ul style="list-style-type: none"> Regional Precincts and Partnerships Program surplus funding was available to fully fund the Katherine Aquatic Centre Stage 2 design, should Council decide to proceed. 	Completed

4.1.3 Review Council's available land to consider potential utilisation opportunities

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
4.1.3.1	Undertake feasibility studies to determine the condition, limitations and opportunities for vacant council land	<ul style="list-style-type: none"> Feasibility study completed 		In Progress

4.1.4 Investigate an all-weather multipurpose facility

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
4.1.4.1	Design and develop an all-weather multipurpose facility pending RPPP funding success	<ul style="list-style-type: none"> Successful rPPP stream 1 application 	<ul style="list-style-type: none"> Council's Regional Precincts and Partnerships Program Stream 1 application was successful, with the funding agreement signed in May 2026. 	Completed

4.2.1 Regularly update our workplace policies and procedures, and Council By-Laws				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
4.2.1.1	All policies and procedures are up-to-date	• 100% of policies up-to-date	• Reviewed 41 policies	Completed
4.2.1.2	Finalise review of the By-Laws	• By-law review complete	• The By-law review and public consultation were deferred to 2026–27 due to competing Council and drafting priorities.	Deferred
4.2.1.3	Finance policies and procedures are up-to-date and followed	• 100% of policies and procedures up-to-date • 0% of unapproved budgeted expenses	• Policies due for review were assessed, and gaps requiring new policies were identified. The percentage of current and unapproved expenditure results is to be confirmed.	In Progress
4.2.1.4	Educate the community regarding By-Laws	• Number of educational campaigns and initiatives promoting compliance with By-Laws	• Council delivered a range of community education initiatives promoting responsible pet ownership, seasonal preparedness and Council services through targeted campaigns, community events and Variable Message Sign messaging.	In Progress
4.2.1.5	Undertake By-Laws regulation	• Number of dogs impounded • Number of dogs returned to their owners or re-homed • Number of animal infringements issued • Total hours of regulatory patrols • Number of parking infringements issued • Number of verbal warnings given to drivers for parking related offences • Number of impounded vehicles • Total hours of parking patrols	• Council continued to deliver animal management and regulatory services, impounding 141 dogs, returning 44 dogs to their owners and rehoming 18 dogs. Regular regulatory and parking patrols were undertaken throughout the year to support community safety and compliance.	Completed

4.2.2 Keep up-to-date with workplace health and safety training and be safety conscious when carrying out tasks				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
4.2.2.1	Undertake WHS Audit to produce an Action Plan	• WHS audit completed • Action Plan developed • 25% of actions completed	• WHS desktop audit completed. On-site audit still to be completed. Action plan to follow.	In Progress
4.2.2.2	Staff Wellness focus	• Ten staff wellness activities held • 20% staff participation in wellness activities	• Health insurance membership Sign-up/ Info Session delivered, active membership with EASA, Diphtheria and flu vaccinations delivered, support and assistance provided to staff after flood in March 2026.	In Progress

4.2.3 Review Council's fees and charges system to ensure the sustainability of council's facilities and services				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
4.2.3.1	Digitise the Fees and Charges Schedule	• Fees and Charges Schedule digitisation complete • Number of page visits • Total Fees and Charges Schedule downloads	• The proposed digitisation of the Fees and Charges Schedule was not undertaken, as it was identified that maintaining the booklet format was the most appropriate approach to support equitable access for all users.	Not Completed

4.2.4 Be prudent with our financial management for stronger returns for ratepayers and sustainable long-term finances with current risk management practices current at all times				
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
4.2.4.1	Develop the Audit and Risk Internal Audits Process	• Number of internal audits undertaken	• Completed 7 process reviews, resulting in identified and implemented process improvements.	Completed
4.2.4.2	Projects and initiatives undertake feasibility assessments prior to initiation and planning	• Number of business cases • Number of cost benefit analyses	• Project framework updated to include feasibility requirements for each project. Simple cost benefit analysis now completed as part of all project plans / business cases for each project	Completed
4.2.4.3	Comply with Council's procurement policy	• Number of Local Buy uses as a procurement method • Number of tenders issued • Number of requests for proposals issued • Number of conflicts of interest declared • 100% compliance with financial delegation limits"	• Council used 16 Local Buy arrangements, issued 47 Requests for Quotes and seven Requests for Tender, and recorded 33 conflict-of-interest declarations and 41 annual returns of interest	Completed
4.2.4.4	Implement an asset management system	• Asset Management System implemented		Deferred
4.2.4.5	Deliver on the additional controls on the Corporate Risk Register	• Number of additional controls implemented	• Council implemented 45 additional controls during 2025/2026.	Completed
4.2.4.6	Prudent financial management for stronger returns for ratepayers	• Debtors reduced to 30 days • 0% of operating surplus and loss vs budget • Financial Current Ratio above 1.5	• Council developed a Long-Term Financial Plan to align budgets with strategic and operational priorities. Debtor days, budget variance and the current ratio are to be confirmed.	In Progress
4.2.4.7	Comply with financial legislative requirements	• Number of non-compliances • Number of internal controls • Number of integrity checks in a year	• Council monitored actual performance against the adopted budget, undertook budget reviews, maintained accounting and asset records, applied procurement controls and completed an independent audit. The number of non-compliances, controls and integrity checks is to be confirmed.	In Progress

4.3.1 Offer Council staff training and development opportunities

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
4.3.1.1	Training and development highlighted in annual review discussions, increased frequency of reviews with greater focus on career development	<ul style="list-style-type: none"> 100% of reviews conducted 100% of training hours recorded 	<ul style="list-style-type: none"> All scheduled reviews were completed. 	In Progress

4.3.2 Celebrate our successes

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
4.3.2.1	Internal and external good news stories are regularly shared	<ul style="list-style-type: none"> 30 good news stories shared in internal and/or external sources 		In Progress
4.3.2.2	Council recognises achievements by submitting for awards	<ul style="list-style-type: none"> Number of award submissions 		In Progress
4.3.2.3	Implement years of service awards to recognise staff and increase staff retention	<ul style="list-style-type: none"> Years of Service Awards program established Formal exit interview process re-established - 70% of staff participate in exit interviews 		Not Started

4.3.3 Provide the right conditions and right opportunities

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
4.3.3.1	Successful EBA negotiations	<ul style="list-style-type: none"> New EBA formalised and enacted 		In Progress

4.3.4 Enhance Katherine's liveability so that people want to live here

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
4.3.4.1	Strengthen workforce recruitment efforts by producing a Council recruitment video	<ul style="list-style-type: none"> Video produced. Number of views and shares of the video 	<ul style="list-style-type: none"> A staff-advocacy video was produced and shared as part of a new recruitment campaign, with 1770 views. 	Completed

4.3.5 Support tertiary organisations in their workforce development offerings

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
4.3.5.1	Work with ISAAC NT to advocate on skill shortages	<ul style="list-style-type: none"> 90% of work experience requests accepted 		Not Started
4.3.5.2	Commence a trainee program partnering with GTNT and LGANT	<ul style="list-style-type: none"> Two (2) traineeships offered Two (2) traineeships completed 	<ul style="list-style-type: none"> A traineeship operated for part of 2025/2026 but ended before completion. Further traineeships were deferred due to budget constraints and will be reconsidered in the 2027–28 budget. 	Completed



ARTS, CULTURE AND HERITAGE



We are proud to call Katherine home. We will promote and communicate our pride in Katherine with residents and visitors to attract people to our community and share Katherine's vibrancy.

5.1.1 Support the street art series and art organisations

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
5.1.1.1	Support community partners in the delivery of art installations and art related events	<ul style="list-style-type: none"> Number of community partnerships Number of art installations funded Number of art related events supported 		In Progress

5.1.2 Support development of an arts trail

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
5.1.2.1	Partner with stakeholders to support the development of an arts trail	<ul style="list-style-type: none"> At least one (1) stage of the arts trail developed 	<ul style="list-style-type: none"> An internal market analysis was undertaken and decided that the budget required to develop an arts trail would be significant and not an option for delivery in 2025/2026. 	Not Completed

5.1.3 Encourage knowledge of our art history, such as the Katherine Prize being the longest-running arts prize in the NT

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
5.1.3.1	Partner with identified stakeholders to deliver art, cultural, and historical based services and events	<ul style="list-style-type: none"> Operational funding provided Number of services and events delivered collaboratively 		In Progress
5.1.3.2	Celebrate 50 years of the Katherine Prize	<ul style="list-style-type: none"> Number of community participants Katherine Prize 50th anniversary celebrated 		Completed
5.1.3.3	Incorporate the winning Katherine Centenary Logo in marketing opportunities	<ul style="list-style-type: none"> Number of times that the winning Katherine Centenary Logo was used in marketing materials 		Completed

5.2.1 Include multicultural activities in our event planning

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
5.2.1.1	Provide an up-to-date calendar of free and accessible community events that cater for our diverse community	<ul style="list-style-type: none"> Number of events held 		Completed
5.2.1.2	Hold citizenship ceremonies	<ul style="list-style-type: none"> Number of citizenship ceremonies held 		Completed
5.2.1.3	Partner with and financially support the Katherine Multicultural Festival	<ul style="list-style-type: none"> Operational funding provided 		Completed

5.2.2 Support culturally-appropriate facilities

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
5.2.2.1	Take account of cultural considerations when designing and renovating Council facilities	<ul style="list-style-type: none"> Number of Council's facilities that incorporate cultural considerations in their design 		In Progress
5.2.2.2	Create bilingual signage	<ul style="list-style-type: none"> Number of Council's signs that incorporate bilingual alternative wording 	<ul style="list-style-type: none"> 1 new bilingual sign installed at Roney Park (Welkum) 	Completed

5.2.3 Support cultural training and Indigenous employment

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
5.2.3.1	Partner with Indigenous employment organisations and agencies to create training and employment opportunities within Council	<ul style="list-style-type: none"> Twelve (12) Indigenous trainees and staff hired through employment organisations 		In Progress

5.2.4 Support NAIDOC Week events

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
5.2.4.1	Support of the NAIDOC Committee and associated events through committee participation as requested, the provision of facility usage for events and event participation.	<ul style="list-style-type: none"> Number of committee meetings attended by representative Number of events supported 		Completed

5.2.5 Celebrate culturally important days

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
5.2.5.1	Support and partner with identified stakeholders to hold events	• Number of events held	• Council waived fees and provided in-kind support for NAIDOC events.	Completed
5.2.5.2	Promote and support Indigenous heritage within the Centenary celebrations	• Incorporate Indigenous-led content or partnerships in at least three (3) Centenary events or initiatives	• Council collaborated with NAIDOC organisers to incorporate Indigenous-led content into Centenary activities. The number of initiatives is to be confirmed.	In Progress

5.2.6 Develop a Reconciliation Action Plan (RAP)

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
5.2.6.1	Implement the Reconciliation Action Plan (RAP)	• RAP complete		In Progress

5.3.1 Support the restoration and promotion of Katherine's historical sites

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
5.3.1.1	Partner with community groups to restore and promote Katherine's historic sites	<ul style="list-style-type: none"> • Number of historic site community group partnerships • Number of historic sites supported through restoration and promotion 		Completed

5.3.2 Create opportunities and partnerships to develop the arts culture and heritage sector

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
5.3.2.1	Provide operational support to Godinmayin Yijard Rivers Arts and Culture Centre	• Operational funding provided	• Council paid the partnership contribution, maintained its membership and hired the venue for Council meetings and civic and community events.	Completed
5.3.2.2	Provide funding and associated prize money for the annual Katherine Prize event	• Funding provided		Completed
5.3.2.3	Council to take carriage of the Katherine Museums' Operations	<ul style="list-style-type: none"> • Compliance with Historical Society agreement • Number of visitors • Café is operational • Number of asset upgrades and repairs 	• Council did not assume operation of the Katherine Museum during the reporting period. However, the externally funded accessibility and visitor-experience project was completed, including accessible pathways, protective fencing and improvements to movement and heritage displays.	Completed

5.3.3 Increase participation at cultural facilities and help facilitate events

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
5.3.3.1	Celebrate the Centenary of Katherine	<ul style="list-style-type: none"> • Number of events supported • Number of diverse events 	• Council coordinated three major events and partnered in nine with other organisations.	Completed

5.3.4 Capture opportunities for collaborative marketing plans with other sectors

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
5.3.4.1	Identify co-marketing opportunities through reference groups	• Number of co-marketing opportunities supported	• Nine	Not Started



BIG RIVERS INTER-GOVERNMENT COLLABORATION

Council will lead regional collaboration. Collaboration will better assist the region to both address challenges and strengthen connection between people and resources available to the region.

6.1.1 Collaborate with the Big Rivers regional councils

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
6.1.1.1	Partner with Roper Gulf Regional Council and Victoria Daly Regional Council	• Number of collaborative outcomes	• Council achieved four collaborative outcomes with Victoria Daly Regional Council, including shared facilities, venue hire and knowledge sharing. A planned International Women's Day collaboration was cancelled due to the March 2026 flood.	Completed

6.1.2 Highlight Katherine's role as a central hub in the Territory, providing services to the broader neighbouring regions

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
6.1.2.1	Seek infrastructure funding to enable Katherine's capacity to host regional events and conferences	• Number of grants sought focused on event infrastructure development • Number of central activities held in Katherine on behalf of the Big Rivers region		In Progress
6.1.2.2	Consult with identified stakeholders to develop a new Airport Masterplan to meet future regional needs	• Number of workshops and consultation sessions with stakeholders	• This project was put on hold after initial consultations were held.	Completed
6.1.2.3	Incorporate key messaging about Katherine's identity as a service hub to the Big Rivers region in presentations and communications	• Number of key messages that identify Katherine as a service hub to the Big Rivers region		Completed

6.1.3 Investigate a regional waste management facility hub

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
6.1.3.1	Advocate and investigate partnerships for regional waste management	• Number of partnerships investigated	• Council discussed waste charges with LGANT as one potential partnership opportunity. The number of partnerships investigated is to be confirmed.	Completed

AGENDA - Special Meeting of Council - 30 October 2026



6.2.1 Work in partnership with the Big Rivers regional councils on primary issues affecting the region

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
6.2.1.1	Membership on Big Rivers Region of Councils (BRROC)	• Number of BRROC meetings • Number of issues raised through BRROC	• BRROC not active	Not Delivered

6.2.3 Work with NTG on its Big Rivers Regional Economic Growth Plan

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
6.2.3.1	Maintain partnership with NTG towards economic development within Katherine and the Big Rivers region	• Number of economic development outcomes		Not Started

6.2.4 Investigate the maximum capacity of Katherine's population growth to better manage financial resources and strategise our priorities

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
6.2.4.1	Advocate to government agencies on Katherine's Land Use Plan	• Number of advocacy occurrences	• Council undertook at least 11 advocacy activities on matters including hospital relocation, cemetery planning, energy infrastructure consultation, youth crime prevention, evacuation facilities, flood-resilient waste infrastructure, roads, bridges, airport infrastructure and land access.	Completed



6.3.1 Advocate for the interests of our community

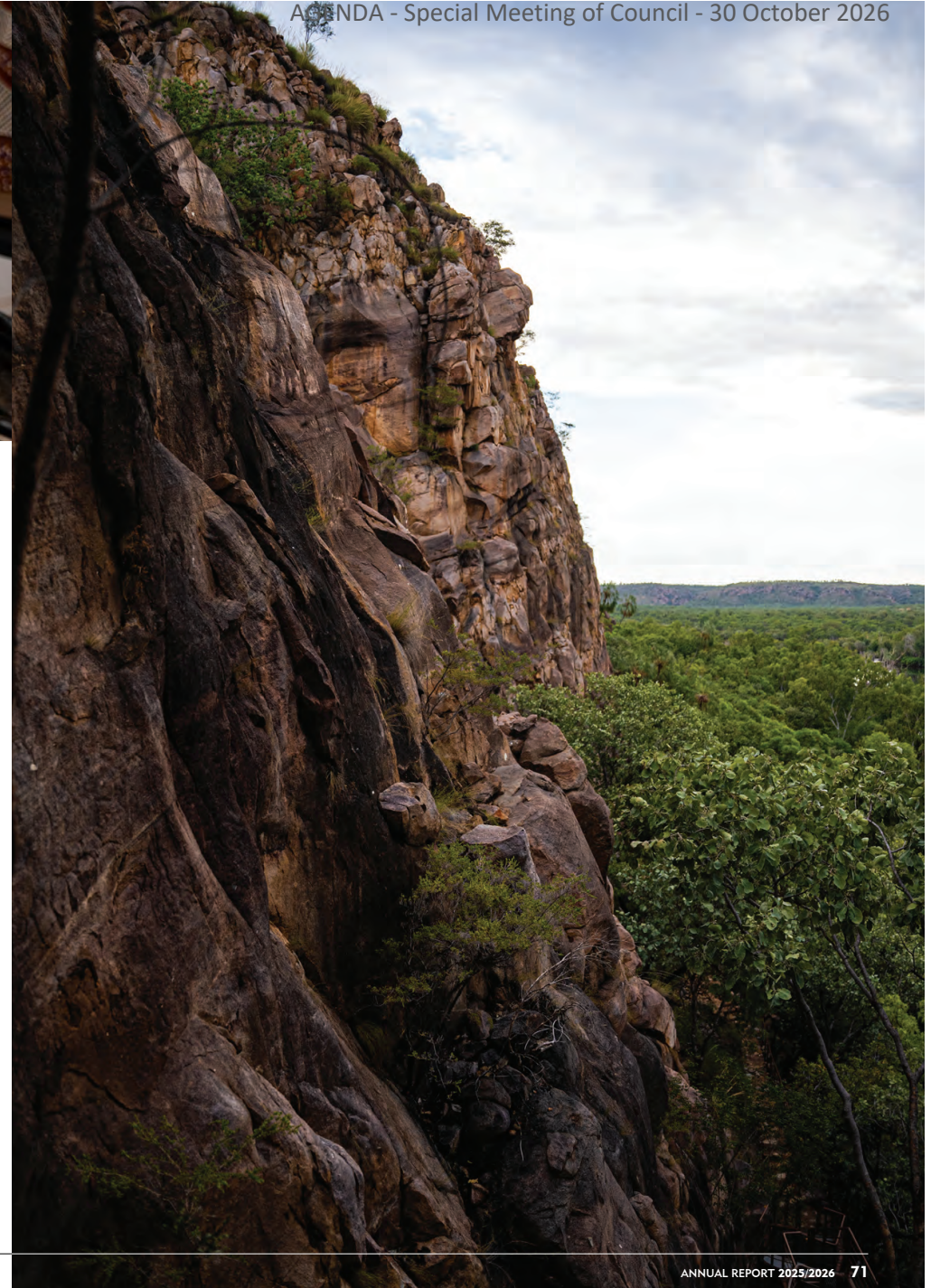
DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
6.3.1.1	Advocate for the interests of the Katherine community	<ul style="list-style-type: none"> Number of media releases Number of Council interactions with government agencies seeking action 	<ul style="list-style-type: none"> Council advocated through two media releases and associated interviews for a community safety initiative. 	Completed

6.3.4 Membership on regional committees

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
6.3.4.1	Memberships on Regional Committees	<ul style="list-style-type: none"> Number of external regional committee memberships held 	<ul style="list-style-type: none"> 3 memberships on Regional Committees: LEC, Jawoyn rPPP, Big Rivers Reducing Crime Committee. 	Completed

6.3.5 Develop an elected member-led advocacy agenda on key areas of concern including housing, homelessness, liveability, native title

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
6.3.5.1	Elected Members' memberships on external committees	<ul style="list-style-type: none"> Number of external committees Elected Members are appointed to 	<ul style="list-style-type: none"> Elected members appointed to six external committees : Mayor Holden - NT Grants Commission, Katherine Regional Cultural Precinct Ltd (KRCP), Local Government Association of the Northern Territory (LGANT), Nitmiluk National Park Board of Management Councillor Whitehouse - Katherine Division of the Development Consent Authority, Councillor Jim King - Katherine Division of the Development Consent Authority, Minister's Advisory Council for Senior Territorians (MACST) 	Completed



ENVIRONMENTAL SUSTAINABILITY

Our unique environment will be celebrated, maintained and protected.



7.1.3 Engage residents with a community education program to encourage sustainable practices that minimise their footprint

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.1.3.1	Provision new bin roll outs including serial number and hot stamps	<ul style="list-style-type: none"> Number of new bins provisioned Number of new bin requests 	<ul style="list-style-type: none"> Council completed most of the kerbside bin rollout in July 2025 and followed up on outstanding deliveries. Education packs and bin-lid identification supported the transition to the new service. New-bin and request figures are to be confirmed. 	Completed
7.1.3.2	Implement an informational page on Council's website about proper waste disposal	<ul style="list-style-type: none"> Number of website visits 	<ul style="list-style-type: none"> Council launched a dedicated waste services webpage and introduced bin lids with disposal guidance to improve community awareness of correct waste disposal. 	Completed
7.1.3.3	Kerbside waste truck wrap and customer service roll out	<ul style="list-style-type: none"> Kerbside waste truck wrapped Total social media reach Number of customer service calls received related to waste services 	<ul style="list-style-type: none"> Council continued to support residents throughout the transition to the new kerbside waste service, responding to enquiries and working with the service provider to resolve issues. We also designed the truck wrap. 	Completed

7.1.4 Provide opportunities for the community to repurpose, recycle and reuse all types of resources, reducing our landfill waste

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.1.4.1	Encourage residents and businesses to reduce waste and separate waste streams	<ul style="list-style-type: none"> Number of campaigns conducted 	<ul style="list-style-type: none"> Council provided waste separation education at the Waste Management Facility, helping customers correctly sort and dispose of materials. 	Completed
7.1.4.2	Investigate green waste collection opportunities	<ul style="list-style-type: none"> Investigation report to Council 	<ul style="list-style-type: none"> Investigation of a green waste collection service was deferred to the Waste Management Working Group for future consideration in 2026/2027. 	Deferred
7.1.4.3	Investigate a once-a-year wet season hard rubbish collection	<ul style="list-style-type: none"> Investigation report to Council 	<ul style="list-style-type: none"> Council held two free waste disposal days before the wet season, waiving approximately \$24,000 in disposal fees to help residents prepare their properties. 	Completed

7.1.5 Install a Tip Shop at our waste facility, encouraging the reuse of goods

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.1.5.1	Operation of the Tip Shop	<ul style="list-style-type: none"> Number of days the Tip Shop operated Total social media reach 	<ul style="list-style-type: none"> The Tip Shop did not operate during the reporting period due to staffing constraints, limited reusable stock and the condition of the existing facility. 	Not Completed

7.1.6 Raise awareness to keep our town litter-free

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.1.6.1	Promote community use of Snap Send Solve to report rubbish and illegal dumping	<ul style="list-style-type: none"> Total snaps using the relevant incident report categories Number of campaigns Number of participants 	<ul style="list-style-type: none"> Clean up Australia 2026 - Snap Send Solve Campaign 	Completed
7.1.6.2	Promote participation in Great Northern Clean Up and Clean Up Australia activities	<ul style="list-style-type: none"> Total social media reach Number of community partnerships Number of participants 		Completed

7.1.7 Implement the Katherine Town Council Waste Management Strategy 2021-2026

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.1.7.1	Review the Council Waste Management Strategy	<ul style="list-style-type: none"> Number of actions achieved 	<ul style="list-style-type: none"> The Waste Management Working Group was formed to guide development of the Waste Management Strategy and support Katherine's long-term approach to waste services. The group will continue working toward these goals throughout the 2026/27 year. 	In Progress
7.1.7.2	Compliance with Environment Protection Authority (EPA) Licence	<ul style="list-style-type: none"> Number of non-compliances 	<ul style="list-style-type: none"> Council secured a new 10 year EPA licence in August 2025. We recorded two non-compliances throughout 2025/2026. 	Completed
7.1.7.3	Provide effective waste collection and disposal services	<ul style="list-style-type: none"> Tonnage of residential waste collected Tonnage of commercial waste collected 	<ul style="list-style-type: none"> Council accepted 21,942 tonnes of waste during 2025/2026, including kerbside collection, green waste, scrap metal and mixed commercial waste, supporting effective waste management across the municipality. 	Completed

7.2.2 Embark on greening initiatives with the collective help of the community to beautify and increase green spaces

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.2.2.1	Establish the Native Plant Giveaway through Council's Greening Katherine initiative	<ul style="list-style-type: none"> Native Plant Giveaway initiative established Number of community participants Number of partnerships Number of plants given away 	<ul style="list-style-type: none"> Council launched the Native Plant Giveaway initiative, distributing 1,000 native plants to residents through the Welcome to the Wet event and promoting a greener Katherine 274 Households 4 Community Organisations attended 	Completed

7.2.3 Undertake activation projects to provide nature play spaces for kids of all ages

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.2.3.1	Develop Nature Play Parks	<ul style="list-style-type: none"> Number of Nature Play Parks constructed 	<ul style="list-style-type: none"> The first project was completed at Roney Park, with design and scope of works progressing for a second location at Lockheed Park. 	Completed

7.2.4 Encourage engagement with natural spaces in neighbourhoods

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.2.4.1	Campaign and educate residents and businesses regarding verge maintenance and responsibilities	<ul style="list-style-type: none"> Number of campaigns held Number of educational and campaign partnerships 		In Progress
7.2.4.2	Provide outdoor community activities celebrating our green spaces	<ul style="list-style-type: none"> Number of activities held outside 		Completed

7.2.5 Provide cool and shaded spaces for the community

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.2.5.1	Erect shade structures in public spaces	<ul style="list-style-type: none"> Number of spaces identified as requiring Shade structures Number of shade structures erected 		In Progress
7.2.5.2	Investigate solutions to cooling the Town Square	<ul style="list-style-type: none"> Problem statement defined Number of solutions investigated Number of solutions delivered 	<ul style="list-style-type: none"> Misters were installed on 24 July 2026, immediately after the reporting period. A project plan and options analysis for redevelopment of the site were also completed. 	In Progress
7.2.5.3	Provide shading along the Council footpath network	<ul style="list-style-type: none"> Number of trees planted Total estimate of carbon storage of trees planted 	<ul style="list-style-type: none"> Tree planting was undertaken in Council parks. The number of trees and estimated carbon storage are to be confirmed. 	Completed

7.3.2 Monitor Council's monthly water-use

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.3.2.1	Council maintain an interest in PFAS contamination and monitoring	<ul style="list-style-type: none"> Number of engagements with environmental agencies related to PFAS contamination level updates 	<ul style="list-style-type: none"> Monitor information provided. 	Not Started
7.3.2.2	Monitor and report on all Council water usage and bore readings	<ul style="list-style-type: none"> Bore water usage reported monthly Number of water leaks resolved 	<ul style="list-style-type: none"> Council met all NT Government water reporting requirements through monthly reporting to Water Resources and monitored water consumption to identify leaks and improve water efficiency. 	Completed

7.3.3 Upgrade irrigation of our parks to minimise wastage of town and bore water

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.3.3.1	Implement the Irrigation Replacement Program	<ul style="list-style-type: none"> Irrigation Replacement Program implemented Number of locations irrigation is replaced Value of replaced irrigation 	<ul style="list-style-type: none"> This program was deferred following the 2026 flood events. 	Deferred
7.3.3.2	Provide community education on the vandalism of our irrigation systems within Council's parks and facilities	<ul style="list-style-type: none"> Number of education measures Value of items damaged 	<ul style="list-style-type: none"> Community information was shared on Facebook and exploring ways to incorporate the information on our website. Vandalised irrigation estimate \$7,000 	Completed

7.4.1 Investigate platforms to transfer printable forms to online interactive forms

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.4.1.1	Digitise Council applications and permits to streamline processes, while enhancing the utilisation of digital platforms to improve access and efficiency for Council services.	<ul style="list-style-type: none"> 25% increase in interactive council applications Number of Ezy Bill registrations processed Number of Snap Send Solve requests submitted Increase Snap Send Solve community usage by 10% 	<ul style="list-style-type: none"> Council digitised 20 application forms, registered 117 ratepayers for EzyBill and received 1,004 Snap Send Solve reports, a 14.22% increase from the previous year. 	Completed
7.4.1.2	Explore and implement strategies to streamline Council processes, reducing paper dependency and increasing operational efficiency through digital solutions.	<ul style="list-style-type: none"> 5% reduction in printing Review of potential greening measures conducted 	<ul style="list-style-type: none"> Digitisation reduced reliance on printed correspondence, with 5,297 letters, public notices and reminders distributed through the virtual mailroom. 	Completed
7.4.1.3	Investigate ways to successfully distribute electronic Council agendas	<ul style="list-style-type: none"> Number of requests to print council agendas Number of suitable IT hardware for reading agendas provisioned by Council to Elected Members Number of training sessions held to support Elected Members to use electronic council agendas 	<ul style="list-style-type: none"> Elected Members received training in accessing electronic agendas through the SharePoint portal, which recorded 396 agenda views. Printed agendas continued to be provided on request; the number requested and devices supplied are to be confirmed. 	Completed

7.4.2 Reduce emissions of our vehicle fleet

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.4.2.1	Purchase electric hybrid vehicles where fit-for-purpose	<ul style="list-style-type: none"> 100% of new corporate fleet are hybrid vehicles 	<ul style="list-style-type: none"> All new corporate fleet vehicles acquired during the reporting period were hybrid electric vehicles. 	Completed
7.4.2.2	Investigate electric commercial ride-on mowers	<ul style="list-style-type: none"> Market research undertaken Plant is fit-for-purpose 	<ul style="list-style-type: none"> Investigation of electric mowers was deferred and will be reconsidered through future asset-renewal planning as technology develops. 	Deferred

7.4.3 Gather data to implement more efficient and less wasteful work practices

DELIVERABLE REF	Municipal Plan Deliverable	Measures	Explanatory Note	Status
7.4.3.1	Trial battery-operated multi-purpose equipment to identify opportunities for more efficient and sustainable work practices.	<ul style="list-style-type: none"> Trial complete Number of practical applications for operational use identified 	<ul style="list-style-type: none"> The trial found that a mixed fleet of petrol and electric equipment was the most practical and reliable approach. 	Completed



6

LEGISLATIVE COMPLIANCE REPORTING

Shared Services

Katherine Town Council continued to consider opportunities to deliver services efficiently through collaboration, shared arrangements, contracting and other service-delivery models where these provide value to the community.

Council adopted an updated Shared Services Policy in February 2026. The policy provides a framework for considering shared-service arrangements and ensuring any proposal is assessed against Council's operational requirements, financial position and responsibilities under the *Local Government Act 2019*.

While no formal shared-services arrangements were active during the 2025/2026 period, the Council continues to explore opportunities to improve service delivery through partnerships or outsourcing, where it benefits the community.

Advisory Committees & Delegations

Council uses advisory committees, review committees, assessment panels and working groups to draw on community knowledge, support good governance and provide advice on specific facilities, programs and matters under consideration. These bodies make recommendations to Council but do not have independent executive decision-making powers.

Committees and groups operating or active during the 2025/2026 reporting period included:

- Audit and Risk Management Committee
- Administrative Review Committee
- Community Benefit Assessment Panel
- Sportsgrounds Advisory Committee
- Showgrounds Advisory Committee
- Centenary of Katherine 2026 Advisory Committee
- Centenary of Katherine Working Group
- Waste Management Review Working Group
- Complaints Decision Notice Subcommittee, where required
- Katherine Community Safety Action Group

An Audit and Risk Management Committee is established under section 86 of the *Local Government Act 2019*. Its role includes monitoring Council's compliance with proper standards of financial management, the Local Government regulations and applicable accounting standards. The committee met four times, and its agendas and minutes are confidential.

Committee membership

- Independent Chair: Carolyn Eagle
- Independent Member: Ross Springolo
- Mayor Joanna Holden
- Councillor Kathryn Whitehouse
- Alternate Member: Councillor Anjali Palmer

The Sportsgrounds and Showgrounds Advisory Committees provide advice on the use and development of those facilities and include representatives of regular facility users and elected members. The committees did not meet during the year.

Showgrounds Advisory Committee

- Councillor Jim King (Chair)
- Councillor Kathryn Whitehouse
- Mark Robertson
- Tia Solloway
- Kylie Leonhardt
- Leanne Bugg
- Annabelle Keith
- Cameron Allen
- Nick Hobbs

Sportsground Advisory Committee

- Councillor Anjali Palmer (Chair)
- Councillor Jim King
- Allen Storey
- Nicolle Gadd
- Nicole Simmonds
- Lauren Chapman
- Sue Sinclair
- Karin Spain
- Karisa Morrison
- Nat Dillon
- Brodie Bishop

The Centenary of Katherine 2026 Advisory Committee continued to guide planning for Katherine's centenary, including events, infrastructure and funding opportunities. During the year, Council transferred the advisory committee to a Centenary of Katherine Working Group to support detailed planning and delivery as the celebrations approached.

A Waste Management Review Working Group was established to undertake a comprehensive review of its Waste Management Strategy to ensure long-term sustainability, compliance with NT EPA obligations, alignment with NT Government policy, and the delivery of modern, efficient waste services for the Katherine community. The current Katherine Waste Management Strategy 2021–2026 expires at the end of 2026. The Working Group will guide and support the development of a renewed Strategy that reflects current challenges, industry trends, new technologies, regulatory requirements and regional priorities. The Working Group membership is being finalised.

The Administrative Review Committee is convened when Council receives an eligible application for review of a Council decision. The Committee is established to review "reviewable decisions" as outlined in Part 18.1 of the *Local Government Act 2019 (NT)*. A reviewable decision refers to a decision or order made by the Council or its officers, designated by the Act as eligible for review. The membership is Mayor Joanna Holden, Deputy Mayor Mel Doyle and Councillor Jim King. The committee met once during the year for the Review of decision for correction of record by application of rates.

Katherine Community Safety Action Group has been developed as a community-focused advisory group bringing together Council, residents, community organisations, Police, government agencies and key stakeholders. The group will provide a respectful and practical forum for sharing information, raising community concerns, improving communication, discussing local safety and wellbeing issues, and identifying practical, community-led ideas and opportunities. The Action Group membership is being finalised.

Community Consultation and Engagement

Council placed community consultation at the centre of its planning and decision-making during 2025/2026.

Your Say Katherine remained Council's main online consultation and project-update platform. Online engagement was supported by community pop-ups, stakeholder interviews, targeted surveys, public meetings, written submissions, social media, email updates and direct engagement with affected groups. Council's corporate website directs residents to Your Say Katherine for its community consultations and project updates.

Key consultations and engagement activities during the year included:

- **Draft Municipal Plan 2026–27, Budget and Fees and Charges**, providing the community with an opportunity to comment on Council's proposed services, projects, rates, budget and charges before the plan was adopted.
- **Proposed relocation of the Katherine Visitor Information Centre**, involving a community survey, a targeted tourism-industry survey, stakeholder interviews and a public pop-up session. Council received 161 community survey responses and, after considering the feedback and operational implications, resolved not to proceed with the proposed relocation at that time.
- **Future Katherine Sports and Recreation Precinct**, including early engagement to help guide a masterplan for the Katherine Sports Ground precinct and the future replacement of the Henry Scott Recreation Centre.
- **Katherine Centenary planning**, including ongoing engagement with the Centenary Working Group and other stakeholders on events and activities for Katherine's 100-year celebrations.
- **Shared Pathways Strategy**, involving consultation to help guide the planning, prioritisation and future development of Katherine's walking and cycling network.
- **Waste Management Review**, including engagement to inform future waste-management priorities and service planning.
- **Community Safety Action Group**, seeking community and stakeholder involvement in a coordinated approach to local safety issues.
- **Youth activities and school-holiday programming**, using community polling and targeted engagement to identify preferred activities for young people.

Policy and Procedure Compliance

Council continued its review of policies, procedures and governance documents during 2025/2026 to strengthen legislative compliance, clarify responsibilities and ensure its framework remained current and practical.

Council is required to review all statutory policies within six months of a Council election. During the reporting period, 28 statutory policies were successfully reviewed, demonstrating Council's commitment to maintaining a current and compliant policy framework. This achievement has strengthened governance practices, ensured policies remain relevant and aligned with legislative requirements, and supported effective decision-making across the organisation.

Policies adopted, reviewed or republished during the reporting period included:

- Accountable Forms
- Asset Revaluation Reserve
- Attendance at Meetings via Audio or Audio-Visual Conferencing System
- Audit and Risk Management Committee Charter
- Borrowing
- Breach of Code of Conduct
- Casting Vote
- CEO Code of Conduct
- Computer, Email, Internet and Telephone Use
- Confidential Information
- Conflict of Interest - CEO and Employees
- Corporate Uniform and Dress
- Council Delegates and Representation on External Organisations, including Community Groups
- Council Meeting Livestreaming
- Credit Card for Elected Members and CEO
- Delegation – CEO to Staff 2026-2029
- Elected Member Allowances and Support
- Elected Members Code of Conduct
- Elected Members Conflicts of Interest
- Employee Probation
- Entertainment and Hospitality
- External Complaints
- Facility and Equipment Hire
- Filling Casual Vacancies
- Gifts and Benefits - CEO and Employee
- Gifts and Benefits Received by Council Members
- Instrument of Delegation - Council to Chief Executive Officer
- Investment
- Meeting Administration
- Privacy
- Procurement
- Public Art
- Rate Concession
- Records Management
- Risk Management
- Shared Services
- Sufficient Interest in the Assessment Record
- Terms of Reference - Administrative Review Committee
- Terms of Reference - Centenary of Katherine 2026 Community Action Group
- Terms of Reference - Katherine Community Safety Action Group
- Terms of Reference - Waste Management Strategy Review Working Group

This work included updating governance arrangements for elected members and employees, strengthening conflict-of-interest and gifts-and-benefits requirements, establishing clearer processes for code-of-conduct matters, and reviewing policies governing procurement, rates concessions, public access to information and Council meeting livestreaming.

Council also adopted updated terms of reference for working groups and maintained statutory registers, including registers of elected member conflicts and Audit and Risk Management Committee member conflicts.

ANNUAL REPORT COMPARISON OF ACTUAL PERFORMANCE AGAINST BUDGET

STATEMENT 1. COMPARISON OF ACTUAL PERFORMANCE AGAINST BUDGET

Table 1.1 Income and Expenditure Statement

FOR THE YEAR ENDING 30 JUNE 2026	2025-2026 Original Budget \$	2025-2026 Final Budget \$	Actual Performance 2025-2026 \$	Variation between Final Budget & Actuals 2025-2026 \$	NOTES
OPERATING INCOME					
Rates	9,990,399	10,158,579	10,195,519	36,940	
Waste Charges	1,645,818	1,612,903	1,613,228	325	
Fees and Charges	2,525,689	2,766,259	2,419,427	(346,832)	1
Operating Grants & Subsidies	2,193,222	2,044,689	2,521,594	476,905	2
Bank & Investment Income	576,365	730,000	931,977	201,977	3
Other revenue	372,182	311,411	341,487	30,076	4
TOTAL OPERATING INCOME	17,303,675	17,623,841	18,023,232	399,391	
OPERATING EXPENDITURE					
Employment Expenses	(6,069,690)	(5,009,713)	(4,532,075)	(477,638)	5
Materials & Contracts	(8,350,845)	(7,932,671)	(7,742,523)	(190,148)	6
Elected Member Allowances	(275,520)	(312,000)	(229,419)	(82,581)	7
Elected Member Expenses	(55,000)	(54,500)	(17,851)	(36,649)	8
Council Committee Allowances	(29,615)	(54,500)	(18,356)	(36,144)	
Council Committee Costs	(8,360)	(22,592)	(14,060)	(8,532)	
Depreciation, Amortisation & Impairment	(4,800,007)	(6,178,351)	(5,766,159)	(412,192)	9
Interest Expenses	(58,416)	(38,000)	(43,232)	5,232	10
Other Expenses	-	(12,552)	(84)	(12,468)	
Finance Costs - Unwinding of WMF Discounting	(465,321)	(650,000)	(1,035,596)	385,596	11
TOTAL OPERATING EXPENDITURE	(20,112,774)	(20,264,879)	(19,399,355)	(865,524)	
Operating Surplus / Deficit	(2,809,099)	(2,641,038)	(1,376,123)	1,264,915	

STATEMENT 2. REASONS FOR MATERIAL VARIATIONS BETWEEN THE FINAL BUDGET AND ACTUAL PERFORMANCE

NOTES

- Weighbridge Fees down on budget
- Additional Centenary Grants, Territory Day, Big Rivers, Free Pool Entry Grants
- Term Deposits reinvested for 12 months to achieve higher interest rate returns up by 1.5% on prior year investments
- Electricity & Water Recoveries from prior year captured in 25-26; Insurance Recovery of \$88k
- Variance driven by budgeted positions remaining unfilled and employee turnover, management actively recruiting to support service delivery
- Payments made in 26-27 year due to late invoices received from suppliers, variance not due to cost savings
- 11 payments in Financial year due to timing of payments (12th payment in 26-27 FY)
- Elected Members savings due to reduced meeting costs, Mayor using own vehicle and not claiming travel
- WMF Air Space Asset Depreciation recalculated due to extension of capping timeframe - saving of \$300k
- Loan Fees - Commitment Fees of \$6k for each drawdown
- WMF Unwinding Discounting - Increase due to larger provision balance, additional future rehabilitation obligations
- Depreciation Expense, WMF Unwinding discount

Table 1.2 Annual Operating Position

FOR THE YEAR ENDING 30 JUNE 2026	2025-2026 Original Budget \$	Final Budget FY 2026	Actual Performance 2025-2026	Variation between Final Budget & Actuals 2025-2026 \$	NOTES
OPERATING SURPLUS / DEFICIT	(2,809,099)	(2,641,038)	(1,376,123)	(1,264,915)	
Less Non-Cash Income	-	-	-	-	
Add Back Non-Cash Expenses	5,265,328	6,828,351	7,176,882	348,531	
TOTAL NON-CASH ITEMS	5,265,328	6,828,351	7,176,882	348,531	12
Less ADDITIONAL OUTFLOWS					
Capital Expenditure	9,705,621	9,221,393	8,398,584	-822,809	
Borrowing Repayments (Principal Only)	-	-	-	-	
Transfers to Reserves	-	1,000,000	1,500,000	500,000	
Other Outflows	-	-	-	-	
TOTAL ADDITIONAL OUTFLOWS	9,705,621	10,221,393	9,898,584	(322,809)	
Add ADDITIONAL INFLOWS					
Capital Grants Income	5,191,029	4,550,121	4,421,460	(128,661)	
Prior Year Carry Forward Tied Funding	-	186,580	186,580	-	
Other Inflow of Funds	72,178	72,178	203,311	131,133	
Drawdown of Borrowings	2,000,000	2,000,000	2,000,000	-	
Transfers from Reserves	-	1,933,738	-	-	
TOTAL ADDITIONAL INFLOWS	7,263,207	8,742,617	6,811,351	(1,931,266)	
NET BUDGETED OPERATING POSITION	13,815	2,708,537	2,713,526	4,989	

STATEMENT 3. TOTAL EXPENDITURE FOR EACH COUNCIL COMMITTEE

Reconciliation of Compliance Operating Result to Financial Statements

FOR THE YEAR ENDING 30 JUNE 2026	Council Committee & LA Allowance	Council Committee and LA Expenses	Total \$
Audit Committee	18,357	5,647	24,004
TOTAL	18,357	5,647	24,004

RECONCILIATION OF COMPLIANCE OPERATING RESULT TO FINANCIAL STATEMENTS

FOR THE YEAR ENDING 30 JUNE 2026	Actual Result
OPERATING DEFICIT IN COMPLIANCE REPORT	(1,376,123)
Add Capital Grant Income	4,421,460
Less Loss on disposal of Assets	(331,811)
TOTAL	2,713,526

7 GRANTS FUNDING



Grant funding plays an important role in helping Katherine Town Council deliver projects, services, and initiatives that go beyond what Council can achieve with its own resources.

External funding enables Council to invest in community infrastructure, improve public spaces and amenities, deliver events and programs, renew and upgrade assets, and support initiatives that contribute to Katherine's safety, wellbeing and liveability.

During 2025–26, Katherine Town Council received \$6.95 million in grant funding from the Australian and Northern Territory governments and other funding bodies.

This investment supported the delivery and progression of a diverse range of projects and events, helping Council respond to community priorities, leverage its own investment and deliver lasting benefits for Katherine residents and visitors.



Total Grants Applied for **29**

This includes funding programs across multiple years such as: Visitor Information Centre, Library, Binjari, Mosquito monitoring

Total Grants Successful **27** Includes multi-year programs

Total Grants Acquitted by 30.06.2026 **12** Based on acquittals due by 30.06.2026

Grants yet to be acquitted for 30.06.2026 **15** Grant acquittal timeframes due after 30.06.2026

Some grants are multi-year programs with multiple small projects approved in overall program funding.

Grant Program Name	Project Description	Funding Body	Council Contribution FY25/26	Total Funding received FY25/26	Total Budget FY25/26
Public Libraries NT	Public Library Funding 2023-2028	Libraries & Archives NT	\$86,058.05	\$243,373.62	\$329,431.67
Roads to Recovery 2024/2029	The Roads to Recovery (RTR) Program supports the construction and maintenance of the nation's local road infrastructure assets, which facilitates greater accessibility and improves safety, economic and social outcomes.	Dept of Infrastructure, Transport, Regional Development, Communications and the Arts	\$382,328.18	\$183,501.00 \$182,059.00	\$747,888.18
Local Roads Community Infrastructure Program - Phase 4					
Mosquito Monitoring Program Katherine Region - 01/07/2025 to 30/06/2030	Katherine Town Council - EFILE2025/9403 - EDOC2025/78874 - Mosquito Monitoring Program Katherine Region - 1 July 2025 - 30 June 2030	Department of Health	\$0.00	\$41,826.00	\$41,826.00
Priority Community Infrastructure Program (PCIP)	Katherine Aquatic centre upgrade	Department Infrastructure, Transport, Regional Development, Communications & Arts	\$2,210,000.00	\$3,800,000.00	\$6,010,000.00
Binjari Local Government Services 2021-2026	Provision of local government services to the Binjari community	Department of Chief Minister and Cabinet	\$0.00	\$139,100.00	\$139,100.00
"Katherine Town Council - Visitor information Services Partnership Program 2025-2028 Visitor Information Services Partnership Program - Katherine Town Council"	Katherine Visitor Information Funding 2025-2028	Department of Tourism and Hospitality	\$120,948.00	\$302,400.00	\$423,348.00
Big Rivers Youth Activity Grant		Department of People, Sport and Culture	\$0.00	\$9,000.00	\$9,000.00
2025-26 Financial Assistance Grants	2025-26 Financial Assistance Grants - General Purpose	NT Grants Commission	\$0.00	\$563,402.00	\$563,402.00
2025-26 Financial Assistance Grants	2025-26 Financial Assistance Grants - Roads	NT Grants Commission	\$0.00	\$1,134,449.00	\$1,134,449.00
Regional Precincts and Partnerships Program - Precinct Development and Planning	Katherine and Big Rivers Multipurpose Sport and Recreation Precinct	Dept of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts	\$0.00	\$47,918.00	\$47,918.00

Grant Program Name	Project Description	Funding Body	Council Contribution FY25/26	Total Funding received FY25/26	Total Budget FY25/26
Seniors Month Grants 2025	Katherine Mayoral Seniors Morning Tea	Department of People, Sport and Culture	\$1,392.00	\$2,000.00	\$3,392.00
Visitor Experience Enhancement Program (VEEP) - Round 9	Katherine Museum Upgrade	Department of Tourism and Hospitality	\$39,835.00	\$38,962.50	\$78,797.50
Australia Day 2026 Community Events Grant Program	Australia Day 2026 – Katherine's Stories, Citizens and Celebrations	National Australia Day Council	\$3,868.03	\$10,000.00	\$13,868.03
Youth Vibe Holiday Grant	School holiday scooter skills, maintenance and competition.	Department of People, Sport and Culture	\$7,506.41	\$1,000.00	\$8,506.41
Tourism Town Asset Program Round 5	Katherine Visitor Information Centre Colocation with GYRACC (Changed to Katherine Visitor Information Centre Improvements to Interpretive, Accessibility and Visitor Infrastructure)	Department of Tourism and Hospitality	\$29,326.31	\$87,978.92	\$117,305.23
Australia Day Community Grant	Australia Day 2026 activities	Australia Day Council NT	\$0.00	\$1,500.00	\$1,500.00
Big Rivers Youth Activity Grant	Katherine Aquatic Centre Free Entry 2025-26	Department of People, Sport and Culture	\$0.00	\$40,000.00	\$40,000.00
NT Youth Week 2026	The Youth Week Markets 2026 will be a community event held at The Y. Katherine, running from 10am–2pm on Friday 9 April. The event invites young people aged 12–25 to design, organise, and host their own market stalls. These may include selling handmade products, artworks, or food, sharing information, busking-style performances. The event will also involve youth service providers, schools, and local organisations to promote engagement, creativity, and participation.	Northern Territory Government / Office of Youth Affairs	\$430.91	\$2,000.00	\$2,430.91

Grant Program Name	Project Description	Funding Body	Council Contribution FY25/26	Total Funding received FY25/26	Total Budget FY25/26
AICD Governance Essentials for Local Government	Katherine Town Council will use a one-off \$30,000 grant to fund attendance for council members and senior staff in the AICD Governance Essentials for Local Government course in 2025–26. The funding will be managed in line with NT regulations, used only for course fees, and fully acquitted by required deadlines, with any additional costs covered by Council. Variation : Expenditure of the grant is to occur by 30 November 2026, with a final acquittal due by 1 February 2027.	Department of Housing, Local Government and Community Development	\$0.00	\$30,000.00	\$30,000.00
Centenary of Katherine - Big River Flexible Funding	This grant supports community-focused initiatives celebrating the Centenary of Katherine, including the delivery of the Centenary Street Parade, associated event coordination and infrastructure, a micro-grant program for community organisations and schools, and the creation of a commemorative mural recognising the Centenary.	Department of Housing, Local Government and Community Development	\$0.00	\$90,000.00	\$90,000.00
Total			\$2,881,692.89	\$6,950,470.04	\$9,832,162.93

8

**GENERAL PURPOSE
FINANCIAL STATEMENTS**

For the Year ending 30 June 2026

CONTENT TO BE SUPPLIED

CONTENT TO BE SUPPLIED



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KATHERINE
TOWN COUNCIL

7 CLOSURE OF MEETING TO THE PUBLIC

Members, pursuant with Section 99(2) and 293(1) of the *Local Government Act 2019* gives power to the council to close a meeting to the public to discuss the following confidential items, in relation to matters referred to in regulations 51 of the *Local Government (General) Regulations 2021*. This means that all members of the public are now asked to leave the Council Chambers.

I now move a motion to close the meeting to public.

Your Worship, I wish to second that the meeting be closed to public.

8 CONFIDENTIAL ITEMS

Nil

9 RESUMPTION OF OPEN MEETING

10 CLOSURE OF THE MEETING