

# KATHERINE TOWN COUNCIL



## REPORT

**NO** :

**FOLDER** : LOCAL GOVERNANCE/ORDINARY COUNCIL MEETING/REPORTS TO COUNCIL/GOVERNANCE DEPARTMENT

**MEETING** : ORDINARY COUNCIL MEETING – 24/05/2021

**REPORT TITLE** : DRAFT MUNICIPAL PLAN 2022-2023

**AUTHOR** : INGRID STONHILL, CHIEF EXECUTIVE OFFICER

**ATTACHMENT/S** : 1. DRAFT MUNICIPAL PLAN 2022-2023

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### **PURPOSE OF REPORT**

To seek approval for the Katherine Town Council Draft Municipal Plan 2022/2023 to be placed on public exhibition.

### **BACKGROUND**

The *Local Government Act* requires Council to prepare, on an annual basis, a Municipal Plan. The Katherine Town Council Municipal Plan includes Council's annual budget, long term financial plan, Elected Member Allowances and Fees and Charges.

The *Local Government Act* requires that the Municipal Plan be placed on public exhibition for a period of 21 days prior to adoption. During this time written submissions may be made to Council.

To facilitate the process the following timetable is proposed:

24 May 2022	Ordinary Council Meeting – Adoption of Draft Municipal Plan
25 May 2022	Advertise Public Exhibition of the Draft Municipal Plan in the Council's website and Katherine Times
25 May 2022	Advertise Public Exhibition of the Draft Municipal Plan in the NT News
15 June 2022	Closing date for written submissions. Consideration of submissions with modifications as required
28 June 2022	Ordinary Council Meeting Adoption of the Municipal Plan

Hard copies of the draft Municipal Plan will also be available at the Civic Centre, Katherine Public Library via prior arrangement. An electronic copy will be available to download from [www.katherine.nt.gov.au](http://www.katherine.nt.gov.au)

### **OFFICER RECOMMENDATION**

**That it be recommended to Council to:**

Approve the Draft Municipal Plan 2022-2023 for public exhibition

  
Ingrid Stonhill

**CHIEF EXECUTIVE OFFICER**

# 2022 | DRAFT 2023 | MUNICIPAL PLAN



**KATHERINE**  
TOWN COUNCIL



[KRIOL]

Jinggabatbat oldentaim en lugunat lida la wi fyutja

ACKNOWLEDGING OUR PAST,  
LEADING INTO THE FUTURE...

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Katherine has three key Aboriginal groups. We acknowledge them as the Traditional Owners of the country on which we work and live.

This Municipal Plan is prepared in accordance with the requirements of the Northern Territory Local Government Act 2019.

## INTRODUCTION

This municipal plan is Katherine Town Council's action plan on the services, programs, events, facilities and infrastructure we will deliver and maintain in 2022–23.

The following document also contains our annual budget, which outlines proposed Council rates and our Long-Term Financial Plan. Our fees and charges can be viewed on our website.

Katherine Town Council's vision is to be a place of opportunity, where we live work, learn and grow together.

Our community is at the centre of everything we do. In achieving this, we contribute to the vision where:

- Katherine is welcoming, vibrant, family-friendly, and fosters diversity and unity.
- In Katherine, everyone belongs, everyone feels safe, and there is a sense of community..
- Our vision recognises the importance of valuing our environment, and investing in our people and culture.

## VISION:

Katherine is a place of opportunities. We celebrate diversity, as we live, work, learn, and grow together.

## MISSION:

Together, we will work effectively today, to shape our exceptional future tomorrows.

## VALUES:

- ◇ Accepting of DIVERSITY
- ◇ Sense of COMMUNITY
- ◇ Respect for PEOPLE, our ENVIRONMENT, and our CULTURE



## KATHERINE TOWN

At the heart of the Big Rivers region is Katherine; the fourth largest township in the Northern Territory. Outside of the Greater Darwin and Palmerston Local Government Areas, Katherine is the closest major regional centre to the Port of Darwin; the only major multimodal port located in Northern Australia and strategically located as Australia's gateway to the Asia Pacific.

Katherine is located at the crossroads of the top end, connecting the Perth-Darwin national highway link from the west to the intermodal Adelaide-Darwin north-south highway and rail corridor. It's the critical cross road of Northern Australia.

Around 8,000 people live in the Katherine municipality. The local RAAF Airbase at the Katherine suburb of Tindal adds 2,000 to this figure making it over 10,000 people living and working in Katherine..



**10,617**  
Population



**32**  
Median Age



**6,745 KM<sup>2</sup>**  
Geographical Area



**\$1.38Billion**  
Local Economy

## PUBLIC CONSULTATION

Local governments in the Northern Territory undertake planning and reporting activities in line with the Local Government Act 2019 and Local Government Regulations.

Katherine Town Council welcomes feedback about the draft Municipal Plan and Budget 2022-23, which will be online and open for submissions: [www.katherine.nt.gov](http://www.katherine.nt.gov).

We will review all submissions at the Ordinary Council Meeting in June 2022. Council will adopt the approved Municipal Plan before 30 June 2022, in line with the Local Government Act.

## MAKING A SUBMISSION:

### Online:

Have Your Say: [www.katherine.nt.gov.au](http://www.katherine.nt.gov.au)

### Mail:

Attn: Chief Executive Officer  
Municipal Plan and Budget 2022-23 submission  
Katherine Town Council  
PO BOX 1071, Katherine NT 0851

### Email:

[contactus@katherine.nt.gov.au](mailto:contactus@katherine.nt.gov.au)

**21 Parks**  
managed by  
Council.

over  
**60**

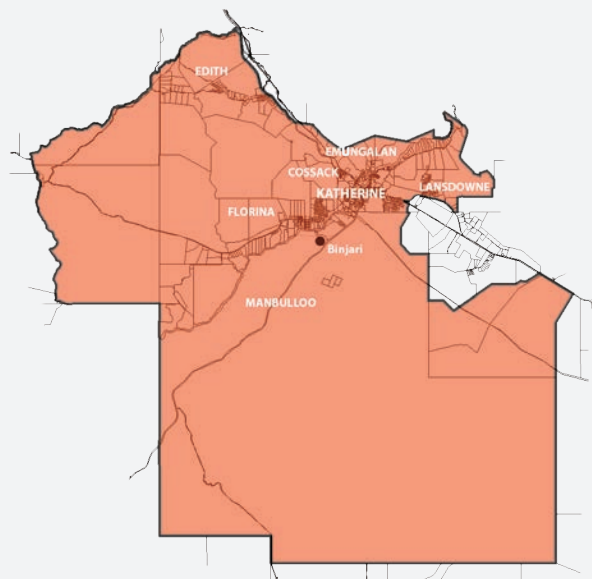
Staff currently employed by  
Katherine Town Council

over  
**3550**

Rateable Properties in the  
Katherine Municipality

**\$139M+**

of community  
infrastructure  
including roads,  
sporting venues,  
community facilities.



# MESSAGE FROM THE MAYOR



The past year has been another difficult one with COVID-19 still affecting many businesses as well as the community in general. Council is in the process of doing a Strategic Plan which will outline the way forward that our community want us as Council to work towards. I thank everyone that has given us feedback for this plan.

There are many challenges facing Council, particularly the development of Tindal, while welcome, puts a strain on our infrastructure. We also have sparse availability with housing, and then the knock-on effect with staff shortages for the local business community.

Last financial year the new Leight Creek bridge was completed. This means for residents who have dealt with being cut off for the last 16 years, they can finally cross the creek in the wet season. This bridge can be used until the river reaches 13 metres, nine metres higher than the previous causeway.

It is a great pleasure to present the Katherine Town Council Municipal Plan for the Financial Year 2022-2023. We look forward to the coming year with all the exciting opportunities on offer for Katherine and our community.

**Elisabeth Clark**  
Mayor

## **Looking Forward**

### ■ **Katherine: hub of the north**

Because of upcoming developments in agriculture, mining, and air force such as the Tindal development, Council will need to be ready along with our regional partners Roper Gulf Regional Council and Victoria Daly Regional Council.

### ■ **Local upgrades:**

The showgrounds have a few final upgrades such as lights in the rodeo arena, seating and some other minor repairs. There are now many different user groups that utilise this facility. The sportsgrounds are the next area that will have some upgrades. The sports pavilion is nearing completion and the oval was resurfaced last year.

### ■ **Aquatic Centre redevelopment**

Council still has its sights on a pool upgrade in the future and is campaigning for funding to make this happen.

# EXECUTIVE SUMMARY

## **Katherine is a vibrant community and in establishing our long-term goals, we can continue to be responsible leaders for our community.**

Since I began at Katherine Town Council in February, my observation is there still exists within Katherine and the Big Rivers region a high level of uncertainty around the role of local government and the role of locally elected councillors.

This is by no means limited to our community, as research shows since the 1990s that local governments across Australia have been undergoing a process of reform. The main stated objective has been to strengthen local democracy and make local governments more effective and efficient in order to ensure their financial sustainability and their ongoing capacity to provide services to the community<sup>1</sup>.

Processing change can be uncomfortable but change is coming to Katherine Town Council to strengthen our financial sustainability and capacity to provide services in our projected fast growing development stage.

Local government is ever-present in residents' lives. At Katherine Town Council we employ over 60 staff who participate in the Katherine community. Staff live here, work here, and see their families grow up here. Decisions that Council make impact staff as much as everyone else in community.

Our staff provide vital services that allow residents to live comfortably here. These include waste collection, keeping our town tidy and maintained, and providing facilities that allow residents to recreate and enjoy time in the community such as our sports fields, show grounds, aquatic centre, local hot springs and many community events.

Since commencing I have identified many challenges that exist within and for council. I am working with our team towards getting Council

up to date with policies and procedures, ensuring we are compliant with regulations and providing responsible leadership and expenditure.

Planning a way forward for council in partnership with community has been a key priority for elected members. It is an essential part of business, understanding what we are working towards and why. Our strategic plan is currently being developed and will provide a blueprint for the next 15 years, allowing for the planning and implementation of important projects. In future our strategic plan and municipality will be aligned to ensure ease of understanding of what we are working towards.

As a first step we have addressed our values, mission, and vision statements. They have been refreshed as will our organisation as a whole. We acknowledge our past as we journey into the future.

**Ingrid Stonhill**  
Chief Executive Officer



<sup>1</sup> Local Government Democracy at Work: Tan, Su Fei Thesis 2020



# ELECTED MEMBERS

Councillors are elected by democratic vote. They are a vital part of the community and they represent the whole municipality. The Mayor and six Councillors are elected for a term of four years. The next election will be in 2025.



**Kym Henderson**

Deputy Mayor

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Kym.Henderson@ktc.nt.gov.au



**Ben Herdon**

Councillor

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**Denis Coburn**

Councillor

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**Maddy Bower**

Councillor

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**Amanda Kingdon**

Councillor

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Amanda.Kingdon@ktc.nt.gov.au



**Jeremy Trembath**

Councillor

0439 899 832  
Jeremy.Trembath@ktc.nt.gov.au

## ALLOWANCES

In accordance with Local Government Act, Katherine Town Council proposes to pay the following elected member allowances in 2022/23. The total amount budgeted for the above allowances is \$269,668.99

Allowance Type	Mayor	Acting Mayor	Deputy Mayor	Councillor
Annual Base Allowance	\$75,116.61	N/A	\$27,776	\$13,509.96
Annual Electoral Allowance	\$19,771.29	N/A	\$4,944	\$4,943.73
Extra Meeting Allowance	N/A	N/A	N/A	N/A
Professional Development	\$3,753.17	N/A	\$3,753	\$3,753.17
Total	\$98,641.07	N/A	\$36,473	\$22,207
Acting Mayor Allowance	Daily Rate of \$261.34 per day to a maximum of \$23,520.60 per year (90 days)			

# Katherine Town Council Organisational Chart

**CHIEF EXECUTIVE  
OFFICER**

## Infrastructure & Environment

- FTE - 26**  
**PTE/CASUAL - 7**
- Grounds and Open Spaces
  - Katherine Civic Airport
  - Waste Management Facility & Domestic Collection
  - Stormwater networks
  - Engineering Administration
  - Asset Management
  - Cemetery Services
  - Outdoor lighting
  - Road network

## Community Services

- FTE - 11**  
**PTE/ CASUAL - 15**  
**(includes seasonal limited tenures)**
- Regulatory Services
  - Community Engagement & Initiatives
  - Library Services
  - Visitor Information Centre Services

## Governance

- FTE - 4**  
**PTE/CASUAL - 2**
- Council Governance
  - Risk Management
  - Communications
  - Human Resources & Safety

## Corporate

- FTE - 6**  
**PTE/CASUAL - 4**
- Financial services
  - Administrative services
  - Customer service
  - Information & Technology

# 2022/23 BUDGET HIGHLIGHTS: OPPORTUNITIES & CHALLENGES



## **Strategic Plan**

■ In 2021 Katherine Town Council endorsed the development of the Katherine Community Strategic Plan. Deloitte consultants were engaged to facilitate the engagement with the local community to understand the priorities for the future in areas such as housing, governance, community engagement, entertainment and livability, tourism and public infrastructure. The plan is expected to be delivered mid-2022.

## **Materials Recovery Facility**

■ Announced in February 2022, the Northern Territory and federal governments together are investigating the development of a \$7.2 million materials recovery facility (MRF) in Katherine. The first stage will include a feasibility study and community consultation which will guide the deliverables for the project.

## **Housing**

■ Katherine Town Council is aware of the current housing crisis being felt in Katherine. This key advocacy item has been a major focus of the Council together with external providers and stakeholders to develop solutions for the future housing needs for the community.

## **Aquatic Centre**

■ Katherine Town Council have been advocating for the funding required to redevelop and redesign the Katherine Aquatic Centre for the future growth of the community. The Council are considering different fee structures for the centre to reinvigorate the usage of the space and this discussion has been included in the development of the Strategic Plan. Council has received a pledge from the new Labor Federal Government of \$10 million to facilitate this redevelopment.



## OUR PEOPLE

Katherine Town Council is committed to being an employer of choice, attracting, and retaining a diverse and talented workforce by offering excellent working conditions, a chance to make a difference in the community, and supportive professional development opportunities.

Katherine Town Council has updated its Enterprise Bargaining Agreement in October 2021 with employee benefits and conditions well above award standards, such as providing specialised pandemic leave availability, having reward and recognition opportunities in conjunction with competitive remuneration packages.

Council is committed to creating teams that support each other and delivering services efficiently and effectively, resulted in personalised customer experiences for our residents.

Council has taken a eager approach into "growing our own" by providing work experience opportunities for student based officers to undertake core Council duties whilst still continuing their school studies.

# 1 COMMUNITY LAND FAMILIES

Katherine is a safe and family-friendly community where everyone belongs.

## OBJECTIVES

- ◊ We focus on families and our liveability
- ◊ Wellbeing of our community is the focus for our work





## EVENTS AND COMMUNITY

Council will continue to provide high quality, inclusive, and free family events to the community in 2022-23. These will include the popular Come and Try Sports Expo, the Youth Concert, and Carols by Candlelight. These events encourage use of Katherine's spaces, including our beautiful outdoor Town Square, as well as increasing social connectedness.

As we welcome more new residents through our Citizenship Ceremonies and Australia Day commemorations, we will ensure that inclusiveness and accessibility to our events remains an important and non-negotiable part of the planning.

Significant local days of importance such as the Bombing of Katherine, Territory Day, Veterans Day, ANZAC Day, and Remembrance Day will continue to be acknowledged.

Our extensive and engaging community event calendar will continue, including School Holiday Programs, Festivals of the Dry, Senior Citizens Morning Tea, and Clean-up Days,

For 2022-23, we also plan to bring a little glamour to Katherine with the introduction of the Katherine Defence Mayoral Ball.

Aiding community involvement within our municipality is important to our Council so we will be reviewing our community grant guidelines to incorporate community strategic plan themes and outcomes and working to increase applications to community grants.

## COMMUNICATION

Marketing campaigns will run in succession to our programs to increase awareness and to engage with the community. The information will be communicated effectively and in a timely manner to the community. This will be done through strong social media campaigns and visual representation throughout Katherine.

Council's website will be updated regularly to reflect important information.

## KEEPING TOWN SAFE

Katherine Town Council regulates and manages compliance with Council by-laws to promote public safety and amenity such as the number of dogs registered and the number of parking infringements issued.

To educate the community around the importance of complying with animal by-laws and animal welfare and safety, we have our annual Doggy Day event, which allows residents and their dogs to interact with each other, while also having access to local veterans, our rangers and council staff to register their dogs.

## LIBRARY

School holidays are a busy time for our local families. Our library provides invaluable information services and programs to enhance literacy and encourage a culture of lifelong learning.

Over the last year, the our library has seen significant refurbishments of the space thanks to the library manager, which has made it more inviting. For 2022-23, these developments will continue with new children's furniture, 3D printer trolley, study tables, end bays, display materials, and art installations. Library staff will also look at buying a van to start a home delivery service.

## MEASURES OF SUCCESS



Increased participation in community events, activities, and programs



Customer requests actioned within 10 business days in accordance with KTC Customer Service Charter



Increase applications to community grants



Increased compliance in areas such as registered dogs

# 2 VIBRANT ECONOMY

Katherine is a destination service town for employment with economies in tourism, agriculture, and development opportunities. It is a place where businesses are encouraged to set up and to grow.

## OBJECTIVES:

- ◇ Improve Katherine's image
- ◇ Katherine's economic future is bright



## IMPROVE KATHERINE'S IMAGE

Council's brand and visual identity are defining elements that are vital to represent who we are as a Council, but also who we are as a community. Brand recognition is very important for residents to identify a Council event, activity, program or project. We will continue to engage with communities.

Tasks to maintain parks and facilities, are performed weekly while some are carried out in the different seasons. Litter control is every weekday, areas tended to full time to keep the streets and parks clean of rubbish.

## KATHERINE'S ECONOMIC FUTURE IS BRIGHT

We have engaged with the Katherine community for our Strategic Plan which will be released in 2022. The Strategic Plan will identify long-term goals to guide the economic priorities of Katherine. This will enable us to build better support networks for our local current and potential businesses.

Over recent years, Katherine Town Council has supported the myKatherine voucher program, to provide economic support to small business. In 2022-23 we will establish a Grant Officer Role as part of our plan to increase revenue and to take advantage of grants available.

## TOURISM

For 2022-23 the Katherine Visitor Information Centre will focus on its social media presence as well as to enhancing the online customer experience with website improvements, multi-day itineraries and travel packages in co-operation with tourism operators and other stakeholders to support the Northern Territory's Drive Tourism Strategy.

It will improve branding and marketing, increase spend at the centre, improve the customer experience, and encourage industry collaborations and stakeholder relationships with it.

## MEASURES OF SUCCESS



Increase in organic posts and engagement on social media



More funds are available for Council to invest in the community



More tourists visit Katherine



Families stay in Katherine



Increase in community satisfaction





# 3 A FUTURE FOCUS

Katherine is an innovative town that can sustain itself through the challenges of the future.

## OBJECTIVES:

- ◇ We support and foster innovation
- ◇ Infrastructure is fit for purpose

## INFRASTRUCTURE FIT FOR PURPOSE

Katherine Town Council services one township, two communities and two community town camps including Katherine, Rockhole, Miali Brumby (Kalano), Binjari and Geyulkgan (Walpiri camp).

Katherine Town Council has been advocating for the funding required to redevelop and redesign the Katherine Aquatic Centre for the future growth of the community. The Labor Federal Government have committed \$10 million for this redevelopment.

Our proposed modern aquatic facility will be capable of meeting the needs of a rapidly growing population within the Big Rivers Region.

As our new sportsground pavillion project draws to completion, future projects that we are considering to attract new residents and visitors to Katherine is an upgrade to our Katherine Visitor Centre Precinct and an airconditioned indoor sports arena.

## FOSTER INNOVATION

Council develops and maintains strategic programs for capital and operational works that are designed to prioritise expenditure and deliver the most beneficial outcomes for the community.

In 2022-23 we will update our asset register, our asset management plan and carry out asset renewal and replacement program. We will continue to conduct annual asset audit and condition assessments.

Our Infrastructure and Environment team will continue to maintain Council's assets including the Civic Centre, Depot, Library, Visitor Information Centre, Cemetery, Community Halls, Sportsgrounds, Showgrounds, Hot Springs, LED streetlights and Council's network of urban and rural roads.

In consultation with the Asset Management Plan, regular maintenance activities are scheduled which ensure all our facilities are in safe, fit for purpose condition.

## ROAD NETWORK

In 2022-23 we will continue to improve pathway network connectivity and pedestrian safety and develop a plan for future footpaths and cycleways. We will advocate for a connecting bike path along Zimmin drive, connecting the Riverlink walk and Stuart Highway bike Paths.

We will also carry out road, footpath and cycleway remediation works as per the external audit, Shepherds Report, priority list, undertake maintenance grading to rural roads to stabilise and shape shoulders and table drains. We will engage with the Department of Infrastructure, Planning, and Land where possible for cost effective delivery of works.

We will deliver capital works program for priority road and car park resealing and pavement rehabilitation and deliver capital works program for priority footpaths and cycleways remediation program

## STORMWATER

Stormwater drainage in Katherine is important through a network of kerbs, gutters, pits and 31km of underground pipes. We also maintain all-weather access to sealed rural roads in flood prone areas and at non-permanent creek crossings through culverts and open channels.

In 2022-23 we will collate data from inspections and develop asset renewal program for underground pipes and kerbing.

We will continue our annual inspections and cleaning program for underground pipes, table drains and culverts. We will





provide and maintain lighting throughout Katherine to ensure public safety.

We will continue to develop lighting projects to improve community safety and recreation facilities. We will also seek external funding opportunities and investigate product stewardship schemes for environmental sustainability and operational efficiency when maintaining and upgrading existing or installing new outdoor lighting assets.

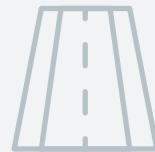
We will also look at improved waste disposal processes for lighting components including mercury products, batteries and solar panels. This will improve safety and reduce electricity consumption, contributing to both financial and environmental sustainability.

We maintain 448 hectares of parks and open land that council own undertaking mowing, poisoning, tree pruning and planting. Includes five sporting ovals, 21 parks, and the cemetery.

## MEASURES OF SUCCESS



**Develop a list of shovel ready capital projects aligned with Council's Advocacy Priorities from the Strategic Plan**



**Develop and implement long-term plan for Katherine Town Council's infrastructure**



**Develop an asset management plan and capital renewal program for all Council assets**





# 4 ENVIRONMENTAL SUSTAINABILITY

Katherine is an environmentally friendly, liveable town that promotes renewable practices and sustainability.

## OBJECTIVES:

- ◆ Reduce our footprint on the environment through curbside recycling
- ◆ Katherine is a cool, shaded, green city
- ◆ Encourage personal action and taking a lead rôle in protecting our environment

## SUSTAINABLE WASTE AND RECYCLING IS A PRIORITY

Recycling has been a priority for Katherine. Announced in February 2022, the Northern Territory and Federal Governments together are investigating the development of a \$7.2 million Materials Recovery Facility (MRF) in Katherine.

The first stage will include a feasibility study and community consultation which will guide the deliverables for the project.

Having this facility will encourage and enable people to separate their waste to allow for greater recycling. Kerbside collection of household recyclable material will begin.

To promote this facility, we will develop and implement community education campaigns in partnership with other stakeholders

In 2022-23 we will continue to sustainably manage our Waste Management Facility to comply with regulations and industry standards and deliver services to meet current and future needs of the municipality.

This means we will continue to develop and implement staged plan for upgrade of current transfer station and closure of existing landfill as well as implement a new site specific Integrated Environmental Management Plan as stipulated by the Northern Territory Environmental Protection Agency.

In 2022-23 we will continue planned facility improvements to landfill, buildings, plant, roads, signage and fencing. We will construct an on-site tip shop and public toilet, as well as plant and machinery shedding.

We will work with Project Control Group for Big Rivers Region Waste Management to conduct feasibility studies, and develop and implement waste management plan for Katherine and Big Rivers.

## REDUCE OUR FOOTPRINT

Katherine Town Council is continually looking to improve the sustainability and vehicle emissions of its fleet. We are looking at an electric car charger at the Civic Centre to encourage the uptake of electric vehicles. We recognise and encourage the transition to electric vehicles.

We are looking at transferring all printable forms and permits to online forms, to reduce the number of publications printed, and where possible, will be printing only on recycled paper stock.

We maintain playgrounds, parks, gardens and reserves. maintain the trees on our land and watch out for dangerous trees. In 2022-23 we will develop and roll out a tree strategy.

In addition to maintaining our infrastructure assets, the team also maintain Council's parklands, including the Cenotaph, sport fields, mowing of roadside verges, and management of weeds.

## PROTECTING OUR WATER

Katherine's water supply comes from two sources; either the Katherine River or bore water, with the Katherine River providing the majority of our supply. Power and Water are working to increase the amount of groundwater that can be treated but until then, we need to conserve more water and educate the public of this.

Council gets an allocation of water use from the Department of Environment, Parks and Water Security. For 2022-23, we will measure our water and provide a monthly report to Council. We will also support Power and Water and educate the public on sustainable water use as Katherine's water usage is higher than similar towns and leaks are the biggest contributor to water waste.

## MEASURES OF SUCCESS



Regular kerbside collection service as per agreed service levels



Participate in 'Clean Up Australia' Day and 'Tidy Towns/Sustainable Cities' programs



Seek funding and investigate product stewardship schemes for environmental sustainability



Communicate with residents on new recycling facility



Sustainably manage our useable waste with a tip shop



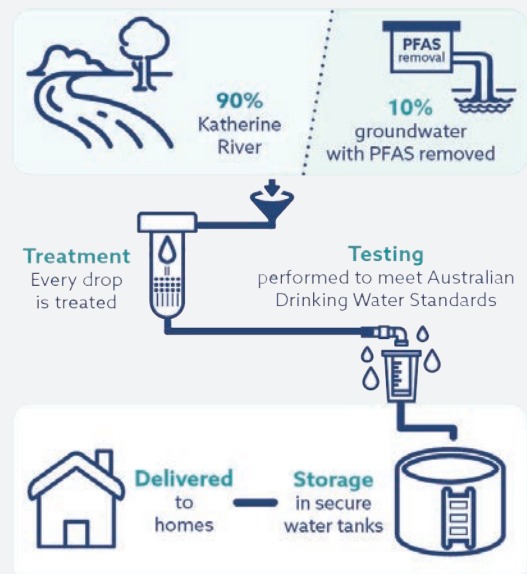
Encourage electric vehicle use



Plant more trees



Monitor Council water usage



Power and Water graphic



# 5 STRONG GOVERNANCE

Our strategies to support achieving this objective are based on using effective, accountable, and adaptable processes to deliver Council services.

## OBJECTIVES

- ◇ Ensure we have a compliant governance model
- ◇ Community is at the centre
- ◇ Healthy working partnerships



## ENSURE WE LEAD LOCALLY

Katherine Town Council delivers its service using compliant methods that consider public and political implications.

The Chief Executive Officer is the conduit between elected members and staff. Staff operate under the CEO's direction and are divided into our four directorates:

- Governance
- Corporate Services
- Community Services
- Infrastructure and Environment Services

For 2022-23 elected members will also complete all mandatory training required by NT Government regulations. We will work with elected members to establish an Advocacy Agenda and Strategy.

## COMMUNITY IS AT THE CENTRE

Council is committed to providing transparent information and will continue to provide opportunities for the community to have their say.

Katherine residents can communicate with Council in several ways:

- attend Council meetings. Ordinary Meetings of Council are open to the public and are generally held at the Civic Centre on the last Tuesday of every month. We receive agenda-based questions from the public, ensuring queries can be responded to in full and in a public setting.
- communicate with Council online, by email, phone or in person.
- follow and like Katherine Town Council social media channels on Facebook and Instagram. Residents can engage with Council through these platforms.

In 2022-23 we will be implementing the InfoCouncil system, which will make our council reporting, minutes and actions process more efficient.

We have improved our customer service through emails, phone calls and social media, and will continue to ensure timely responses are maintained. Our community is at the centre of what we do which is why we are focussed on improving the customer experience.

Community consultation will remain in line with the recommended engagement standards. Consultation engagement will include internal and external stakeholder sessions, online feedback surveys and public information sessions. The engagements will vary depending on the project, however all will be supported by a marketing campaign.

For 2022-23 we will have a new communications plan. We will continue our monthly newsletter, which helps to update the community with what is going on at Council.

## HEALTHY WORKING PARTNERSHIPS

Council will continue to interact with the community through its Advisory Committees. We aim to maintain a high degree of community involvement by delivery of clear and effective communication, working to identify and overcome concerns and barriers to involvement and actively seeking commentary and feedback.

## MEASURES OF SUCCESS



More participation  
in community  
consultations



More engagement  
with Council's monthly  
newsletter



## KNOW YOUR RATES

Council calculates its general rates by using a method by multiplying the unimproved capital valuation (UCV) amount by the differential rate or the fixed minimum amount, whichever is greater.

A UCV is the valuation of the land excluding any improvements that have been made.

This method also involves using the NT Planning Scheme Zones to categorise the rateable land.

Each zoning category will have its own description, a differential rate, and a fixed minimum amount.



\$ 2,014.99 = UCV \$120,000 X Differential rate ZONE LR: 0.01679161

The valuer general sets the UCV and a review is undertaken every three years to effect the following financial year. The 2019 valuation remains the same for 2022-23 financial year.

The rates increase for 2022/2023 was forecasted for a 7% increase however, a 4.8% rate yield increase is proposed for the 2022/23 general rates; with an objective set, which includes bringing the rate in the dollar for similar categories closer together.

## CONCESSION

Eligible NT Concession card holders may be eligible to a concession on their rates. Council receives a listing from Territory Families Housing and Communities (Northern Territory Government) of all the ratepayers eligible for a concession, in which the rebate will be deducted at the time of levying and will be noted on the annual rates notice.

If a ratepayer becomes eligible part way through the rating year, they must pay the rates and charges in full to Council and contact the NT concession and recognition Unit to obtain a refund.

Other rate concessions will be considered in accordance with Council's Rates Concession Policy. Council may provide an alternative rate concession, special payment arrangement, where financial hardship is proven to exist.

## WASTE SERVICE CHARGES

Approximately 10,000 tonnes of waste are deposited at the facility each year, which is split between commercial and residential.

A full waste management levy of \$375.83 is for the purpose of enabling or assisting Council to meet the cost of garbage collection and waste disposal services that are provided to residential land holders.

A minimum of \$133.27 will be applied to the land, where Council is not willing or not able to provide a weekly kerbside collection.

All allotments within the Katherine Municipality will receive a waste management levy of \$133.27 to contribute to the management and project costs for the facility.

Council is no longer able to provide kerbside collection to land that is controlled by a commercial activity. Commercial business owners are to engage external waste service provider as of 1 July 2022.

The additional bin is considered a fee for service under the Local Government Act, ratepayers will be invoiced and will have up until the first instalment due date 30 September, to pay for the fee for service.

Residential Ratepayers that currently receive an additional bin, will no longer see this noted on their annual rates notice.

In summary, ratepayers who are currently paying the full or minimum waste levy will not receive an increase for 2022-23.

## FEES AND CHARGES

Fees and charges have increased by 6% for the 2022-23 year. Council continues to analyse our fees and charges structure to better suit the community's needs. The Schedule of Fees and Charges can be viewed in person at the Civic Centre as well as on our website: [www.katherine.nt.gov.au](http://www.katherine.nt.gov.au).

## YOUR RATES

For the 2022/23 financial year, Council has included an overall rate increase of 4.8%. The table below shows the percentage increase or decrease in each differential category. The largest rise is 10% and the lowest rise is negative 2.8%.

Council officers have worked with an external consultant to review Council's rates and waste levies for the 22/23 financial year.

Concluding the extensive review involving previous rating elements and the cost of delivering Council services, a 4.8% rate yield increase is proposed for the 2022/23 general rates; with an objective set, which includes bringing the rate in the dollar for similar categories closer together. Council has the highest number of differential rating categories and this should be simplified to make the rating system fairer for all ratepayers.

It is not uncommon in many councils, that commercial minimum rates are higher than residential rates. However, Katherine Town Council has previously used the same minimum rate for all its categories. This year, Council proposes to adjust the minimum based on the grouping of categories that are classified as non-rateables, residential and rural compared to categories of commercial and industrial.

Non rateable, residential, and rural assessments will have a \$1,325.00 minimum levy, forecasting the median increase for the 1706 low density residential (LR) assessments; being an increase by \$60.00 per year.

Commercial, Industrial and Tindal will have a \$1,400.00 minimum levy, forecasting the median increase for Central Business 1 assessments being increased by \$126.00 per year.

In accordance with the requirements of the Local Government Act, it is proposed that for the 2022/2023 financial year Council will levy the following rates:

Diff	Description	Category	c in \$	Min 22/23	Levy 22/23	Levy \$ change	Levy % change	New Charging Valuation
11	Caravan Parks (CV)	Commercial	2.77497	\$1,400	\$114,606	\$4,408	4.00%	\$4,130,000
7	Central Business 1	Commercial	3.05359	\$1,400	\$894,390	\$44,289	5.20%	\$27,925,900
8	Central Business 2	Commercial	2.28485	\$1,400	\$251,398	\$14,881	6.30%	\$10,773,500
9	Central Business 3	Commercial	3.05308	\$1,400	\$48,612	\$3,739	8.30%	\$1,182,500
6	Commercial (C)	Commercial	2.3713	\$1,400	\$33,987	\$1,757	5.50%	\$1,380,000
10	Community Living, Community Purpose	Commercial	2.74669	\$1,400	\$119,654	\$8,771	7.90%	\$1,970,000
12	Future Development	Commercial	26.5049	\$1,400	\$1,400	\$126	9.90%	\$5,000
19	Organised	Commercial	1.11816	\$1,400	\$14,818	\$642	4.50%	\$1,285,000
23	Service Commercial	Commercial	4.30011	\$1,400		\$30,531	\$710,000	
24	Specific Use 1 (SK1)	Commercial	1.91102	\$1,400	\$9,173	\$834	10.00%	\$480,000
25	Specific Use 2,	Commercial	2.67761	\$1,400	\$3,615	\$139	4.00%	\$135,000
26	Tourist Commercial	Commercial	3.05308	\$1,400	\$90,371	-\$2,581	-2.80%	\$2,960,000
13	General Industry (GI)	Industry	1.73038	\$1,400	\$743,894	\$53,303	7.70%	\$42,508,000
14	Light Industry (LI)	Industry	1.73038	\$1,400	\$201,413	\$2,162	1.10%	\$11,630,000
22	Railway (RW)	Industry	15.901	\$1,400	\$6,170	\$309	5.30%	\$35,000
3	Tindal	Non Rateable	0.00001	\$1,400	\$338,800	\$30,427	9.90%	\$11,701,646
5	Zone Binjari	Non Rateable	0.00001	\$1,325	\$47,709	\$1,835	4.00%	\$1,326,000
16	Low Density	Residential	1.74633	\$1,325	\$2,984,154	\$114,775	4.00%	\$166,257,500
15	Low-Medium Density	Residential	1.70023	\$1,325	\$781,935	\$34,257	4.60%	\$24,841,500
17	Medium Density	Residential	1.69035	\$1,325	\$134,150	\$5,501	4.30%	\$3,250,000
21	Rural Living (RL)	Residential	0.65192	\$1,325	\$312,474	\$12,018	4.00%	\$42,955,000
4	Agriculture (A)	Rural	0.25991	\$1,325	\$448,956	\$23,207	5.50%	\$99,737,000
2	Pastoral Lease	Rural	0.0306	\$376	\$3,383			\$10,405,000
20	Rural (R)	Rural	0.36189	\$1,325	\$580,659	\$23,685	4.30%	\$92,880,000
27	Water Management	Rural	0.50785	\$1,325	\$77,603	\$3,368	4.50%	\$11,785,000
18	Zone NIL (No NT Planning Scheme)	Rural	0.25991	\$1,325	\$2,650	\$102	4.00%	\$645,000
<b>Totals for Differential Categories shown</b>					<b>\$8,276,505</b>	<b>\$381,953</b>	<b>4.80%</b>	<b>\$572,893,546</b>

## ANNUAL BUDGET ASSUMPTIONS

### Income:

1. Rate income is to increase on average 4.8%.
2. Waste Charges are not being increased on 2021/22 figures.
3. Councils Fees and Charges have been increased by CPI (All Groups Darwin December Index which was 6.0%), unless otherwise stated.
4. Operating Grants and Subsidies are forecast as remaining constant.
5. There is no major change in interest income in the coming financial year due to the completion of major projects and no major changes forecast in interest rates.

### Expenditure:

1. There is an increase in employee expenses due to the Enterprise Bargaining Agreement (EBA) and increment rises. As Council has for the last two years underspent employee expenses due to resource vacancies, 10% of the employee expenses has been allocated to materials and contracts to ensure service capability can continue whilst the recruitment process is underway.
2. Materials and contracts and other expenses are relatively consistent within the 2022/23 budget compared to 2021/22. Notable exceptions include insurances that are expected to rise by 10% and fuel has been increased in light of recent pricing increases. Materials and Contracts include a productivity dividend requirement of all services. This dividend / cut in expenditure is 5% of all operating expenditure.
3. All elected members will be paid 100% of the 22/23 Ministerial Guidelines. No changes on last year.
4. Depreciation charges are based on modelling undertaken in the NAMS Plus Module data.
5. Capital Expenditure is based on the NAMS Plus Module data.

## PROJECTED STATEMENT OF INCOME AND EXPENDITURE

OPERATING INCOME	Annual Budget \$
Rates	8,276,505
Waste Charges	1,427,571
Fees and Charges	2,211,471
Operating Grants and Subsidies	2,221,500
Interest / Investment Income	28,000
Other Income	85,000
<b>TOTAL INCOME</b>	<b>14,250,047</b>
OPERATING EXPENDITURE	
Employee Expenses	5,774,926
Materials and Contracts	6,809,404
Elected Member Allowances	269,669
Elected Member Expenses	0
Council Committee & LA Allowances	0
Council Committee & LA Expenses	0
Depreciation, Amortisation and Impairment	3,424,283
Interest Expenses	0
Other Expenses	0
<b>TOTAL EXPENDITURE</b>	<b>16,278,282</b>
BUDGETED OPERATING SURPLUS / DEF	<b>-2,028,235</b>
Capital Grants Income	
BUDGETED SURPLUS / DEFICIT	<b>-2,028,235</b>
Capital Expenditure	1,395,975
Borrowing Repayments (Principal Only)	0
Transfer to Reserves	0
Less Non-Cash Income	0
Add Back Non-Cash Expenses	-3,424,283
NET SURPLUS / DEFICIT	<b>73</b>
Prior Year Carry Forward Tied Funding	0
Other Inflow of Funds	0
Transfers from Reserves	0
TOTAL ADDITIONAL INFLOWS	<b>0</b>
NET OPERATING POSITION	<b>73</b>

## COST OF SERVICES AT BUDGET LEVEL FOR 2022/23

Services	Revenue		Expenditures		Surplus/Deficit		Variance ▲ in Net Cost to Service
	Revised Budget 2021/2022	Budget 2022-23	Revised Budget 2021/2022	Budget 2022-23	Service Revenue/ (Cost) on Budget	Service Revenue/ (Cost) on Budget	
Administration	7999426.00	8394453.32	1521616.00	1,474,973.38	6477810.00	6919479.94	-441669.94
Airport	510000.00	556600.00	105189.00	265,734.00	404811.00	290866.00	113945.00
Building & Facilities	215000.00	142000.00	1658947.00	1,510,986.30	-1443947.00	-1368986.30	-74960.70
Cemetery	115083.00	102160.30	10000.00	41,264.20	105083.00	60896.10	44186.90
Community Development	193117.00	40000.00	462296.00	410,655.57	-269179.00	-370655.57	101476.57
Community Events	86203.00	6500.00	207443.00	226,913.96	-121240.00	-220413.96	99173.96
Elected Members & Council Activities	0.00	0.00	348494.00	334,646.99	-348494.00	-334646.99	-13847.01
Finance	522992.00	558420.00	1029590.00	912,318.45	-506598.00	-353898.45	-152699.55
Fleet Management	0.00	0.00	-58246.00	40,361.03	58246.00	40361.03	17884.97
Governance	0.00	0.00	622714.00	724,991.23	-622714.00	-724991.23	102277.23
Grounds & Open Spaces	0.00	0.00	1691427.00	1,477,784.76	-1691427.00	-1477784.76	-213642.24
Human Resources	0.00	0.00	308845.00	508,606.81	-308845.00	-508606.81	199761.81
Infrastructure & Environment	107719.00	139600.00	2208929.00	2,690,196.58	-2101210.00	-2550596.58	449386.58
Library Services	321572.00	235000.00	401916.00	347,136.71	-80344.00	-112136.71	31792.71
Marketing & Communications	0.00	24580.00	116623.00	117,235.07	-116623.00	-92655.07	-23967.93
Outdoor Lighting	0.00	0.00	83894.00	79,800.00	-83894.00	-79800.00	-4094.00
Regulatory Services	70307.00	77846.38	304414.00	312,453.44	-234107.00	-234607.06	500.06
Road Network	608491.00	966054.80	1788408.00	2,186,251.91	-1179917.00	-1220197.11	40280.11
Stormwater Network	0.00	0.00	40000.00	38,000.00	-40000.00	-38000.00	-2000.00
Trees	50000.00	0.00	116170.00	114,712.50	-66170.00	-114712.50	48542.50
Visitor Information Services	476125.00	458590.00	593510.00	721,502.24	-117385.00	-262912.24	145527.24
Waste Management	2503044.00	2548242.02	1689240.00	1,643,923.27	813804.00	904318.75	-90514.75
Capital Projects	-0.89	0.00	228972.00	178,555.80	-228972.89	-178555.80	-50417.09
<b>Total Revenue</b>	<b>13779078.11</b>	<b>14250046.82</b>	<b>15480391.00</b>	<b>16278282.15</b>	<b>-1701312.89</b>	<b>-2028235.33</b>	<b>326922.44</b>

## LONG-TERM FINANCIAL PLAN

EXPLANATION	OPERATING INCOME	Annual Budget	Outer Financial Year 1 Budget	OFY2 Budget	OFY3 Budget
Estimated rates to be raised	Rates	8,276,505.00	8,673,777.24	9,090,118.55	9,526,444.24
Estimated waste charges to be raised	Waste Charges	1,427,571.00	1,496,094.41	1,567,906.94	1,643,166.47
Appropriate categories to be determined by council	Fees and Charges	2,221,500.00	2,232,607.50	2,243,770.54	2,254,989.39
Untied/tied grants for operating activities where expenditure will be recorded as an operating	Operating Grants and Subsidies	2,211,471.00	2,284,449.54	2,359,836.38	2,437,710.98
Interest from cash balances and other investments	Interest / Investment Income	28,000.00	28,140.00	28,336.98	28,592.01
Any other income in cash or in-kind	Other Income	85,000.00	85,425.00	85,852.13	86,281.39
	<b>TOTAL INCOME</b>	<b>14250047.00</b>	<b>14800493.69</b>	<b>15375821.51</b>	<b>15977184.48</b>
	<b>OPERATING EXPENDITURE</b>				
	Employee Expenses	5,774,926.00	6,121,421.56	6,488,706.85	6,878,029.26
To include repair and maintenance expenditure unless reported separately	Materials and Contracts	6,809,404.00	6,877,498.04	6,946,273.02	7,015,735.75
Allowances to be set as part of the budget	Elected Member Allowances	269,669.00	272,365.69	275,089.35	277,840.24
	Depreciation, Amortisation and Impairment	3,424,283.00	3,424,283.00	3,424,283.00	3,424,283.00
	Interest Expenses	-	-	-	-
	Other Expenses	-	-	-	-
	<b>TOTAL EXPENDITURE</b>	<b>16278282.00</b>	<b>16695568.29</b>	<b>17134352.22</b>	<b>17595888.26</b>
	<b>BUDGETED OPERATING SURPLUS / DEFICIT</b>	<b>-2028235.00</b>	<b>-1895074.60</b>	<b>-1758530.71</b>	<b>-1618703.78</b>
Grants for capital transactions where expenditure is recorded in the balance sheet	Capital Grants Income	0			
	<b>BUDGETED SURPLUS / DEFICIT</b>	<b>-2028235.00</b>	<b>-1895074.60</b>	<b>-1758530.71</b>	<b>-1618703.78</b>
<b>Estimated capital and non-cash adjustments:</b>					
<b>LONG-TERM FINANCIAL PLAN</b>		<b>Annual Budget</b>	<b>Outer Financial Year 1 Budget</b>	<b>OFY2 Budget</b>	<b>OFY3 Budget</b>
Amount copied from bottom of last page	<b>BUDGETED SURPLUS / DEFICIT</b>	<b>-2028235.00</b>	<b>-1895074.60</b>	<b>-1758530.71</b>	<b>-1618703.78</b>
Total capital expenditure per Table 3	Capital Expenditure	1,395,975.00	1,391,640.00	2,468,600.00	1,872,865.00
To be approved by council resolution	Transfers to Reserves	-	-	-	-
Non-cash revenue included in operating income	Less Non-Cash Income	-	-	-	-
Non-cash expenses included in operating expenses	Add Back Non-Cash Expenses	-3424283.00	-3424283.00	-3424283.00	-3424283.00
Includes current/budget year plus relevant previous year balances	<b>NET BUDGET SURPLUS / DEFICIT</b>	<b>73.00</b>	<b>137568.40</b>	<b>-802847.71</b>	<b>-67285.78</b>
<b>Estimated additional inflows to be funded by:</b>					
Prior year tied revenue to be used for operating expenses	Prior Year Carry Forward Tied Funding	-	-	-	-
To include borrowings	Other Inflow of Funds	-	-	-	-
To be approved by council resolution	Transfers from Reserves	-	-	810,000.00	70,000.00
	<b>TOTAL ADDITIONAL INFLOWS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Must not be a deficit</b>	<b>NET BUDGETED OPERATING</b>	<b>73.00</b>	<b>137568.40</b>	<b>7152.29</b>	<b>2714.22</b>

## STATEMENT OF FINANCIAL POSITION

ASSETS	Budget 2022-23	Budget 2023-24	Budget 2024-25	Budget 2025-26
<b>CURRENT ASSETS</b>				
Cash and Cash Equivalent	16,515,593	16,698,238	15,940,396	15,918,028
Receivables	1,970,539	1,993,579	2,017,351	2,041,879
Inventories	16,462	17,121	17,805	18,518
<b>Total Current Assets</b>	<b>18,502,594</b>	<b>18,708,937</b>	<b>17,975,552</b>	<b>17,978,424</b>
<b>NON-CURRENT ASSETS</b>				
Property Plant and Equipment	87,214,745	85,182,102	84,226,419	82,675,001
Other Non-Current Assets	10,096,331	10,096,331	10,096,331	10,096,331
<b>Total Non-Current Assets</b>	<b>97,311,076</b>	<b>95,278,433</b>	<b>94,322,750</b>	<b>92,771,332</b>
<b>TOTAL ASSETS</b>	<b>115,813,670</b>	<b>113,987,370</b>	<b>112,298,302</b>	<b>110,749,756</b>
<b>LIABILITIES</b>				
<b>CURRENT LIABILITIES</b>				
Payables	2,114,755	2,179,759	2,245,431	2,311,779
Provisions	661,887	665,196	668,522	671,865
<b>Total Current Liabilities</b>	<b>2,776,642</b>	<b>2,844,955</b>	<b>2,913,954</b>	<b>2,983,644</b>
<b>NON-CURRENT LIABILITIES</b>				
Provisions	92,403	92,865	93,329	93,796
<b>Total Non-Current Liabilities</b>	<b>92,403</b>	<b>92,865</b>	<b>93,329</b>	<b>93,796</b>
<b>TOTAL LIABILITIES</b>	<b>2,869,045</b>	<b>2,937,820</b>	<b>3,007,283</b>	<b>3,077,440</b>
<b>NET ASSETS</b>	<b>112,944,625</b>	<b>111,049,550</b>	<b>109,291,020</b>	<b>107,672,316</b>
<b>EQUITY</b>				
Accumulated Surplus	23,644,199	21,749,124	20,800,594	19,251,890
Asset Revaluation Reserves	75,549,402	75,549,402	75,549,402	75,549,402
Other Reserves	13,751,024	13,751,024	12,941,024	12,871,024
<b>TOTAL COUNCIL EQUITY</b>	<b>112,944,625</b>	<b>111,049,550</b>	<b>109,291,020</b>	<b>107,672,316</b>

## STATEMENT OF CASH FLOW

CASH FLOWS FROM OPERATING ACTIVITIES	Budget 2022-23	Budget 2023-24	Budget 2024-25	Budget 2025-26
<b>RECEIPTS</b>				
Rates	8,276,505	8,673,777	9,090,119	9,526,444
Waste Charges	1,427,571	1,496,094	1,567,907	1,643,166
Operating Grants, Subsidies & Contributions	2,221,500	2,232,608	2,243,771	2,254,989
Fees & Charges	2,189,356	2,261,605	2,336,238	2,413,334
Interest Earnings	28,000	28,140	28,337	28,592
Other Revenue	84,150	84,571	84,994	85,419
<b>Sub-total</b>	<b>14,227,082</b>	<b>14,776,795</b>	<b>15,351,365</b>	<b>15,951,945</b>
<b>PAYMENTS</b>				
Employee Costs	(5,774,926)	(6,121,422)	(6,488,707)	(6,878,029)
Materials & Contracts	(6,741,310)	(6,808,723)	(6,876,810)	(6,945,578)
Elected Members Allowances	(269,669)	(272,366)	(275,089)	(277,840)
<b>Sub-total</b>	<b>(12,785,905)</b>	<b>(13,202,510)</b>	<b>(13,640,606)</b>	<b>(14,101,448)</b>
<b>Net Cash Provided by (Used in) Operating Activities</b>	<b>1,441,177</b>	<b>1,574,285</b>	<b>1,710,758</b>	<b>1,850,497</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
RECEIPTS:				
Amounts Specifically for New or Upgraded Assets	-	-	-	-
Sale of Replaced Assets	-	-	-	-
PAYMENTS:				
Expenditure on Renewal/Replacement of Assets	(1,395,975)	(1,391,640)	(2,468,600)	(1,872,865)
<b>Net Cash Provided by (Used in) Investing Activities</b>	<b>(1,395,975)</b>	<b>(1,391,640)</b>	<b>(2,468,600)</b>	<b>(1,872,865)</b>
<b>NET INCREASE (DECREASE) IN CASH HELD</b>	<b>45,202</b>	<b>182,645</b>	<b>(757,842)</b>	<b>(22,368)</b>
Cash & Cash Equivalents at Beginning of Period	16,470,391	16,515,593	16,698,238	15,940,396
<b>Cash &amp; Cash Equivalents at End of Period</b>	<b>16,515,593</b>	<b>16,698,238</b>	<b>15,940,396</b>	<b>15,918,028</b>

## CAPITAL EXPENDITURE & FUNDING BUDGET

<b>CAPITAL EXPENDITURE</b> By class of infrastructure, property, plant and equipment.	<b>Current</b> Financial Year (Annual) Budget	<b>Outer</b> Financial Year 1 Budget	<b>OFY2</b> Budget	<b>OFY3</b> Budget
Land and Buildings	327,875.00	1,011,770.00	1,337,890.00	1,156,310.00
Infrastructure	-	-	-	124,000.00
Plant and Machinery	292,500.00	218,920.00	745,560.00	331,150.00
Improvements	602,700.00	93,500.00	177,300.00	240,596.00
Furniture, Fixture & Equipment	172,900.00	67,450.00	207,850.00	20,809.00
<b>TOTAL CAPITAL EXPENDITURE *</b>	<b>1395975.00</b>	<b>1391640.00</b>	<b>2468600.00</b>	<b>1872865.00</b>
<b>TOTAL CAPITAL EXPENDITURE FUNDED BY:</b>				
Operating Income (amount allocated to fund capital items)	1,395,975.00	1,391,640.00	1,658,600.00	1,802,865.00
Capital Grants	-	-	-	-
Transfers from Cash Reserves (by council resolution)	-	-	810,000.00	70,000.00
Borrowings	-	-	-	-
Sale of Assets (including trade-ins)	-	-	-	-
Other Funding	-	-	-	-
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>1395975.00</b>	<b>1391640.00</b>	<b>2468600.00</b>	<b>1872865.00</b>



## PLANNED MAJOR CAPITAL WORKS BUDGET

This budget table is to report major capital projects that are either in progress, that will continue over more than one financial year or will be completed this current financial year (including projects that are started and completed in the current financial year).

Class of Assets	By Major Capital Project * (6)	Total Prior Year(s) Actuals \$ (A)	Current Financial Year Budget \$ (B)	Outer Financial Year 1 Budget \$ (C)	OFY2 Budget \$ (D)	OFY3 Budget \$ (E)	Total Planned Budget \$ (G=A+B+C+D+E+F)	Expected Project Completion Date (H)
Improvements	Low Level Improvements	-	405,000.00	-	-	-	405,000.00	30/06/2023
Buildings & Other Structures	Automatic toilet	-	-	225,000.00	-	-	225,000.00	30/06/2024
Buildings & Other Structures	Airport Terminal Building - Services Mechanical	-	-	186,000.00	-	-	186,000.00	30/06/2024
Buildings & Other Structures	Airport - Charter Air Office Roofing	-	-	169,200.00	-	-	169,200.00	30/06/2024
Buildings & Other Structures	Civic Centre: Mechanical	-	-	-	742,000.00	-	742,000.00	30/06/2025
Plant & Equipment	Caterpillar 963K Waste Handler Track Loader - TK6	-	-	-	550,000.00	-	550,000.00	30/06/2025
Buildings & Other Structures	Civic Centre: Flooring Finishes	-	-	-	185,500.00	-	185,500.00	30/06/2025
Furniture, Fittings & Equipment	Internal Displays	-	-	-	165,000.00	-	165,000.00	30/06/2025
Buildings & Other Structures	Buntine Pavilion - Roofing	-	-	-	157,500.00	-	157,500.00	30/06/2025
Plant & Equipment	New Hook Truck for Dump	-	-	-	-	249,150	249,150.00	30/06/2026
<b>TOTAL</b>		<b>-</b>	<b>405,000.00</b>	<b>580,200.00</b>	<b>1,800,000.00</b>	<b>249,150.00</b>	<b>3,034,350.00</b>	

## PROPOSED CAPITAL PROJECTS

Name	Co-funding amount	Council funding	Total Project Cost	Co Funding Source
Sports Ground Ring Road Reconstruction	\$310,000	\$0	\$310,000	LRCI
Showgrounds Fire Hydrant Renewal	\$190,000	\$0	\$190,000	LRCI
Sports Ground Fencing Renewal	\$77,298	\$0	\$77,298	LRCI
Katherine Visitor Centre Precinct Upgrade	\$300,000	\$94,500	\$394,500	BBR-Rd 6
Katherine Civil Airport Taxiway and RPT Apron Upgrade	\$500,000	\$500,000	\$1,000,000	RAP-Rd 3
Katherine Aquatic Centre Upgrade	\$10,000,000	\$ TBD	\$>10,000,000	
Civic Office Upgrade	TBD	TBD	TBD	TBD
Indoor Multipurpose Sports Stadium	TBD	TBD	TBD	TBD
Big River Region AFL Precinct	TBD	TBD	TBD	TBD

## ASSUMPTIONS

<b>INCOME: REVENUES FROM ORDINARY ACTIVITIES</b>	<b>Budget 2022-23</b>	<b>Budget 2023-24</b>	<b>Budget 2024-25</b>	<b>Budget 2025-26</b>
Rates	4.8%	4.8%	4.8%	4.8%
Waste Charges	0.0%	4.8%	4.8%	4.8%
Operating Grants, Subsidies & Contributions	6.9%	0.5%	0.5%	0.5%
Fees & Charges	6.0%	3.3%	3.3%	3.3%
Interest Earnings	0.0%	0.5%	0.7%	0.9%
Other Revenue	0.0%	0.5%	0.5%	0.5%
<b>EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES</b>				
Employee Costs	6.0%	6.0%	6.0%	6.0%
Materials & Contracts	7.0%	1.0%	1.0%	1.0%
Utilities	7.0%	1.0%	1.0%	1.0%
Depreciation				
<b>CAPITAL ASSETS</b>				
Average Depreciation - Buildings	2%	2%	2%	2%
Average Depreciation - Other	10%	10%	10%	10%
Average Depreciation - Infrastructure Roads	2%	2%	2%	2%
Average Depreciation - Infrastructure Other	2%	2%	2%	2%
<b>Cash Flows</b>				
Revenue (allowance for doubtful debts and accruals)				
Fees & Charges	-1%	-1%	-1%	-1%
Other Revenue	-1%	-1%	-1%	-1%
<b>Expenditures (allowances for accruals)</b>				
Materials & Contracts	-1%	-1%	-1%	-1%

I ♥ K-TOWN



**KATHERINE**  
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