

Ordinary Meeting of Council Late Agenda Items

Tuesday 28 May 2019

Ordinary Meeting 6.00pm

Council Chambers, Civic Centre,
Stuart Highway, Katherine

15.1 Draft Municipal Plan 2019/20 _____ 1158



REPORT

FOLDER: Local Governance/Compliance/Municipal Plan

MEETING: ORDINARY MEETING OF COUNCIL – 28 MAY 2018

REPORT TITLE: DRAFT MUNICIPAL PLAN 2019-2020

Purpose of Report

To seek approval for the Katherine Town Council Draft Municipal Plan 2019/2020 to be placed on public exhibition.

Background

The *Local Government Act* requires Council to prepare, on an annual basis, a Municipal Plan. The Katherine Town Council Municipal Plan includes Council's annual budget, long term financial plan, Elected Member Allowances and Fees and Charges.

The *Local Government Act* requires that the Municipal Plan be placed on public exhibition for a period of 21 days prior to adoption. During this time written submissions may be made to Council.

To facilitate the process the following timetable is proposed:

28 May 2019	Special Council Meeting – Adoption of Draft Municipal Plan
5 June 2019	Advertise Public Exhibition of the Draft Municipal Plan in the Katherine Times and on Council's website
26 June 2019	Closing date for written submissions
23 July 2019	Ordinary Council Meeting Consideration of submissions with modifications as required Adoption of the Municipal Plan

Hard copies of the draft Municipal Plan will also be available at the Civic Centre, Katherine Public Library, Visitor Information Centre and Waste Management Facility. An electronic copy will be available to download from www.ktc.nt.gov.au.

OFFICER RECOMMENDATION

That it be recommended to Council:

That Council approve the Draft Municipal Plan 2019-2020 for public exhibition.

Robert Jennings
CHIEF EXECUTIVE OFFICER

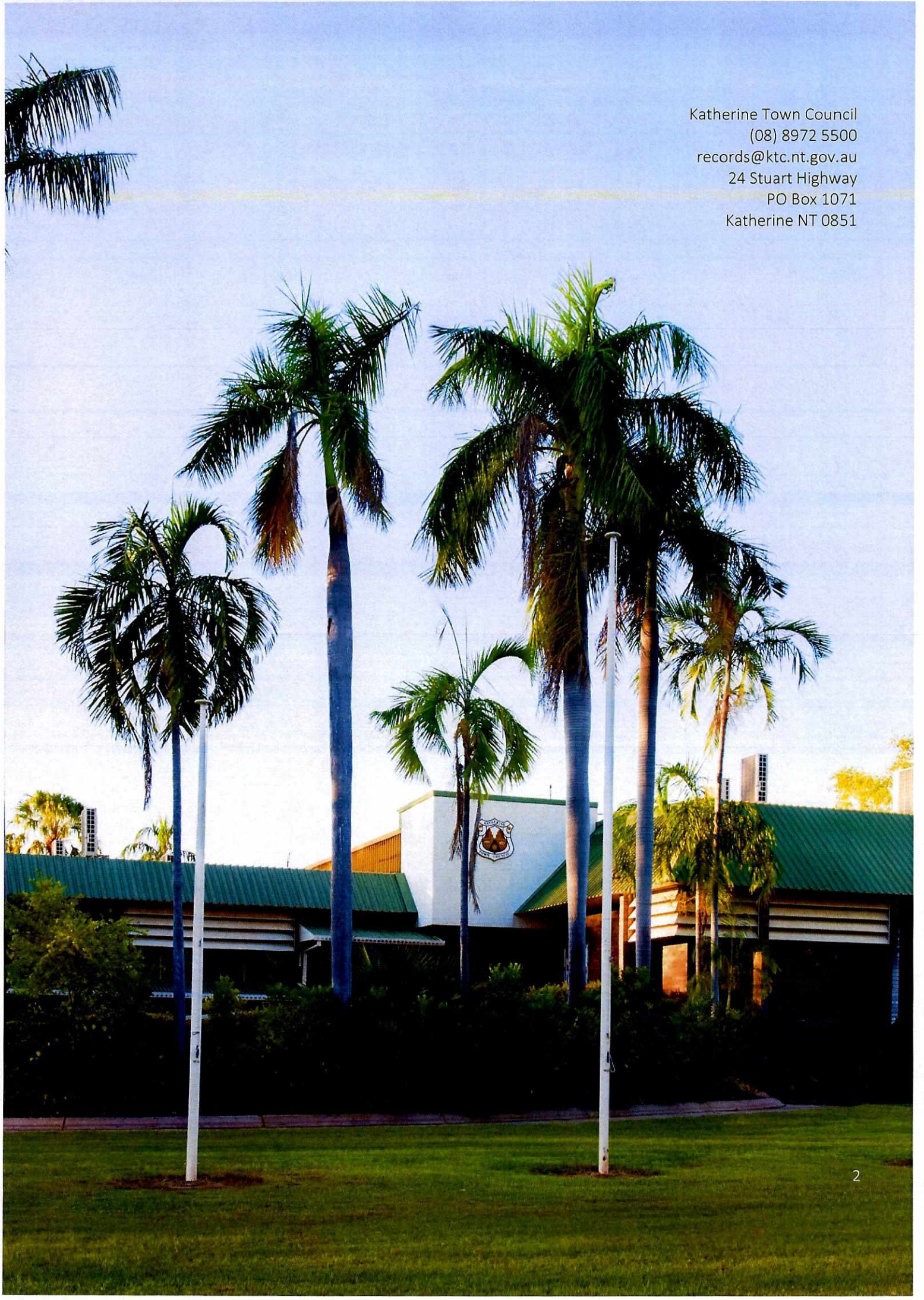
Delegation: Executive Assistant – Sue Crammond
Schedule of Attachments: Draft Katherine Town Council Municipal Plan & associated attachments



MUNICIPAL PLAN 2019/2020

Effective 31 July 2019

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MESSAGE FROM THE MAYOR

It is my pleasure to present the Katherine Town Council Municipal Plan for the financial year 2019/2020. This plan identifies the services we deliver to our community along with our annual budget and long term financial plan. I thank the Executive staff and the elected members for their diligence to ensure that we have continued to deliver enriched services and meaningful results for our community through leadership, listening and partnership.

This year we have continued to advocate on core issues that affect our community through our ongoing successful partnerships created with the NT Government. Using a listening leadership approach, we will continue to engage with our community using our website presence, our Facebook page, committees, newsletter, service centres, forums and stakeholder meetings.

The year 2018/2019 saw the continuation of projects and services identified in the evolving master plan. Key amongst the projects has been the ongoing Hot Springs project, which is now planned to be commenced in July 2019, upgraded works to the Katherine Civil Airport, upgrades to the Katherine Showgrounds and Sportsgrounds and the CBD revitalisation which includes the development of the Cenotaph area. The Emungalan Road Bridge took the next step, with the design tender being released, after prolonged negotiations. Future projects that are being progressed include the Katherine Logistics Hub, Katherine East Neighbourhood Precinct and the Katherine Flood Mitigation works, in partnership with the NT Government.

All this is in addition to our regular operational services such as the library, parks, roads, stormwater, ranger, administration, events and tourism services, as well as partnerships with numerous community groups to serve the community.

Council is now able to better manage the resources we hold for the community with the completion of the Assets Register and Asset Management Plan. This is part of a 10 year integrated plan to map our long term financial future and achieve ongoing realistic rate increases in future years. The Asset Management Plan enables us to achieve service levels that meet our community expectations such as planning for the maintenance of roads, parks, buildings and plant assets.

It has been a year of consolidation at Katherine Town Council. I look forward to the projects that are under way, all of which will improve the lifestyle of our residents, coming to their completion.



A handwritten signature in blue ink that reads 'Fay Miller'.

Her Worship the Mayor Fay Miller
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ELECTED MEMBERS



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EXECUTIVE SUMMARY

The 2019/20 Municipal Plan continues the journey commenced in 2018/19 to present a clear easy to read and understand Municipal Plan.

During 2018/19 Katherine Town Council progressed the strong partnerships with our community and the NT Government. Our partnering with the NT Government resulted in Council receiving major grant funding to revitalise Katherine's CBD and the Sportsgrounds / Showgrounds precincts. The appointment of a funded Project Manager to oversee these important projects will allow us to deliver them on budget and on time.

Council also progressed remediation works at the Katherine Hot Springs by engaging engineers to investigate and report on the erosion issue which developed post the 2018/19 wet season. As a result, Stage 1-B remediation works will commence in July 2019 and be completed prior to the onset of the 2019/20 wet. Stage 2, the upper level of the springs, will commence in October 2019.

Council have committed to deliver the current revitalisation projects during 2019 and into 2021 and further commit to continue to work toward providing other community benefit projects, such as the proposed water park / pool facility upgrade, Agribusiness and Logistics Hub and alongside the Northern Territory Planning Commission, to further the progression of Katherine East. With the capable support of the NT Government, the Emungalan Road Bridge project moved to the design phase and expected completion is mid 2020.

We thank the NT Government for their continuing support of Council and our activities over the past twelve months.

This Municipal Plan progresses our vision of Katherine as an innovative, vibrant and inclusive community. It first looks at the greater context of the Municipal Plan within the framework of our vision and the *Local Government Act*. The context is further explored by identifying key opportunities and challenges in community engagement as well as economic and community development initiatives.

Council's service delivery areas are then outlined and analysed to provide the reader with a guide to the wide range of services offered as well as the strategies and resources that have been put into place to deliver successful infrastructure, corporate and community services.

Beyond the considerable operational works, there are also several major projects that will be advanced, all of which are listed in the Opportunities and Challenges and Budget Highlights sections. Key amongst our strategies are the Governance Team's sustainable planning, asset management planning and community consultation methodologies. The interaction with our community through the completed website, FaceBook and major events will continue to be a key focus.

The "Funding of the Municipal Plan" section provides a budget summary and breaks down some of the relative costs of the Budget (Appendix 4) and Long Term Financial Plan 2019/2029 (Appendix 5).

VISION

For Katherine to be recognised as an innovative, vibrant and inclusive community.

MISSION

To provide a sustainable and prosperous environment for the people of the Katherine Region through growth, opportunity and tolerance.

VALUES

Service

Council will strive to achieve excellence, quality and pride of service to the community in a cost effective, common sense and courteous way.

Responsiveness

Council will be responsive to the needs of the community.

Involvement

Council will provide avenues of participation in and be accessible to the community.

Responsibility

Council will act with integrity, in a financially responsible and sustainable manner in the interests of the community.

Equity

Council will treat and provide services to the community in an equitable manner.

Accountability

Council will make decisions on behalf of the community in an open and accountable way.

GOALS

Infrastructure

To ensure that Council has well planned, constructed and maintained infrastructure that is managed on a sustainable basis and meets the needs of present and future communities.

Community Development

To provide, in partnership with other organisations, for the social, recreational and cultural needs of residents and encourage a sense of involvement and community pride.

Environment

To promote and protect the quality of the Katherine environment and play a leadership role in addressing climate change.

Economic Development

To facilitate economic development and encourage and support investment and employment opportunities.

Governance

To ensure that Council demonstrates effective, open and responsible governance.

LOCAL GOVERNMENT ACT

This Plan is prepared in accordance with the requirements of the Northern Territory *Local Government Act*. Relevant sections of the Act include:

Part 3.2 Municipal or shire plans

Municipal or shire plans

Each council must have a plan for its area.

The plan for a municipal council is called the ***municipal plan*** and for a shire council, the ***shire plan***.

A council's municipal or shire plan must be accessible on its website, available for inspection at the council's public office and available for purchase at a fee fixed by the council.

Contents of municipal or shire plan

A municipal or shire plan:

- (a) must contain:
 - (i) a service delivery plan for the period to which the municipal or shire plan relates prepared in accordance with planning requirements specific in a relevant regional management plan; and
 - (ii) any long-term community or strategic plans adopted by the council or a local board and relevant to the period to which the municipal or shire plan relates; and
 - (iii) the council's long-term financial plan; and
 - (iv) the council's budget; and
- (b) must contain the council's most recent assessment of:
 - (i) the adequacy of constitutional arrangements presently in force for the council under this Act and, in particular, whether they provide the most effective possible representation for the area; and
 - (ii) the opportunity and challenges for local government service delivery in the council's area; and
 - (iii) possible changes to the administrative and regulatory framework for delivering local government services in the council's area over the period to which the plan relates; and
 - (iv) whether possibilities exist for improving local government service delivery by cooperation with other council's, or with government agencies or other organisations;
- (c) must define indicators for judging the standard of its performance.

See Appendix 3 - Constitutional Arrangements.

OPPORTUNITIES & CHALLENGES IN SERVICE DELIVERY

Governance

Council continues to work on and towards the projects identified in the "*Evolving Master Plan for the Big Rivers Region*" and explored in greater detail in the "*Katherine Great 8*" documents. Our partnership with the Northern Territory Government (NT Government), Defence and community stakeholders to deliver on the ideas presented was key to the successes already achieved. Council commits to the continuation of these positive relationships and to the development of further projects that will immensely benefit our community.

A good proportion of the work on our roads, as well as our general services are supported by the Federal Roads to Recovery program and the Finance Assistance Grants scheme. As a key manager of community assets, the accurate and practical development of the integrated plans and their application are both a challenge and an opportunity in delivering more effective services to our community. The Asset Management Plan and the integration with the Long Term Financial Plan and Municipal Plan is now well in place and continues to inform the important decisions of Council.

As required by the *Local Government Act*, a constitutional review was completed in 2015. These recommendations have been outlined on Page 57.

In accordance with section 23(1)(c)(iii) of the *Local Government Act*, Katherine Town Council does not anticipate any changes to its administrative and regulatory framework for delivering local government services for 2019/20.

Corporate Development

Customer Service / Administration

With huge advancements in technology, connectivity and cloud-based software, Katherine Town Council has been able to identify opportunities for increased efficiencies and savings in the delivery of our core services. The initial efficiencies and savings identified saw a transition in 2018/19 to PropertyWise for all aspects of Point of Sale (POS), Rating, Animal and Regulatory Management. In 2019/20 Katherine Town Council will take the next step in this transition through a migration to the Xero Accounting Solutions software. The benefits of this transition are immense, allowing seamless connectivity across all areas and locations of the organisation. Ensuring our business continuity during this transition will be of the highest importance to officers.

Communications and Engagement

2019/20 will provide an opportunity for continued positive progression within the Council's Communications and Engagement Team. Katherine Town Council will conduct business in compliance with our recently completed Communications Plan, as well as continue to refine communications in relation to specific projects, which include, but are not limited to, the CBD Revitalisation, Sportsgrounds and Showgrounds Upgrades.

Ensuring our community is effectively informed is important to the Communications and Engagement Team and an ongoing review of our Communications Plan will enhance relevance and provide consistency in communication with our community.

Community Development

Provision of a sustainable service to our community is of vital importance and underpins Council's main reason for existence. This vital aspect flows through from our planning into our operations.

The importance of safety for our community has been acknowledged and strengthened by the reinstatement of the Police Auxiliary Liquor Inspectors (PALIs), formerly known as POSIs, at all liquor outlets in Katherine. The effect of their presence was almost instantaneous, providing a marked reduction in antisocial behaviour on our streets. Council strongly advocated for these PALIs and they were one of the many recommendations of the "Riley Report". The PALIs initiative, along with the many other recommendations from the Report, are working to reduce the negative effects of alcoholism and the associated antisocial behaviour and violence in our community.

The Katherine East Area Plan progressed significantly during 2018/19. This initiative is part of the "creating a resilient Katherine", as described in the Flood Mitigation Plan funded by the NT Government in 2015/16. With assistance from Council Officers, the NT Government commenced community consultation and progressed to the development of a draft concept plan. It is anticipated that work will commence in late 2020, and when complete, will provide a flood free zone for a shopping centre, linked community spaces, tourist facilities, aged care facilities and space for light industry businesses.

The revitalisation of the existing Katherine CBD is also under way. This project is a result of our continued partnering with the NT Government, who generously provided funding to the project. The revitalisation will ensure that the current CBD remains a vibrant centre for Katherine and one which connects the town with the iconic Katherine River and importantly, the early history of our township. Concept plans have been developed based on the community consultations held to date.

Over the 2018/19 period, Council completed the following:

- Cenotaph relocation and revitalisation
- Smart City LED Streetlight installation
- Florina Road Culvert upgrade and Zimin Drive edge works
- Solar Panels and LED Light installations to the Civic Centre

The Emungalan Road Bridge project has been successfully progressed with work due to commence in August 2019. Council expects that the completion of this essential piece of infrastructure will be in 2020. The major planning challenges identified previously have been addressed and new challenges to cost effectively deliver the project will need to be overcome in the next phase.

The collaborative work already in place with many groups will continue to benefit the community through successful events, activities and a greater unity within the township.

Some of these groups are identified below, with a full list of committees detailed in the Council Service Delivery section of this document.

- Binjari Community
- Community Safety Committee
- Community Helping Action Information Network (CHAIN)
- Food Ladder
- Godinymayin Yijard River Arts and Cultural Centre
- Jawoyn Association
- Kalano Community
- Katherine Accommodation Action Group
- Katherine Emergency Committee
- Katherine Historical Society Committee
- Katherine Indigenous Women's Association
- Katherine PFAS Community Consultative Committee
- Katherine Showgrounds and Multi-Purpose Centre Advisory Committee
- Katherine Sportsgrounds Advisory Committee
- Katherine Youth Interagency Committee
- Mimi Arts and Katherine Regional Arts
- Minister Seniors Advisory Committee
- Nitmiluk Park and Tours Board
- NT Planning Commission
- RAAF Tindal Executive
- Regional Development Australia - NT Region
- Rise Ventures
- YMCA NT– Katherine Committee
- Wurli-Wurlinjang Aboriginal Health Board

Economic Development

Thanks to the NT Government and the Federal Government, the planned infrastructure associated with the Katherine East development, RAAF Base Tindal upgrades and the Katherine Agribusiness Hub are providing economic opportunities for Katherine. Council is working in partnership with the NT Government, Defence and contractors, to ensure local businesses continue to receive the information they need, that provides them the opportunity to participate in these major infrastructure projects.

The Big Rivers Regional Economic Development Committee's *Master Plan* and the NT Government's *10 Year Infrastructure Plan* continue to influence the decisions Council make for economic growth in Katherine. The committee is led by the Department of Trade, Business and Innovation, is Chaired by the Mayor and has a membership which includes the Chief Minister's Office, regional councils and local businesses.

Council is partnering with the Department of Trade, Business and Innovation to develop strategies that focus on the promotion of the region's major economic drivers, namely our beautiful natural resources; the beef and agricultural industries; Defence presence and the spirit that draws us all together. The aim is to showcase the "Endless Possible" opportunities that an "alive" Katherine has to offer those contemplating a move to a regional hub and for tourists visiting the region.

The ongoing mandate to work in partnership with the Chamber of Commerce, Nitmiluk Board and other economic entities continues and we are actively working to reinvigorate our connection with Tourism Top End. It is through these synergistic relationships that pathways to enhanced marketing opportunities and economic benefit for local tourism operators are created.

Environmental Development

Council's commitment to promote and protect the quality of the Katherine environment has focused our activities on:

- Management of problematic weeds, i.e. caltrop, gamba grass and bellyache bush, through a robust campaign of identification, spraying and slashing.
- Development of a Tree Management Plan, in partnership with a qualified arborist. The management plan will enable Council to plan for routine tree maintenance, identify "at risk" trees and put in place appropriate management and replacement strategies for dangerous/diseased trees and for trees lost during severe weather events. The plan ultimately allows Council to manage the municipality's green canopy both now and into the future.
- Waste Management Facility (WMF) - The existing WMF is fast approaching end of life. Over the next five to eight years, Council will be actively working toward its closure and the opening of a replacement facility. Part of the ongoing management of the current facility is to find ways to prolong its useable life.

Some of the strategies in place to achieve this are:

- Efficiencies in management of the tip face using the new traxcavator and hooklift truck
- Separation of green waste from general waste materials
- Removal of legacy tyres to Adelaide for recycling (part of a Big Rivers Region contract with Tyrecycle, SA)
- Removal of scrap metals for recycling (part of a Big Rivers Region contract with SIMS Metals)

Multi-purpose Shredder Proposal

The idea of introducing a garden waste disposal service through the WMF in 2017/18 was put on hold during 2018/19, when Council joined a proposal developed by the Big Rivers Region Waste Management Working Group (BRRWMWG) to purchase a largescale multi-stream waste shredder for use across the region. This largescale shredder will not only shred green waste but many other landfill items, i.e. scrap metals, tyres and concrete blocks.

The condensing of landfill through shredding, will significantly assist with the longevity of the WMF and will ultimately ease the time pressures for opening a new facility. The shredder could also generate some significant cost savings to Council, through:

- Creation of recycled materials i.e. crushed concrete fill and garden mulch, both of which can be utilised by Council and could potentially create an income stream.
- A reduction in transportation costs of shredded waste materials to interstate locations for repurposing/recycling.

The Minister for Local Government, Housing and Community has provided support for a one-off funding package of \$3.5 M, shared between two regions, to fund waste reduction projects. This funding can only be obtained through an expression of interest (EOI) submission, which will now be developed by the BRRWMWG.

Perfluorooctanesulfonic Chemicals (PFAS)

During 2018/19 Council continued its advocacy for the removal of PFAS chemicals from Katherine's water resources through its membership of the Katherine PFAS Community Consultation Group (KPCCG). The KPCCG meets regularly to discuss PFAS related issues, with Department of Defence and Federal Government representatives in attendance. In late 2018, RAAF Base Tindal took delivery of specialist water filtration devices for installation at the site of the contamination. Power & Water Corporation has also secured funding for construction of an additional Katherine based water treatment plant and its construction is expected to commence during the 2019/20 period. Working together, these multiple filtration systems will provide a long-term solution for the continued removal of chemical contamination from our water.

Whilst there is still much advocacy work to be done, these major projects provide a good start to getting Katherine back on track.

2019/2020 BUDGET HIGHLIGHTS

Road and Associated Asset Management

In continuing with Katherine Town Council's Asset Management Plan, extensive works are planned for 2019/2020 to ensure sustainable management of Council's roads and associated assets. The planned works include:

Roads and Footpaths

Council will continue its rolling resealing maintenance program for roads. It also plans to institute a formalised program for shoulder grading on rural roads to better protect the life of the sealed width and improve drainage.

A priority for 2019/2020 will be the repair and resurfacing of the Zimin Drive/Gillard Crescent intersection.

Streetlighting

Following the upgrade of existing streetlights to Smart City LED, auditing of the streetlighting coverage has commenced and will continue to determine genuine "black spot" locations and develop a plan to prioritise the future additions of lights where required.

Council are now working to isolate lights from the existing control boxes by directly wiring each light to the power source. This will ensure when one lights goes out, the other 60 lights in that bank are not affected. A condition assessment of all ancillary streetlighting infrastructure (poles, wires etc.) transferred from Power & Water Corporation (PWC), will be performed in order to develop a capital renewal program.

Tyre Recycling

In December 2018 the Katherine Waste Management Facility (WMF) took the first steps towards recycling 100% of legacy tyres at the facility, by transferring approximately 20 tonne of tyres to Adelaide. By the end of Stage 1, approximately 80 tonne (that's 50%) of legacy tyres will have be removed from the site and sent off to recycling.

Not only does tyre recycling provide valuable resources to the manufacturing industry, their removal from the Katherine landfill site will aid in prolonging the use of the WMF.

Dog Park

In 2018/19 Council noted the strong community support for an off leash dog park area in Katherine and committed to the creation of this park area. There were two equally supported location options for the facility and as a part of the 2019/20 Showgrounds redevelopment plan, the design consultants were asked to consider the inclusion of a dog park at the precinct. To further ensure we are listening to our community, an online survey was released to enable the wider Katherine community to have their say. Council will continue to work with the community to ensure that once the location is decided, the dog park facility is fit for purpose and allows for continued development into the future.

Community Grants Program

Katherine Town Council provide grant funding as part of their annual Community Grants program. Eligible community groups can apply for grants of up to \$2,000 and major community events can apply for funding of up to \$5,000.

Civic Centre Asset Replacement Projects

The ongoing asset replacements are:

- | | |
|--------------------------------|----------|
| • Roof Repairs | \$20,000 |
| • Air Conditioning Replacement | \$20,000 |
| • Ceiling Tiles | \$5,000 |

Sportsgrounds

The upgrade of the Council's highest use facility is about to begin! Design and consultation phases are complete, and construction is anticipated to commence in June 2019. This is an exciting time for our sporting fraternity as they watch the facility get a new lease on life and deliver to them, a truly "fit for purpose" sporting arena. As part of the construction, Council will carry out resurfacing of Oval 2, which in its current condition, does not meet the needs of our sporting groups. The upgrade will maximise the utilisation of the facility and reduce congestion on other playing fields within the precinct.

The investment includes:

- | | |
|--|-------------|
| • New Community Centre (Don Dale Pavilion) | \$2,760,000 |
| • Oval 2 irrigation and resurfacing | \$506,000 |
| • Roads and Pathways | \$400,000 |
| • Swimming Pool Shade Structure | \$118,000 |
| • Security and Lighting | \$100,000 |
| • Design and Documentation | \$300,000 |

Katherine Town Council thank the Northern Territory Government, the Member for Katherine, Sandra Nelson and the Australian Federal Government, for providing the financial support that has made this highly anticipated upgrade possible.

Showgrounds

Funding provided by the Northern Territory Government in 2017/18 has enable the Showgrounds facility to begin a much needed facelift. The consultation and design phases are complete and the work is set to commence in late August 2019. The well consulted upgrades will ensure a suitable facility for all users, which will deliver a relocated campdraft / rodeo arena and access upgrades to the eastern side of the racetrack.

The investment includes:

- | | |
|---|-----------|
| • Masterplan and Consultancy | \$45,000 |
| • Sub consultants / Design and Documentation | \$140,000 |
| • Infrastructure Utilities Upgrades (power/water) | \$400,000 |
| • Road Works | \$300,000 |
| • Rodeo and Camp draft Relocations | \$300,000 |
| • Lighting | \$100,000 |
| • Campsite | \$180,000 |

Katherine Town Council again thank the Northern Territory Government for providing the financial support that has made this greatly appreciated upgrade possible.

Katherine Hot Springs

The river corridor remediation works (Stage 1-B) are due to commence in August 2019, with a view to completion before the onset of the 2019/20 wet season. This timing will minimise the impact on tourism and the Pop Rocket Café's business operations. Stage 2 works are scheduled for an October 2019 commencement and will include landscaping elements to the lower and upper levels, along with seating and a children's playground area.

The Hot Springs Revitalisation project plays an integral part in activating the river corridor as well as linking the Katherine River Loop Trail. The completion of the project will revitalise the current community infrastructure and environmental elements for the benefit of locals and visitors to the region.

COUNCIL SERVICE DELIVERY

Principal Activities

Katherine Town Council provides a wide range of services for the benefit of the community which are listed below.

General Public Services

- Administration Services
- Corporate Services
- Community Events
- Community Engagement
- Marketing and Communications
- Advocacy of Key Issues, i.e. safety and youth support
- Community Grants

Community Amenities, Recreation and Culture

- Cemetery
- Binjari Municipal Services
- Playgrounds, Parks, Gardens and Reserves
- Katherine Museum
- Library Facilities
- Recreational and Leisure Activities

Public Order and Safety

- Mosquito Monitoring Services
- Regulatory Services

Economic Affairs

- Roads, Footpaths and Cycleways
- Stormwater Drainage
- Katherine Airport
- Visitor Information Services
- Council Facilities
- Katherine Hot Springs
- Streetlighting

Environmental Protection

- Noxious Weeds
- Waste Management
- Fire Control

CORPORATE & COMMUNITY DEVELOPMENT

Customer Service, Administrative and Corporate Services

The Corporate and Community Development team oversee the Customer, Administrative and Corporate services for Council. The functions performed by the team play an integral part in providing direct service delivery to the community along with supporting other Council departments to achieve desired service delivery results.

2019/2020 sees a continuance of formal community engagement. The recently finalised Communications Plan sets out how Council engages with the Community and ensures service delivery is correctly targeted. Council will continually review and, as necessary, adjust the level of communication with the community. By reviewing our current process, we ensure the Community is informed of the Council's activities and provides appropriate pathways for active participation in Council projects, through consultation, feedback and collaboration.

The Corporate and Community Development team commit to remaining diligent in providing high level direct customer service, whilst researching innovations in administration and corporate services suitable to the needs of our Community. In recognition of today's online society, Council will continue the development of our website and social media platforms to ensure customers receive the expected high level of customer service at a time and place suitable to them. This will be complemented through the migration of essential Local Government and Accounting software systems to new platforms that allow processing efficiencies and large financial savings for the Katherine Community.

The team will look to increase community collaborations through engagement with community organisations. In addition to Katherine Town Council's Community Grant and Major Events Program, the team will aim to extend the social, cultural and recreational opportunities available in the Municipality, through strong community partnerships that benefit and encourage a sense of community involvement and pride.

Essential Social Services

Katherine Town Council will continue the important community collaboration and financial support to essential social services.

Katherine Museum

Council recognises the importance of the Katherine Museum's contribution to the region and will continue its financial support through management of identified assets, strategic governance and ongoing implementation of the Katherine Museum and Museum Community Gardens Master Plan 2017-2021. The funding provided is in the order of \$100,000.

In 2018/19 the Katherine Museum successfully secured \$68,000 of funding to undertake research, consultation, planning and design of a new interactive sensory display that showcases the significant stories, histories and heritage of the Katherine Region. We expect that during 2020, this project will begin to take shape and provide an enhance visitor experience.

Godinymayin Yijard Rivers Arts & Cultural Centre

GYRACC plays a key role in arts development, tourism, education and training, indigenous land and economic development in Katherine. Council will continue to support GYRACC through the provision of annual operational funding as well as sponsorship of the Katherine Prize, the longest running art competition in the Northern Territory.

Council will continue to extend its involvement in youth services through positive collaboration with government departments and local service providers. Council will aim to increase events and programs which target our younger community members.

In addition to the direct responsibilities, the Corporate and Community Development team will continue to provide collaborative support to both the Infrastructure & Environment and Governance teams.

Library Services

The Katherine Public Library is an essential part of the Community. It is a space where people meet, spend time, work, play, study, exhibit and hold events. With more than 39,000 visitors per year, the facility is a vibrant community hub.

The Library provides ever evolving technology for users, a collection exceeding 16,000 items including a special collection of books and other items about Katherine and the Northern Territory and develops and conducts a number of community-based programs and events to meet the needs of the entire community.

The Library is a well placed public service in a welcoming, inclusive and stimulating environment where patrons can meet their educational, informational and recreational needs. The life-long habits of learning, self-empowerment, self-expression and a love of reading are all encouraged in this facility.

Visitor Information Services

The Katherine Visitor Information Centre (KVIC) plays a pivotal role in promoting the Katherine Region as a must-see destination as well as ensuring visitors to the area are treated to a memorable experience.

The KVIC aims to provide all customers with exceptional service while informing visitors of everything that Katherine and the region has to offer. It is a one-stop-shop, providing information and taking bookings for all activities in Katherine and further afield.

With tourism and hospitality contributing a total "value add" of \$39.7m (National Institute of Economic and Industry Research NIEIR) to the Katherine economy, the importance of strong and mutually supportive partnerships is essential in ensuring the continued growth of the industry. Council, Tourism NT and Tourism Top End continue to work in partnership with local operators to guarantee Katherine's tourism industry can compete against and exceed other iconic tourist destinations.

The KVIC is funded by the Council, with welcome assistance from Tourism NT, who also provide advice on current tourism trends to enable Katherine Town Council, the KVIC and local tourism operators to enhance the visitor economy in the region.

2019/2020 is shaping as a busy year of growth and innovation. The Corporate and Community Development Team look forward to developing a stronger community engagement model, allowing the Council to better provide for the needs of our Community, both now and into the future.

Committees

Council has a number of internal advisory committees. These committees provide advice to Council on specific matters and membership is made up of interested parties and/or users of Council facilities. Staff provide administrative support and perform a coordination role, assisting the following internal advisory committees:

- ❖ Administrative Review Committee
- ❖ Audit Committee
- ❖ Katherine Town Council – Festival Grants Committee
- ❖ Katherine Town Council – Community Benefit Grants Committee
- ❖ Katherine Sportsgrounds Advisory Committee
- ❖ Katherine Showgrounds Advisory Committee
- ❖ Lambert Art & Craft Trust Management Committee
- ❖ Work Health & Safety Committee

Council maintains membership on the following committees:

- ❖ Australian Local Government Women's Association NT
- ❖ Big Rivers Regional Economic Development Committee
- ❖ Community Helping Action Information Network
- ❖ Community Safety Committee?
- ❖ Development Consent Authority
- ❖ Godinymayin Yijard River Arts & Cultural Centre (GYRACC) Board of Management
- ❖ Joint Insurance Scheme Discretionary Trust Advisory Committee
- ❖ Katherine Accommodation Action Group
- ❖ Katherine Chamber of Commerce
- ❖ Katherine Community PFAS Committee
- ❖ Katherine Emergency Committee (Flood Mitigation Committee)
- ❖ Katherine Historical Society Committee
- ❖ Katherine Region Action Group?
- ❖ Katherine Youth Interagency Committee
- ❖ Katherine Water Advisory Committee
- ❖ Local Government Association of the Northern Territory – Executive Committee
- ❖ Local Tourism Advisory Committee – Katherine
- ❖ Minister's Seniors Advisory Committee
- ❖ Nitmiluk Park Board
- ❖ Nitmiluk Tours Board
- ❖ Northern Territory Planning Commission
- ❖ Northern Territory Population Reference Group
- ❖ NT Weeds Committee
- ❖ Regional Development Australia - NT Region
- ❖ R2R Project NT Reference Group?
- ❖ Savannah Way Board
- ❖ Tourism Top End - Katherine Region Group
- ❖ YMCA NT Board

GOVERNANCE

The governance team is responsible for ensuring Council delivers a high standard of administration, service delivery, asset management and financial accountability.

Governance encompasses authority, accountability, stewardship, leadership, direction and control. Good governance means Council can effectively evaluate, direct and monitor its activities.

The outcomes for 2019/2020 are:

- Council meets legal and ethical compliance
- Decisions are made in the interests of stakeholders
- Council is a good corporate citizen.

Governance Framework priorities ensure compliance with legislation and best practice for a democratic local government. The framework will assist elected members, managers and officers in meeting their governance responsibilities. Council is committed to high standards of governance and accountability and seeks continuous improvement in this regard.

Outcomes for key stakeholders of the Governance Framework

- Council (Elected Members) – a high level of assurance that desired strategic priority outcomes are being achieved efficiently and effectively within an acceptable level of risk.
- Audit Committee – a high level of assurance that the appropriate control mechanisms are in place to ensure effective delivery of services within an acceptable level of risk.
- Chief Executive Officer – a high level of assurance that the organisation is consistently delivering council's strategic priority outcomes.
- Organisations/Officers – a broad-based understanding of governance and its link to ensuring community values.

The objective is to deliver, in consultation with the Community and elected members, an agreed position on affordable and acceptable levels of service. The roadmap to define levels of service includes understanding the external and internal issues that affect the Council's ability to provide services to meet community needs and informing and engaging with the Community on key issues such as financial sustainability challenges and risks.

Asset Management

The focus is on sustainable development and management of assets and infrastructure. The Council has significantly progressed its long term asset management plan. This is a constant process of improvement that will focus on Council's asset sustainability ratio.

Financial Accountability

Goals for the long-term financial plan are to support:

- Fiscal responsibility and financial sustainability.
- Transparency and accountability to the local community and other stakeholders.
- Appropriate levels of inter-generational equity.
- Delivery of reporting against financial targets and goals (financial key performance indicators including operating surplus ratio).
- Managers to effectively plan and deliver services.
- The development of Council's annual budget.

Human Resources / Industrial Relations

The future direction of Council Human Resources and Industrial Relations will be to review all current employment policies and procedures and ensure best practice in all areas of employee wellbeing. Council aspire to meet and exceed, where applicable, the policies and procedures set out in the National Employment Standards for entitlements and workplace standards.

Enterprise Bargaining Agreement

The Enterprise Bargaining Agreement (EBA) requires ongoing negotiations between the Council, its employees and union representatives that aim to establish an agreement between the Council and its staff. Collective bargaining will be entered into in good faith, with the purpose of establishing terms of the relationship between the Council and its employees, including salary levels, incremental advancements, leave entitlements and other standards that meet and are above the Local Government Industry Award, where applicable.

Work Experience Program

Council will continue to explore opportunities to engage Katherine's youth in work experience opportunities with the purpose to inspire, inform and educate students approaching the workforce. The focus will be on:

- Indigenous employment opportunities
- Disadvantaged/disengaged youth.

Council will continue its relationship with the Department of Education, Katherine High School and St Joseph's College in providing work placements for work experience program participants.

INFRASTRUCTURE & ENVIRONMENT

The Infrastructure and Environment team are responsible for the maintenance of Council's infrastructure assets. This includes council's administration buildings, depot, Library, Visitor Information Centre, cemetery, community halls, sportsgrounds, showgrounds, hot springs, LED streetlights and Council's network of urban and rural roads. In consultation with the Asset Management Plan regular maintenance activities are scheduled which ensure all our facilities are in safe, fit for purpose condition. Grant funding received from the Roads to Recovery and Black Spot programs is utilised to carry out major road repairs and rectifications within the Municipality. We acknowledge the Australian Federal Government in providing these valuable ongoing support programs.

On the environmental side, the team maintain Council's parklands (including the Cenotaph), sporting surfaces, mowing of roadside verges, management of weeds and monitoring of mosquitos.

In the provision of some of our maintenance programs, Council partners with Rise Ventures, who provide opportunities for under privileged persons in our community to gain training and pathways to meaningful employment.

Recreational and Cultural Activities

The Infrastructure and Environmental team will be highly involved in the revitalisation of Council facilities during 2019/20. As part of the overall upgrade to the Sportsgrounds, Oval 2 will receive a levelling and resurfacing treatment along with a new irrigation system. Post completion of the work, Katherine's sporting fraternity will have an efficiently irrigated, top-class playing surface which is available for use all year round. The newly revamped ovals will subsequently reduce the wear and tear on other sporting surfaces within the precinct and allow more teams to develop, train and compete each week.

The revitalisation project for the Showgrounds precinct will see the progression of the camp draft and rodeo facility, along with the access upgrades to the Eastern side of the racetrack to allow for better separation of pedestrians, heavy vehicles and livestock movement during major events.

The majority of the Katherine Hot Springs project will be completed during 2019/20, with Stage 1-B remediation works commencing in June 2019. In consultation with the Pop Rocket Café, who will soon commence their much anticipated evening dining services, landscaping to the top section of the hot springs is forecast to commence in October 2019.

Fire Control

Each dry season, fire has the potential to cause catastrophic damage to property and person. Council will continue to maintain firebreaks and rural verges to the Northern Territory Fire Control standards. Council will engage with the community to ensure risks of uncontrolled bushfires are managed, mitigated or eliminated.

Streetlighting

The upgrade to Smart City LED for existing streetlights was completed during 2018/19. The audit to determine genuine "black spots" and the development of a plan to prioritise future light additions complete and Council are currently working through the priority lights list. Council will also carry out a

condition assessment of all ancillary streetlighting infrastructure (poles, wires etc.) transferred from PAWC to facilitate a capital renewal program.

Roads and Footpaths

During 2019/20, Council will continue the rolling reseal maintenance program on roads and identify and formalise the shoulder grading and width protection programs on sealed roads. Rural roads will also be looked at. An amount of \$759,000 has been allocated to these ongoing maintenance programs for 2019/20.

The extension of the footpath to link up with the Casuarina Street Primary School is planned to commence in early 2020, along with general maintenance of existing footpaths and cycleways as part of our continual renewal programs.

GENERAL PUBLIC SERVICES

Administration Services				
Responsible Officer/s:	Executive Manager—Corporate & Community Development			
Council Goal/s:	Governance			
Service Program Description:	Provide timely and quality service to both the community and stakeholders whilst maintaining Council's Information Technology and Electronic Record Management System services.			
Roles and Duties:				
<ul style="list-style-type: none"> Provide customer service and reception 		<ul style="list-style-type: none"> Provide services for the processing of Council payments 		
<ul style="list-style-type: none"> Provide services for the use of Council facilities, equipment, resources and related regulatory permits 		<ul style="list-style-type: none"> Continue compliance with Katherine Town Council's Customer Services Charter 		
Key Performance Indicator:			Unit	Target
Service requests are actioned within 10 business days			%	90

Corporate Services				
Responsible Officer/s:	Executive Manager—Corporate & Community Development			
Council Goal/s:	Governance			
Service Program Description:	Provide responsible financial services to ensure informed decision making for the allocation of Council resources in the short term and to ensure Council meets all its statutory and regulatory obligations.			
Roles and Duties:				
<ul style="list-style-type: none"> Provide customer service and reception 		<ul style="list-style-type: none"> Rates and accounts receivable collection 		
<ul style="list-style-type: none"> Accounts payable and payroll 		<ul style="list-style-type: none"> Monthly financial reporting 		
Key Performance Indicator:			Unit	Target
Adherence to internal financial procedures			%	100
Legislative Compliance			%	100

Community Events				
Responsible Officer/s:	Executive Manager—Corporate & Community Development			
Council Goal/s:	Community Development			
Service Program Description:	Manage Council's recreational and cultural community program, including Council's major events programs for the benefit and satisfaction of the community			
Roles and Duties:				
<ul style="list-style-type: none"> Deliver Katherine Town Council major community events program 		<ul style="list-style-type: none"> Support, partner and deliver community events and programs in collaboration with community groups, with particular focus on young people 		
Key Performance Indicator:				
			Unit	
			Target	
Increase participation by community at Council events			%	>15
Increase Council's event program through community collaborations			#	2

Community Engagement				
Service Program:	Community Engagement			
Responsible Officer/s:	Executive Manager—Corporate & Community Development			
Council Goal/s:	Community Development			
Service Program Description:	Develop Council's facilitation role in the community whilst ensuring participation from the community and stakeholders in Council's decision-making processes, planning and service delivery			
Roles and Duties:				
<ul style="list-style-type: none"> Further implement and develop Council's Community Engagement Strategic Plan 		<ul style="list-style-type: none"> Manage and implement Katherine Town Council's Community Grant program 		
<ul style="list-style-type: none"> Plan for and undertake community engagement for Council activities 		<ul style="list-style-type: none"> Facilitate and support community groups 		
Key Performance Indicator:				
			Unit	
			Target	
Increase number of community engagement activities undertaken annually			#	>10
Increase Community Grant program interest (applications)			#	>10
Increase number of community groups engaged with Council			#	>10
Community Engagement Strategic Plan				Completed

Marketing & Communications		
Service Program:	Marketing and Communications	
Responsible Officer/s:	Executive Manager—Corporate & Community Development	
Council Goal/s:	Community Development / Governance	
Service Program Description:	Manage Council’s communication program, including media management and marketing	
Roles and Duties:		
<ul style="list-style-type: none"> Manage marketing and promotion of Council’s brand including sponsorship/support arrangements 	<ul style="list-style-type: none"> Develop and manage Council’s social media platforms and website 	
<ul style="list-style-type: none"> Development and implement effective media management strategies, public relations and marketing techniques 	<ul style="list-style-type: none"> Develop an annual Communications Plan 	
Key Performance Indicator:	Unit	Target
Increase in number of followers on Facebook per annum	%	>15
Increase in number of website visits per annum	%	>20
Number of media releases with positive media coverage	#	8
Annual Communications Plan		Completed

PUBLIC ORDER & SAFETY

Mosquito Monitoring		
Responsible Officer/s:	Manager Environment, Compliance and Regulatory Services	
Council Goal/s:	Environment	
Service Program Description:	Manage and undertake the monitoring mosquitos within the Katherine township through trapping and collection of data for The Department of Health's Medical Entomology unit.	
Roles and Duties:		
<ul style="list-style-type: none"> Carry out routine mosquito trapping activities as per direction from the Department of Health 	<ul style="list-style-type: none"> Data collection and reporting 	
Key Performance Indicator:	Unit	Target
Supply fortnightly samples and data	%	100

Regulatory Services		
Responsible Officer/s:	Manager Environment, Compliance and Regulatory Services	
Council Goal/s:	Environment Governance	
Service Program Description:	Provide effective management of public order and safety within the municipality compatible with a congenial living environment.	
Roles and Duties:		
<ul style="list-style-type: none"> By Law and relevant legislation enforcement 	<ul style="list-style-type: none"> Animal management and control 	
<ul style="list-style-type: none"> Pound management 	<ul style="list-style-type: none"> Traffic control 	
<ul style="list-style-type: none"> Community education 	<ul style="list-style-type: none"> Environment protection 	
Key Performance Indicator:	Unit	Target
Service requests are actioned within 10 business days	%	90
Carry out doggy day education activities	#	1
Complete annual controlled parking audit	%	100
Undertake dog registration audits	%	> 5
Prepare recommended determinations for KTC By Laws	%	100

COMMUNITY AMENITIES, RECREATION & CULTURE

Cemetery		
Responsible Officer/s:	Executive Manager Infrastructure & Environment	
Council Goal/s:	Infrastructure Environment	
Service Program Description:	Manage and operate the Katherine Memorial Cemetery to meet all legislative requirements whilst providing safe and appropriate interment options satisfying the community's needs.	
Roles and Duties:		
<ul style="list-style-type: none"> Manage and carry out interments in accordance with relevant legislations. 	<ul style="list-style-type: none"> Installation of plinths, headstones and memorials 	
<ul style="list-style-type: none"> Manage and maintain cemetery records in accordance with relevant legislations. 	<ul style="list-style-type: none"> Maintenance of grounds and open spaces including mowing and irrigation 	
<ul style="list-style-type: none"> Provide clear and detailed information to customers, stakeholders and the general public relating to cemetery management, processes and records. 	<ul style="list-style-type: none"> Maintenance of cemetery plant and equipment 	
<ul style="list-style-type: none"> Plan effectively for Council's long-term cemetery services. 		
Key Performance Indicator:	Unit	Target
Compliance with legislative requirements	%	100
Number of complaints received	<	6
Completion of annual plinth installation program	#	2
Resurvey the facility, including the supply of new plans	Year	19/20
Installation of signage (updated plan) as per legislative requirements	Year	19/20
Review and update Katherine Town Council Cemetery Policy	Year	19/20
Develop a headstone/memorial permit, including associated fees for service	Year	19/20
Design a flower/ornament brochure (in line policy guidelines) for public distribution	Year	19/20
Examination of current service provision and management procedures, identification of opportunities for operational improvements and recommendations		1 x annual review report

Binjari Municipal Services		
Service Program:	Binjari Municipal Services	
Responsible Officer/s:	Executive Manager Infrastructure & Environment	
Council Goal/s:	Community Development	
Service Program Description:	Administer and provide Local Government Services to the Binjari Community in line with the Northern Territory Government Department of Housing and Community Development operational funding arrangements.	
Roles and Duties:		
<ul style="list-style-type: none"> Provide waste management services, irrigation and streetlight repairs, animal control, road repairs and maintenance. 	<ul style="list-style-type: none"> Manage contractual arrangements with Binjari Community Aboriginal Corporation to provide weekly domestic garbage collection and grounds maintenance services. 	
Key Performance Indicator:	Unit	Target
Operational funding expended in accordance with the relevant legislation.	%	100

Playgrounds, Parks, Gardens and Reserves		
Responsible Officer/s:	Manager – Infrastructure & Environment	
Council Goal/s:	Infrastructure & Environment	
Service Program Description:	Maintain Council's open space including playgrounds, parks, gardens and reserves.	
Roles and Duties:		
<ul style="list-style-type: none"> Maintain parks, gardens and reserves 	<ul style="list-style-type: none"> Maintain and manage irrigation systems 	
<ul style="list-style-type: none"> Undertake routine inspections of playgrounds 	<ul style="list-style-type: none"> Maintain Council's trees in verges, parks and gardens 	
Key Performance Indicator:	Unit	Target
Service requests actioned within 10 business days	%	80
Complete playground equipment inspections	Frequency	Monthly
Carryout playground safety audit	Frequency	Annually
Complete scheduled grounds maintenance	%	100

Katherine Museum		
Responsible Officer/s:	Executive Manager—Corporate & Community Development	
Council Goal/s:	Community Development, Infrastructure and Governance	
Service Program Description:	Support the sustainable and strategic development of the Katherine Museum	
Roles and Duties:		
<ul style="list-style-type: none"> Continuous implementation of the Katherine Museum Masterplan 2017-2021 	<ul style="list-style-type: none"> Provide safe and sustainable asset maintenance 	
Key Performance Indicator:	Unit	Target
Partner with the committee to further the Katherine Museum Masterplan		Ongoing
Completion of agreed yearly asset maintenance	%	100

Library Services		
Responsible Officer/s:	Manger—Library Services	
Council Goal/s:	Community Development	
Service Program Description:	Manage the Katherine Public Library to provide for the social, recreational and cultural needs of the community, ensuring accessibility and promoting life-long learning	
Roles and Duties:		
<ul style="list-style-type: none"> Manage the Katherine Public Library 	<ul style="list-style-type: none"> Provide educational and recreational programs for all ages 	
<ul style="list-style-type: none"> Manage and maintain the Library collection 	<ul style="list-style-type: none"> Provide access to information, including through digital formats 	
<ul style="list-style-type: none"> Provide a safe and welcoming environment 		
Key Performance Indicator:	Unit	Target
Increased Number of Patrons	%	5
Increased Number of Members	%	5
Increased Number of Collection Items Loaned	%	5

Recreation & Leisure Facilities		
Responsible Officer/s:	Executive Manager – Infrastructure & Environment	
Council Goal/s:	Infrastructure Environment	
Service Program Description:	To manage and maintain Council owned multi-use facilities (i.e. Sportsgrounds and Showgrounds) so that a range of recreational and leisure opportunities are made available to residents and visitors.	
Roles and Duties:		
<ul style="list-style-type: none"> • Manage and maintain facilities to agreed service levels in collaboration with community user groups and committees 	<ul style="list-style-type: none"> • Irrigate and maintain playing fields and lawn areas 	
<ul style="list-style-type: none"> • Undertake routine inspections of grounds and facilities 	<ul style="list-style-type: none"> • Carry out maintenance responsibilities and renewals as per Memorandum of Understanding (MOU) for the Aquatic Centre 	
Key Performance Indicator:	Unit	Target
Service requests actioned within 10 business days	%	80
Complete scheduled mowing	%	100

ECONOMIC AFFAIRS

Roads, Footpaths and Cycleways		
Responsible Officer/s:	Executive Manager – Infrastructure & Environment	
Council Goal/s:	Infrastructure	
Service Program Description:	To provide and maintain a network of road and pathway infrastructure to safely and efficiently move vehicles, pedestrians and goods throughout the municipality.	
Roles and Duties:		
<ul style="list-style-type: none"> Maintain 132km of sealed roads, 8km of unsealed roads and 38,000m² of car parking area. 	<ul style="list-style-type: none"> Road resealing 	
<ul style="list-style-type: none"> Street and path sweeping 	<ul style="list-style-type: none"> Shoulder and table drain maintenance 	
<ul style="list-style-type: none"> Maintaining linemarking and signage on all Council roads and carparks 	<ul style="list-style-type: none"> Analyse inspection and condition data to establish and carry out capital works program for road network infrastructure renewal. 	
<ul style="list-style-type: none"> Maintain and repair path defects 	<ul style="list-style-type: none"> Manage roadside vegetation and hazards 	
Key Performance Indicator:	Unit	Target
Deliver capital works program for road resealing and pavement rehabilitation	%	100
Maintenance grading to rural roads to stabilise and shape shoulders and table drains	%	20
Potholes are made safe and repaired as observed by community or KTC staff within acceptable timeframe.	Days	1 to make safe and 21 to repair.
Scheduled street sweeping program completion	%	100
Tripping hazards are made safe and repaired as observed by community or KTC staff within acceptable timeframe.	Days	1 to make safe and 21 to repair.

Stormwater Management		
Responsible Officer/s:	Executive Manager – Infrastructure & Environment	
Council Goal/s:	Infrastructure	
Service Program Description:	To provide stormwater drainage to urban areas in Katherine through a network of kerbs, gutters, pits and 31km of underground pipes as well as maintaining all-weather access to sealed rural roads in flood prone areas and at non-permanent creek crossings through culverts and open channels.	
Roles and Duties:		
<ul style="list-style-type: none"> Repairs to side entry pit lids and grates 	<ul style="list-style-type: none"> Vegetation control and maintenance grading of open drains. 	
<ul style="list-style-type: none"> Scheduled CCTV inspections and cleaning of underground stormwater pipes 	<ul style="list-style-type: none"> Analyse pipe condition data to establish and carry out capital works program for stormwater network renewal. 	

Key Performance Indicator:	Unit	Target
Carry out condition assessment of all kerbing and develop renewal program.	Year	19/20
Carry out scheduled CCTV inspections and cleaning of underground pipe	km	2
Carry out scheduled CCTV inspections and cleaning of under road culverts	#	15
Side Entry Pit (SEP) lids and grates are made safe and repaired as observed by community or KTC staff within acceptable timeframe.	Days	1 to make safe and 21 to repair.
Scheduled capital renewals completed as per Asset Management Plan	%	100

Katherine Airport		
Responsible Officer/s:	Manager – Compliance, Environment & Regulatory Services	
Council Goal/s:	Infrastructure / Community Development / Economic Development / Governance	
Service Program Description:	<p>To provide a well maintained, safe and efficient airport service in compliance with the Local Government Act, Transport Act, Control of Roads Act, Work Health and Safety Act and the Civil Aviation Safety Authority (CASA) Safety regulations, with the vision to promote Tindal Aerodrome as a regional hub, linking key attractions across the north of Australia and to expand the capacity of air services to Katherine</p> <p>To develop the Katherine Airport Facility for commercial purposes</p>	
Roles and Duties:		
<input checked="" type="checkbox"/> Carry out daily Airport Serviceability Inspections in accordance with CASA Safety Regulations	<input checked="" type="checkbox"/> Manage and coordinate lease arrangements	
<input checked="" type="checkbox"/> Aircraft parking recording	<input checked="" type="checkbox"/> Conduct Airport user group meetings	
<input checked="" type="checkbox"/> Monitoring of all movements at Katherine Airport	<input checked="" type="checkbox"/> Responsible for the Security of the Katherine Airport, associated assets and personnel	
<input checked="" type="checkbox"/> Explore strategies to ensure that infrastructure is developed to meet the demand of the users of the facility	<input checked="" type="checkbox"/> Carry out scheduled works and maintenance	
<input checked="" type="checkbox"/> Collaborate with the Department of Defence and airport users to provide and improve air services within the region	<input checked="" type="checkbox"/> Seek and encourage new commercial business opportunities	
Key Performance Indicator:	Unit	Target
Reseal and line marking of car parks	Year	19/20
Increase the number of charter flights landing at KTCA	Trend	Increasing
Additional business leases and involvement	Trend	Increasing

Visitor Information Services		
Responsible Officer/s:	Visitor Information Centre Manager	
Council Goal/s:	Economic Development	
Service Program Description:	Manage the Visitor Information Centre services and secure a future for the region through the encouragement of new investments and employment growth and maximising the potential of economic development to help enhance our visitor economy	
Roles and Duties:		
<ul style="list-style-type: none"> Improving branding and marketing 	<ul style="list-style-type: none"> Improved customer experience and be China ready 	
<ul style="list-style-type: none"> Increase visitor spend 	<ul style="list-style-type: none"> Improved industry collaboration and stakeholder relationships 	
Key Performance Indicator:	Unit	Target
Increase total sales	%	1
Increase KVIC visitor numbers	%	1
Increase sales value per booking	%	1

Street Lighting		
Responsible Officer/s:	Executive Manager – Infrastructure & Environment	
Council Goal/s:	Infrastructure	
Service Program Description:	Provide and maintain streetlighting throughout Katherine to ensure public safety.	
Roles and Duties:		
<ul style="list-style-type: none"> Maintain streetlights across the Municipality 	<ul style="list-style-type: none"> Manage and maintain CIMCOM Lighting Central Management System 	
<ul style="list-style-type: none"> Ensure that changes made to Council owned underground power cables are updated in the Dial Before You Dig database 		
Key Performance Indicator:	Unit	Target
Annual Streetlighting program expenditure within approved budget	%	100
Service requests actioned within 10 business days	%	90

Katherine Hot Springs			
Responsible Officer/s:	Project Manager		
Council Goal/s:	Infrastructure and Environment		
Service Program Description:	To provide a safe and sustainable environment for the community and visitors to the Katherine Township		
Roles and Duties:			
<ul style="list-style-type: none"> Ensure vegetation and erosion management controls are installed and maintained 	<ul style="list-style-type: none"> Maintain irrigation systems and carry out grounds maintenance 		
<ul style="list-style-type: none"> Undertake routine safety and cleanliness inspections 	<ul style="list-style-type: none"> Manage Memorandum of Understanding with the Pop Rocket Café 		
Key Performance Indicator:		Unit	Target
Routine inspections complete		%	100
Service requests actioned within 10 business days		%	90

ENVIRONMENTAL PROTECTION

Noxious Weeds		
Responsible Officer/s:	Manager – Infrastructure & Environment	
Council Goal/s:	Environment	
Service Program Description:	Develop and implement a Weed Management Program for the control of noxious weeds on Council owned land within the municipality, ensuring compliance with legislative requirements.	
Roles and Duties:		
<ul style="list-style-type: none"> Carry out routine inspections of Council owned land for noxious weed growth 	<ul style="list-style-type: none"> Monitor and assess weed control methods 	
<ul style="list-style-type: none"> Liaise with Northern Territory Weeds Branch 	<ul style="list-style-type: none"> Promote community awareness 	
<ul style="list-style-type: none"> Carry out eradication of noxious weeds on Council owned land 		
Key Performance Indicator:	Unit	Target
Deliver weed education through social media posts to land owners	Frequency	Quarterly
Completion of weed surveys in identified areas	Frequency	Quarterly
Over all weed density	Trend	Decreasing

Waste Management		
Responsible Officer/s:	Manager Environment, Compliance and Regulatory Services	
Council Goal/s:	Environment	
Service Program Description:	Ensure the effective and environmentally responsible implementation of Katherine’s waste management programs including collection, disposal and recycling services.	
Roles and Duties:		
<ul style="list-style-type: none"> Manage the Katherine Town Council Waste Management Transfer Station. 	<ul style="list-style-type: none"> Manage an efficient curb side waste collection service. 	
<ul style="list-style-type: none"> Provide public education and raise awareness of waste reduction and recycling initiatives. 	<ul style="list-style-type: none"> Develop and implement effective recycling programs and the development of processes for repurposing of waste. 	
<ul style="list-style-type: none"> Plan for the long-term waste management requirements of the community. 	<ul style="list-style-type: none"> Investigate further waste reduction and recycling initiatives. 	
Key Performance Indicator:	Unit	Target
Community bin complaints actioned within 10 business days.	%	90
Promote recycling and waste diversion initiatives through: <ul style="list-style-type: none"> Social Media posts Council Website Newsletter/flier 	#	<ul style="list-style-type: none"> Quarterly Social Media posts Website content reviewed once annually Newsletter/fliers produced once annually
Percentage of waste diverted from landfill	Trend	Increasing

Fire Control		
Responsible Officer/s:	Manager – Infrastructure & Environment	
Council Goal/s:	Environment	
Service Program Description:	Provide a safe environment for the community and promote responsible land management practices by ensuring that Council meets and enforces fire control regulations.	
Roles and Duties:		
<ul style="list-style-type: none"> Ensure Council meets its responsibility with regards to installing and maintaining firebreaks. 	<ul style="list-style-type: none"> Ensure Council complies with all relevant fire control regulations. 	
<ul style="list-style-type: none"> Administer and enforce the Council By-laws for the lighting of fires and fireworks. 	<ul style="list-style-type: none"> Provide public education and raise awareness of fire management responsibilities. 	
Key Performance Indicator:	Unit	Target
Infringements issued to Council regarding fire controls.	#	0
Promote responsible land management practices through: <ul style="list-style-type: none"> Social media posts Council Website 	#	<ul style="list-style-type: none"> Share at least one relevant Bushfire NT social media post prior to the commencement of the dry season Website content reviewed once annually
<ul style="list-style-type: none"> Carry out inspections of Council facility firebreaks 	#	<ul style="list-style-type: none"> At the end of the wet season

GOVERNANCE

Long Term Financial Management		
Responsible Officer/s:	Chief Operations Officer	
Council Goal/s:	Governance	
Service Program Description:	Improve the long term financial sustainability of Katherine Town Council	
Roles and Duties:		
<ul style="list-style-type: none"> Continually develop and improve the Long Term Financial Plan Monitor and advise on improving key financial performance indicators 		
Key Performance Indicator:	Unit	Target
Long Term Financial Plan		Completed
Improve Financial KPI's in accordance with LTFP		Achieved

Long Term Workforce Plan		
Responsible Officer/s:	Chief Operations Officer	
Council Goal/s:	Governance	
Service Program Description:	Improve the workforce capability to deliver the strategic objectives of Katherine Town Council.	
Roles and Duties:		
<ul style="list-style-type: none"> Continually develop and improve the Long Term Workforce Plan Monitor and advise on improving the workforce capabilities to deliver the strategic services of Katherine Town Council. 		
Key Performance Indicator:	Unit	Target
Long Term Workforce Plan		Completed
Improve strategic workforce plan key performance indicators		Achieved

Long Term Asset Management Plan		
Responsible Officer/s:	Chief Operations Officer	
Council Goal/s:	Governance	
Service Program Description:	Plan the long-term renewal of existing assets to maintain Katherine Town Council's asset base without imposing excessive debt on future generations.	
Roles and Duties:		
<ul style="list-style-type: none"> Continually develop and improve the Long Term Asset Management Plan Monitor and advise on improving the renewal of existing assets to deliver the strategic services of Katherine Town Council. 		
Key Performance Indicator:	Unit	Target
Long Term Asset Management Plan		Completed
Improve strategic asset management key performance indicators		Achieved

FUNDING THE MUNICIPAL PLAN

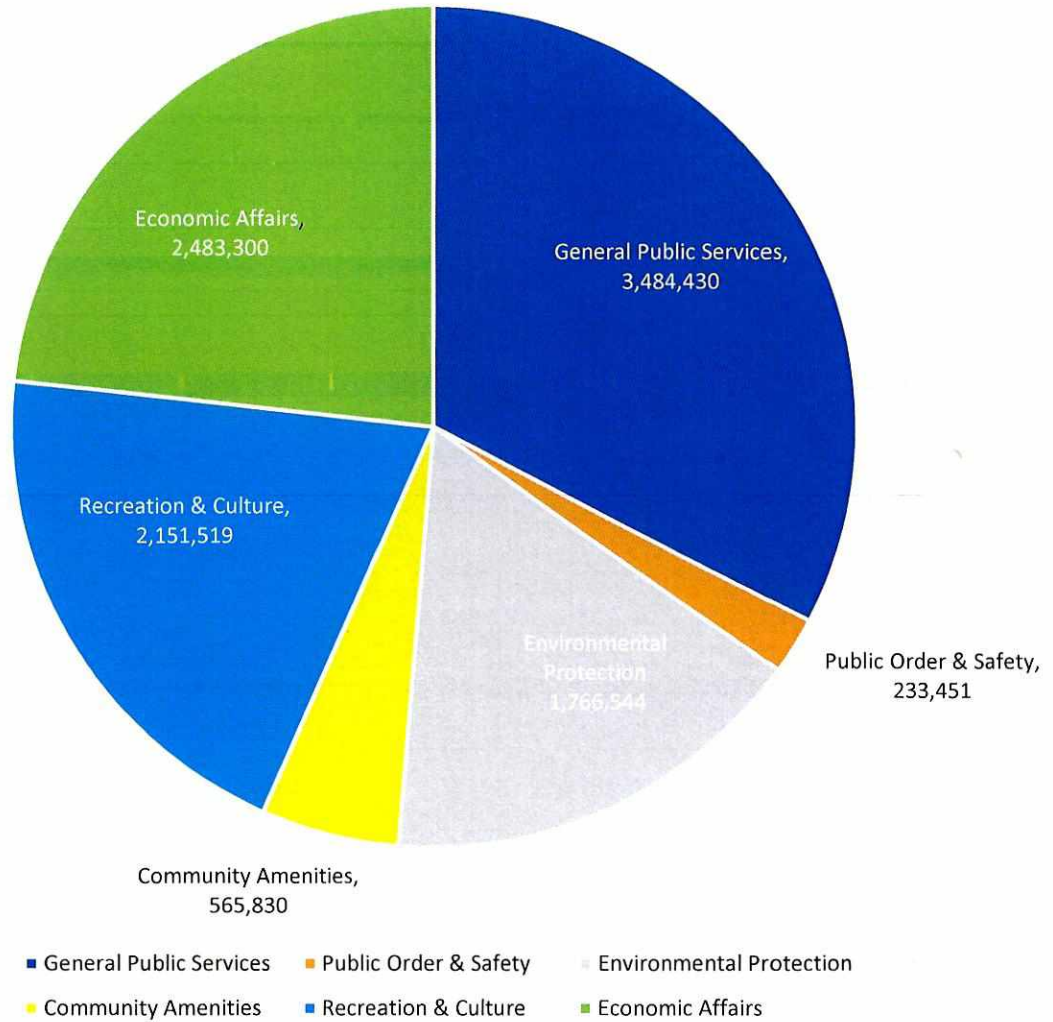
This year's budget is one that plans for a sustainable future for the organisation and the community over the next 10 to 15 years. The budget takes into account grant sources and the increasing costs by careful management of expenditure, income and service levels. However, the impact of the NT Government's fiscal measures has reduced our grant funding allocations. Further work will be done on the aspects in the following financial years.

The following diagrams provide a snapshot view of the proportion of expenditure for capital and operational expenditure across a number of areas. A comprehensive annual budget for 2019/20 is provided and attached for review.

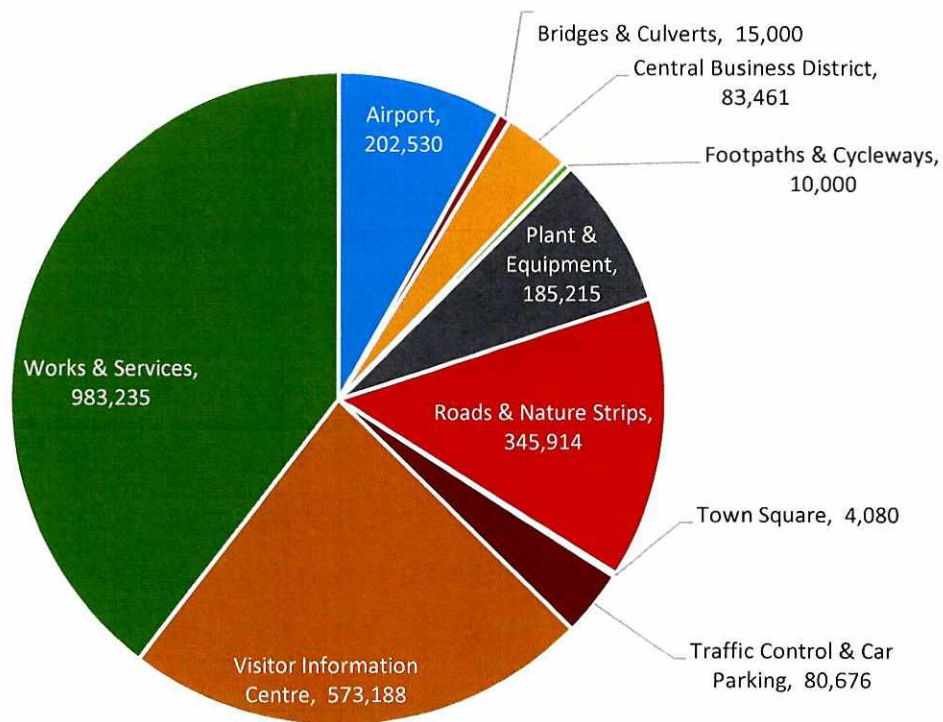
Revenue Source	2016/17 Actual \$	2017/18 Actual \$	2018/19 Estimate \$	2019/20 Estimate \$
Rates & Charges	6,930,931	7,578,045	8,234,326	9,049,505
Federal Financial Assistance Grants	*1,758,089	*1,270,892	1,168,750	1,141,571
Roads to Recovery Funding	390,380	497,030	254,476	309,695
Binjari NT Operational Funding	229,936	281,060	233,807	246,460
Library Operational Funding	252,682	252,682	252,682	377,167
Waste Management Commercial Charges	570,098	654,497	855,872	855,542
Airport Usage Fees	317,325	315,937	319,000	295,617
Visitor Information Centre Operating	285,000	293,000	285,000	276,450
Interest Revenue	393,444	388,343	395,555	355,102
Fees & Charges	480,941	397,930	465,465	439,702
TOTAL	11,608,286	11,929,416	12,464,932	13,347,261

* Amount includes the first instalment for the next financial year. Our thanks to the Federal Government for this much needed funding.

KATHERINE TOWN COUNCIL
2019/2020 TOTAL OPERATING EXPENDITURE BUDGET (Excluding
Depreciation)

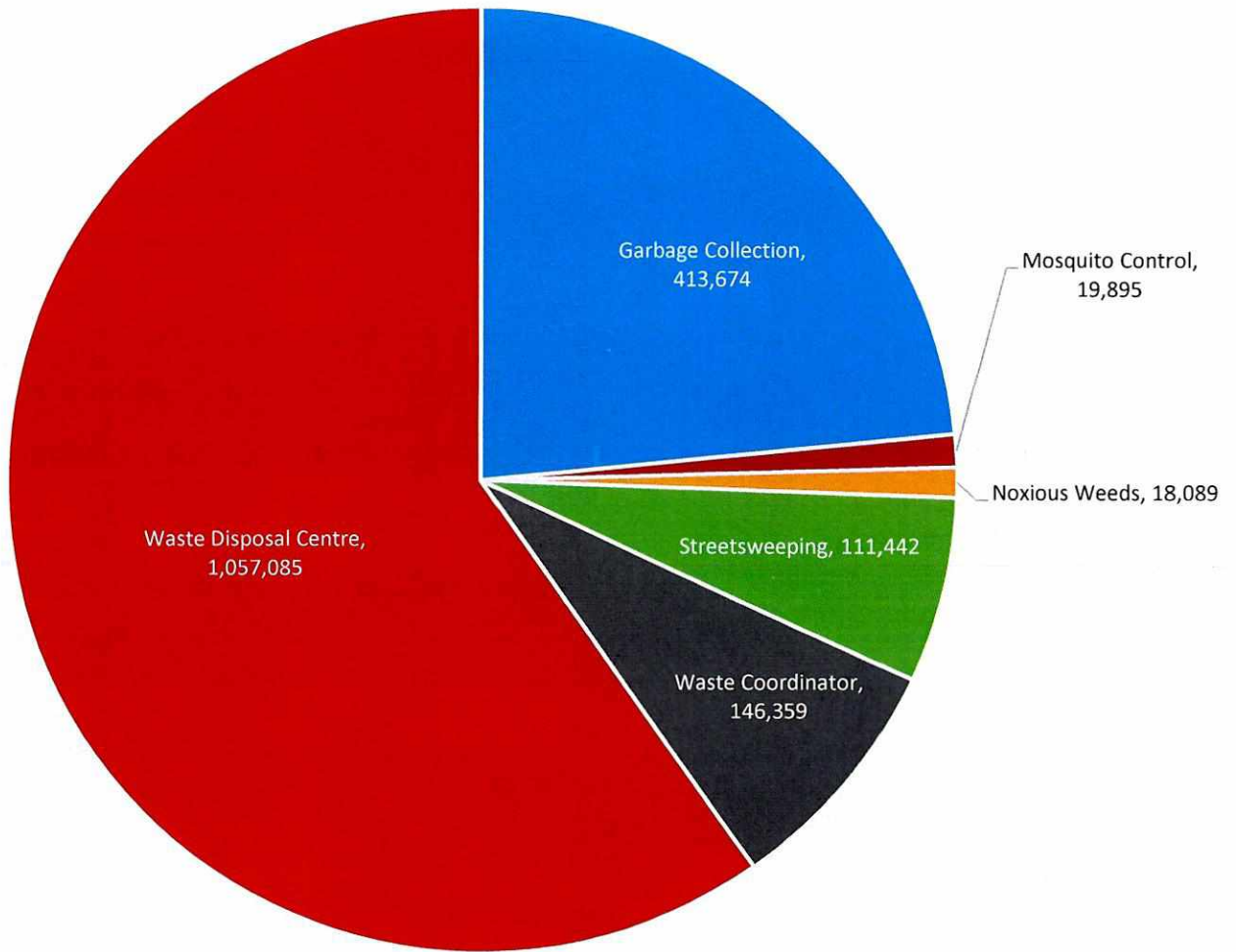


ECONOMIC AFFAIRS
2019/2020 OPERATING EXPENDITURE BUDGET (Excluding Depreciation)
\$2,483,300



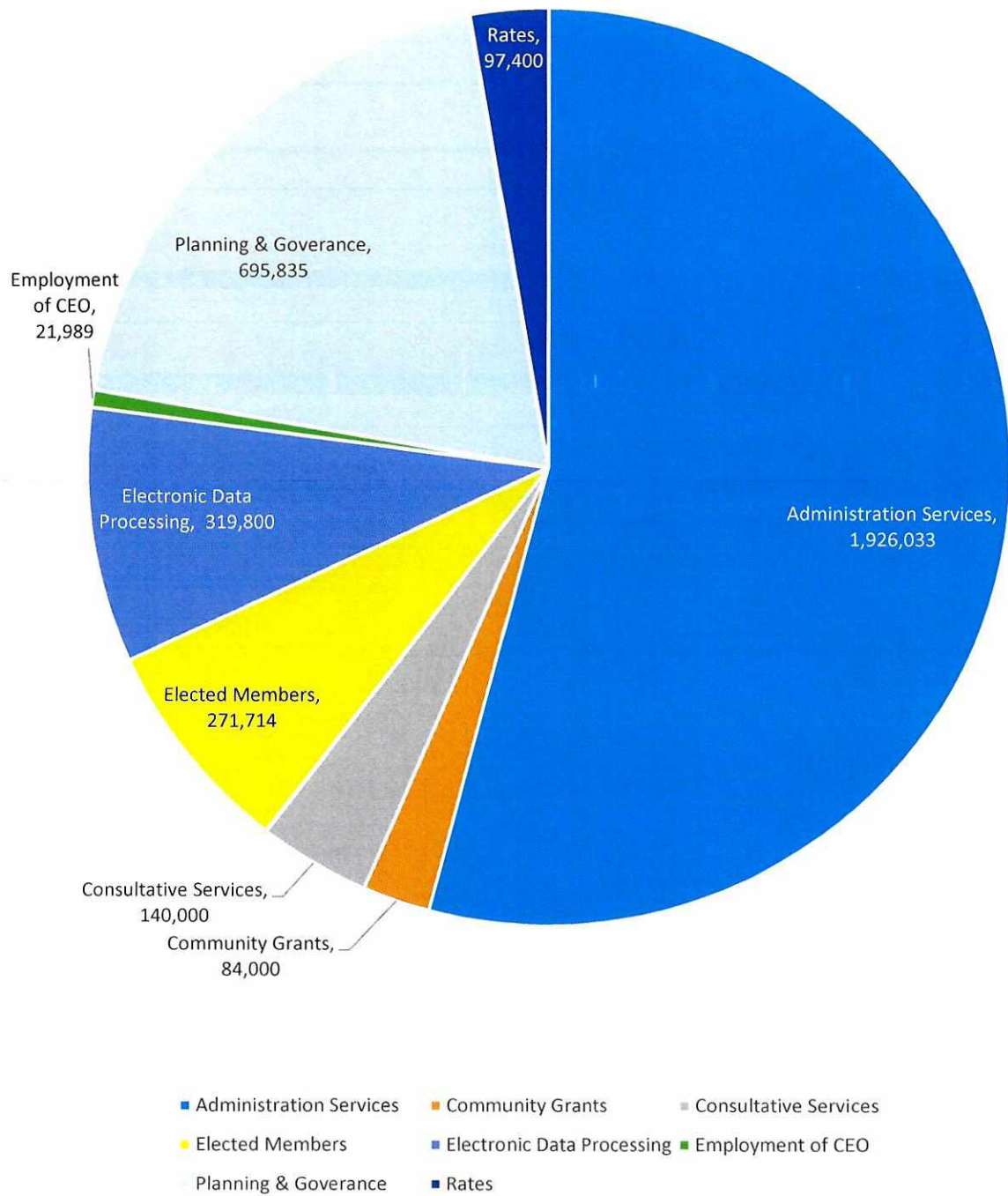
- Airport
 - Plant & Equipment
 - Visitor Information Centre
- Bridges & Culverts
 - Roads & Nature Strips
 - Works & Services
- Central Business District
 - Town Square
- Footpaths & Cycleways
 - Traffic Control & Car Parking

ENVIRONMENTAL PROTECTION
2019/2020 OPERATING EXPENDITURE BUDGET (Excluding
Depreciation)
\$1,766,544

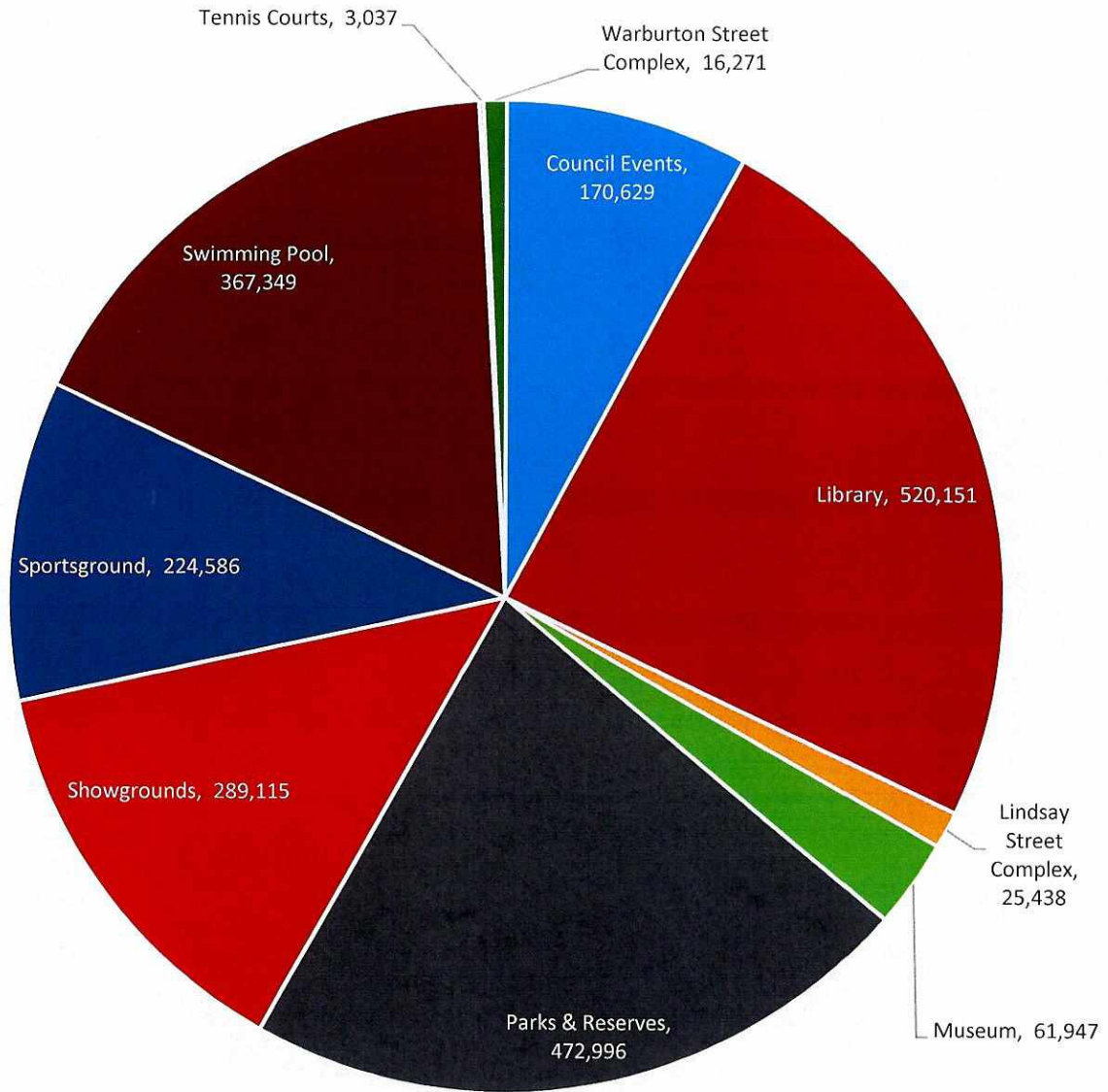


- Garbage Collection
- Mosquito Control
- Noxious Weeds
- Streetsweeping
- Waste Coordinator
- Waste Disposal Centre

GENERAL PUBLIC SERVICES
 2019/2020 OPERATING EXPENDITURE BUDGET (Excluding
 Depreciation)
 \$3,484,430

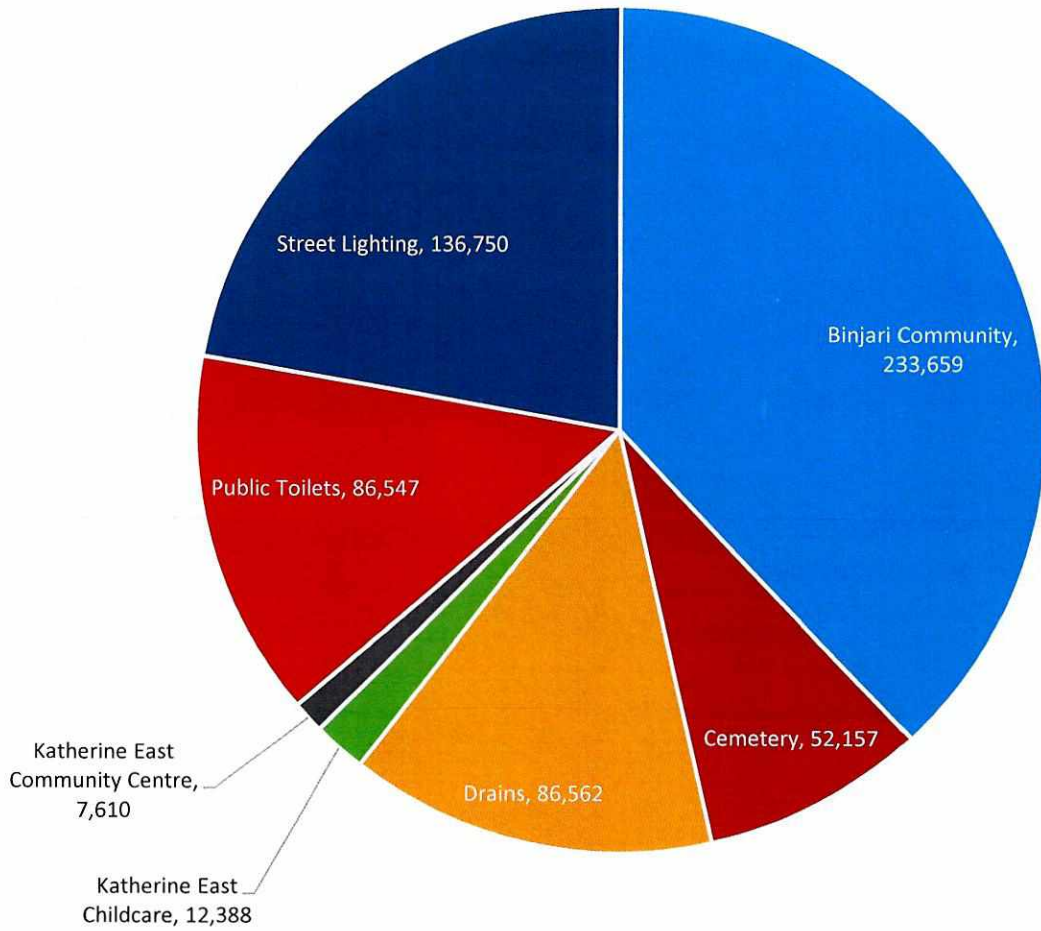


RECREATION AND CULTURE
 2019/2020 OPERATING EXPENDITURE BUDGET (Excluding
 Depreciation)
 \$2,151,519



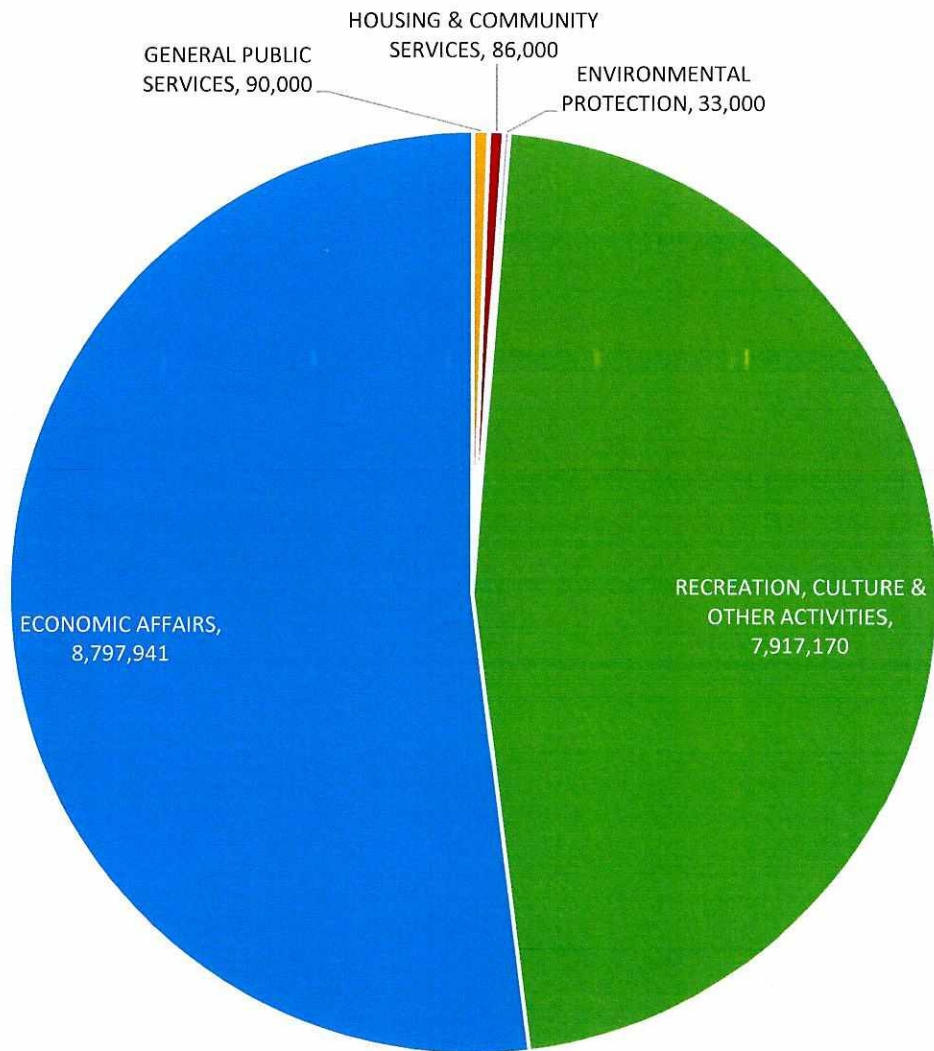
- Council Events
- Library
- Lindsay Street Complex
- Museum
- Parks & Reserves
- Showgrounds
- Sportsground
- Swimming Pool
- Tennis Courts
- Warburton Street Complex

HOUSING & COMMUNITY AMENITIES
2018/2019 OPERATING EXPENDITURE BUDGET (Excluding
Depreciation)
\$615,673



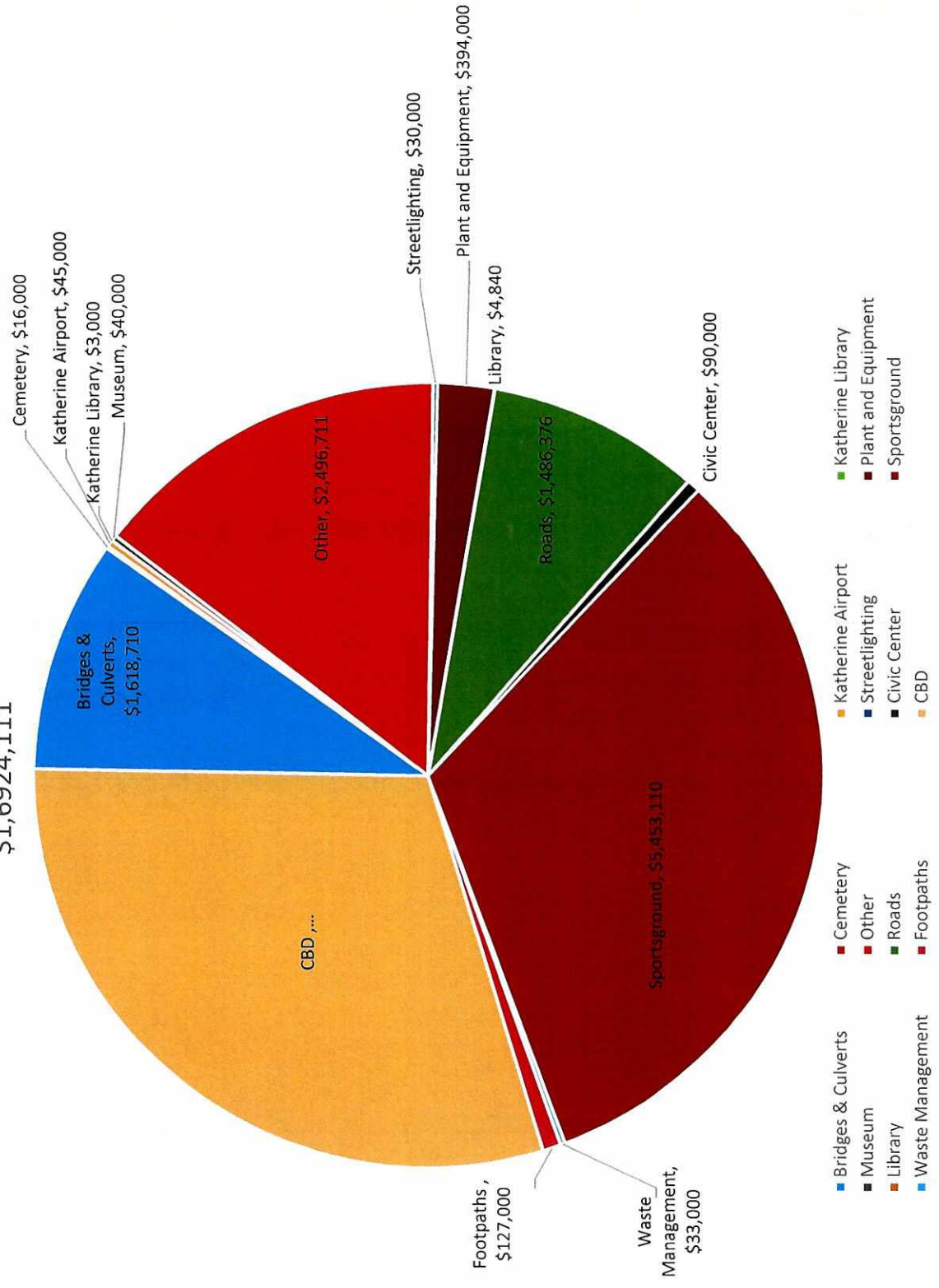
- Binjari Community
- Cemetery
- Drains
- Katherine East Childcare
- Katherine East Community Centre
- Public Toilets
- Street Lighting

KATHERINE TOWN COUNCIL
2019/2020 CAPITAL BUDGET BY FUNCTION
(including Grant & General Funds) \$16,924,111



- GENERAL PUBLIC SERVICES
- HOUSING & COMMUNITY SERVICES
- ENVIRONMENTAL PROTECTION
- RECREATION, CULTURE & OTHER ACTIVITIES
- ECONOMIC AFFAIRS

KATHERINE TOWN COUNCIL
 2019/2020 CAPITAL EXPENDITURE BUDGET
 \$1,692,411



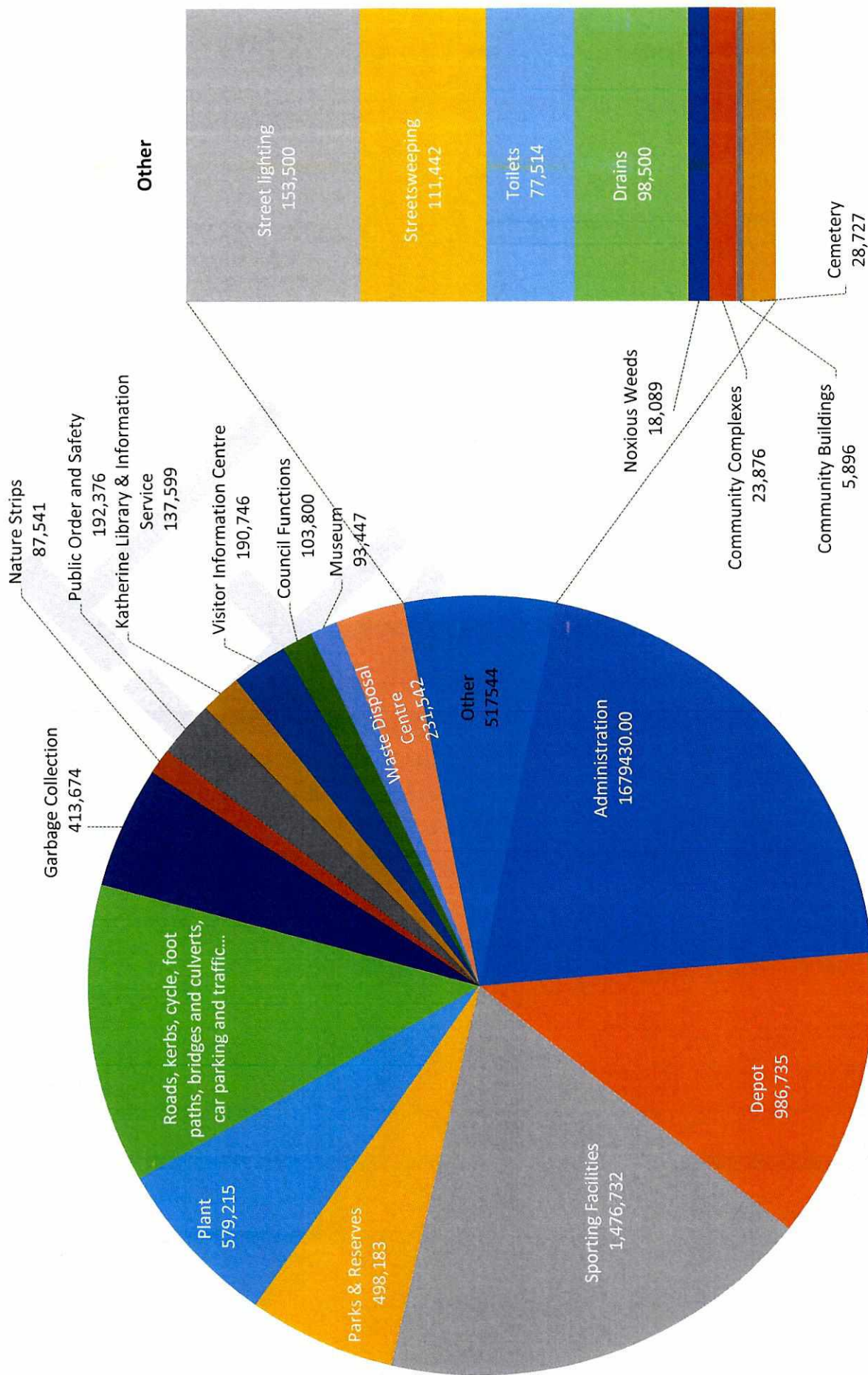
WHERE THE REVENUE FROM RATES IS SPENT

	INCOME	EXPENDITURE	TOTAL INCOME	TOTAL EXPENDITURE	RATES IMPACT
ADMINISTRATION					
Operational	\$1,895,001				
Administration expenses		\$1,926,033			
Planning & Governance		\$695,835			
Rates		\$97,400			
EDP expenses		\$247,460			
Elected Members		\$271,714			
Community Grants		\$84,000			
Employment of CEO		\$21,989			
Consultative Services		\$140,000	\$1,895,001	\$3,484,431	
Capital		\$90,000		\$90,000	-1,679,430
PUBLIC ORDER AND SAFETY					
Inspectorial	\$41,075	\$233,451	\$41,075	\$233,451	-192,376
ENVIRONMENTAL PROTECTION					
Noxious Weeds		\$18,089		\$18,089	-18,089
Garbage Collection		\$413,674		\$413,674	-413,674
Street sweeping		\$111,442		\$111,442	-111,442
Waste Disposal Centre					
Operating	\$858,542	\$1,057,084			
Capital		\$33,000	\$858,542	\$1,090,084	-231,542
Cemetery					
Operations	\$35,405	\$48,132			
Capital		\$16,000	\$35,405	\$64,132	-28,727
Community Buildings					
Katherine East Community Centre	\$5,200	\$5,666			
Katherine East Child Care Centre		\$5,430	\$5,200	\$11,096	-5,896
Community Complexes					
Lindsay Street Complex	\$1,561	\$25,437	\$1,561	\$25,437	-23,876
Sporting Facilities					
Showgrounds					
Operating	\$36,000	\$289,115			
Capital		\$34,000	\$36,000	\$323,115	
Sportsground					
Operating	\$5,500	\$224,586			
Capital		\$355,000	\$5,500	\$579,586	
Tennis Courts					
Operating	\$4,855	\$3,037	\$4,855	\$3,037	

	INCOME	EXPENDITURE	TOTAL INCOME	TOTAL EXPENDITURE	RATES IMPACT
Swimming Pool					
Operating		\$367,349			
Capital		\$250,000	\$	\$617,349	
			\$46,355	\$1,523,087	-1,476,732
PARKS & RESERVES					
Bores and Irrigation					
Bore Maintenance		\$19,000			
Open Areas					
All unnamed open areas		\$40,789			
Civic Centre Grounds		\$28,329			
Katherine North Parks					
Operating		\$32,196			
Capital					
Katherine River Reserve					
Operating	\$1,677	\$89,533			
Capital					
Katherine South Parks					
Operating		\$34,454			
Capital					
Knotts Crossing Reserve					
Operating		\$3,710			
Capital					
Katherine East Parks					
Operating		\$65,651			
Capital					
Railway Terrace		\$6,198			
Trees and shrubs		\$180,000	\$1,677	\$499,860	-498,183
Nature Strips					
Township		\$3,214			
Rural		\$76,204			
Katherine East		\$2,000			
CBD		\$87,541		\$87,541	-87,541
Drains					
Open unlined drains		\$6,500			
Enclosed drains		\$52,000			
Capital		\$40,000		\$98,500	-98,500
Toilets					
Ryan Park		\$58,398			
Giles Street		\$6,979			
VIC Grounds		\$12,137		\$77,514	-77,514

		INCOME	EXPENDITURE	TOTAL INCOME	TOTAL EXPENDITURE	RATES IMPACT
Street lighting						
	Operating		\$123,500			
	Capital		\$30,000		\$153,500	-153,500
Katherine Library & Information Service						
	Operating	\$390,393	\$520,152	\$390,393	\$ 527,992	-137,599
	Capital		\$7,840			
Museum						
	Operating	\$8,500	\$61,947			
	Capital		\$40,000	\$8,500	\$101,947	-93,447
Council Functions						
	Miscellaneous	\$25,500	\$118,400			
	Clean Up Australia Day		\$2,400			
	Australia Day	\$3,000	\$11,500	\$28,500	\$132,300	-103,800
ROADS, KERBS, CYCLE, FOOT PATHS, BRIDGES AND CULVERTS, CAR PARKING AND TRAFFIC CONTROL						
Roads Maintenance						
	Sealed roads - township		\$57,249			
	Sealed roads - rural		\$207,247			
Roads Capital		\$562,354	\$1,038,221			
	Traffic control	\$4,782	\$79,176			
Bridges and Culverts						
	Operating		\$15,000			
	Capital		\$50,000			
Cycleways & footpaths						
	Operating		\$ 10,000			
	Capital		\$127,000	\$567,136	\$1,583,893	-1,016,757
Visitor Information Centre						
	Operating	\$460,933	\$574,688			
	Capital		\$76,991	\$460,933	\$651,679	-190,746
Depot						
	Operating		\$983,235			
	Capital		\$3,500	\$	\$986,735	-986,735
Plant						
	Operating		\$185,215	\$		
	Capital		\$394,000		\$579,215	-579,215
TOTALS		\$4,340,278	\$12,627,017	\$4,340,278	\$12,545,599	-
						8,205,321

WHERE THE REVENUE FROM RATES IS SPENT (excluding depreciation)



APPENDICES

- Appendix 1. Katherine Region at a Glance
- Appendix 2. Organisational Chart, Katherine Town Council
- Appendix 3. Constitutional Arrangements
- Appendix 4. Katherine Town Council Budget 2018/2019
- Appendix 5. Long Term Financial Plan 2019/2028
- Appendix 6. Fees and Charges, Policy and Structure 2018/2019

KATHERINE REGION AT A GLANCE

Transportation

Adelaide to Darwin Railway Link
 Freight access
 Industrial zoning for Business Park
 Road and Rail Transport Hub

Clubs/Accommodation/

Restaurants

3 clubs, 2 hotels, 4 motels
 9 caravan parks and numerous smaller establishments including bed and breakfast
 13 restaurants and cafes

Natural Resources

Water availability for consumptive uses
 Mining and exploration, solar energy
 Productive land for agriculture, horticulture and pastoral production
 Cultural heritage - ecotourism
 Nitmiluk National Park

Education

Public primary, middle and high schools
 Charles Darwin University Campus
 School of the Air
 Special Needs School
 Catholic College

Arts/Recreation

Museum
 Cinema
 Art Galleries

Shopping

CBD retail traders
 Speciality stores
 Supermarkets
 4 major banks

Childcare Facilities

Childcare Centre
 After School Care
 Early Learning Centre
 Family Day Care

Health Facilities

1 Hospital
 1 Medical Clinic
 1 Indigenous Medical Clinic
 1 Ambulance Centre
 1 Private Radiology Practice

Sporting Facilities

4 Sporting Ovals (3 Illuminated)
 20 Sporting Clubs
 Swimming Pool
 YMCA
 Aquatic Centre
 Speedway
 Pony Club
 Motorcross Track
 Golf Course

Service Stations

9 Service Stations
 3 Depot Petrol Stations

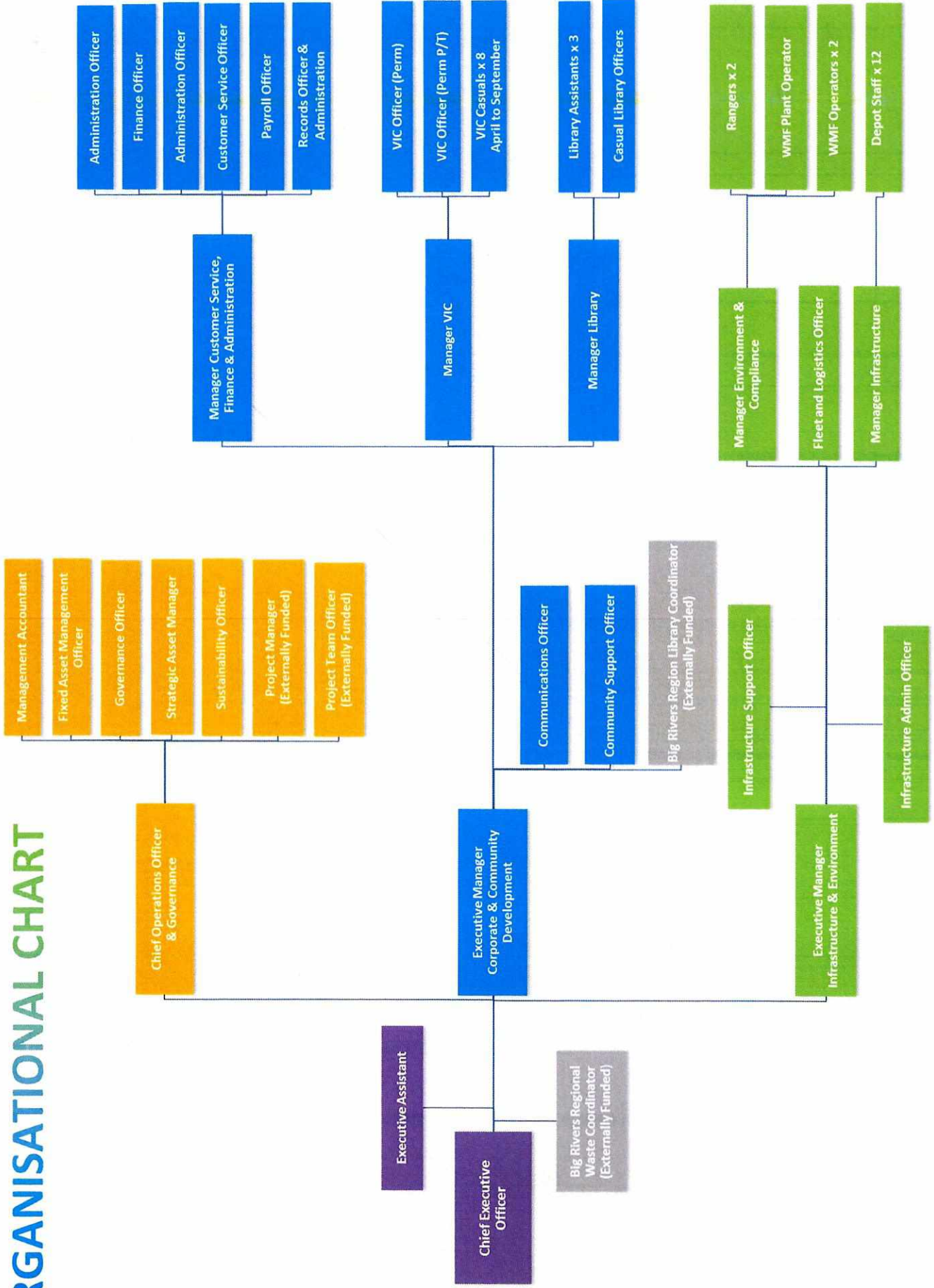
Airline Services

Darwin/Katherine//Tennant Creek/Alice Springs – x3 per week Charter Service

Other

Chamber of Commerce

ORGANISATIONAL CHART



CONSTITUTIONAL ARRANGEMENTS

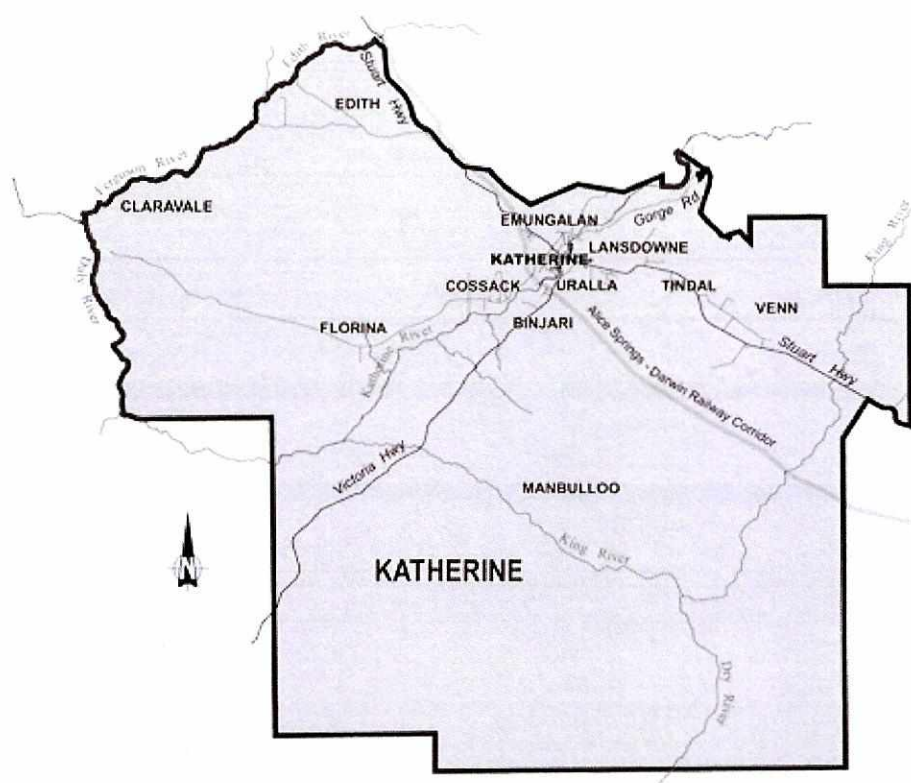
In accordance with the requirements of Section 23 of the *Local Government Act*, Council undertook an electoral review in late 2015, through the engagement of an external consultant, which assessed the adequacy of its existing constitutional arrangements, to provide the most effective possible representation for the Council area.

It is mandatory for the review to be undertaken at least once in the Council's term and must be completed at least twelve months before the next general election.

The results of the 2015 review were adopted through a Council resolution and recommended to the Minister for the Department of Local Government and Community Services. The Minister has acknowledged receipt of the review report, and also commended the Council for the preparation of a discussion paper and on conducting an elector survey.

The recommendations to the Minister were:

- a) The principal member of the elected Council be the Mayor, to be elected by the community at Council-wide elections, as per the provisions of Section 44(1) of the Act.
- b) The elected members of Council (excluding the Mayor) will continue to bear the title of Alderman.
- c) The elected Council will comprise the Mayor and six (6) Aldermen (i.e. total of seven (7) elected members).
- d) The council area will not be divided into wards (i.e. the existing "no wards" structure is to be retained). In addition, Council resolved that neither its name nor its municipal boundaries be changed at this time. It is the intention of Council that the existing constitutional arrangements will remain in effect at the next scheduled Local Government election.



Mayor and Alderman

Seven (7) elected members govern Katherine Town Council. The Mayor and six (6) Aldermen are elected for a term of four years. In recent years the Deputy Mayor position has been elected for an eight month term to give all elected members an opportunity to experience the role.

Elected members represent the whole of the Municipality and it is not intended to implement the ward based system that applies in the Regional Councils. Further it is believed that seven (7) elected members is an appropriate number to represent a Municipality with a population of some 10,000 residents.

The Mayor is elected by popular vote and this arrangement has served Katherine well for many years. A change to the method of electing the Mayor is not contemplated.

Ordinary Meetings of Council and Open Forum

Ordinary Meetings of Council are open to the public, with community attendance welcome. The only exception is when Council is dealing with confidential matters. In these instances, a closed 'Confidential Session' is called. Confidential matters may be of a legal, personal, or commercial nature.

Ordinary Meetings of Council are held on the 4th Tuesday of each month commencing at 6.00 pm. Changes to this may occur with any alterations being advertised prior to the meeting. At 5.30 pm, prior to each Ordinary Meeting of Council an Open Forum is held, where members of the community are able to raise any issues they wish with their elected members.

Australian Citizenship Ceremonies are conducted at the beginning of Ordinary Meetings of Council on an as needed basis. Notification of conferees awaiting a ceremony is provided by the Federal Department of Home Affairs.

It should be noted that all decisions by elected members are made on the basis of notices of motion and reports presented in the agenda for each Council meeting. The agenda provides the order in which reports will be discussed, a section where elected members can declare any conflict of interest and a notation of any confidential matters to be dealt with in a closed session. Copies of the agenda may be obtained from the front counter at the Civic Centre on the Friday before the meeting and via the Council's website.

ANNUAL BUDGET

Council is required to prepare an annual budget in accordance with the *Local Government Act (The Act)*

The Local Government act states:

- (1) A council must prepare a budget for each financial year.
- (2) The budget for a particular financial year must:
 - (a) outline:
 - (i) the council's objectives for the relevant financial year; and
 - (ii) the measures the council proposes to take, during the financial year, towards achieving those objectives; and
 - (iii) the indicators the council intends to use as a means of assessing its efficiency in achieving its objectives; and
 - (b) contain estimates of revenue and expenditure for the financial year (differentiating between operating and capital expenditure); and
 - (c) state the amount to be allocated to the development and maintenance of each class of infrastructure for the financial year; and
 - (d) state the amount the council proposes by way of rates, and set out the rates structure, for the financial year; and
 - (e) contain an assessment of the social and economic effects of its rating policies; and
 - (f) state the allowances for members of the council for the financial year and the amount budgeted to cover payment of those allowances.

Council's Objectives for 2019/2020

- To ensure community infrastructure is managed in a sustainable way for the benefit of Katherine's residents.
- To ensure value for money and scrutiny of all operations to avoid waste and to improve productivity.
- To adopt as a priority, sustainable management of community assets held by Council.
- To provide leadership and facilitate economic and community development.
- To ensure, where appropriate and achievable, that Council activities are sustainable and based on a user pays approach.
- To plan initiatives that maximise Council's success in obtaining grant funding.

Measures Council proposes to take to achieve the above objectives

- Asset Management Planning to ensure all infrastructure assets are identified and their whole of life costs are known.
- Economic strategies, in conjunction with other tiers of government, which through projected growth and development, benefit the community.
- Sustainability strategies based on equity principles, user pay models and sound financial principles.

Indicators Council intends to use as a means of assessing its efficiency in achieving above objectives:

- Continuous improve of asset management to better align with the Long-Term Financial Plan.
- Economic development strategies which support and inform growth within Katherine.
- Rates, fees and charges reflect greater equity across the community.
- Public open space in the CBD is attractive and regularly used by a wide cross-section of the community.

Rates

Council levy rates utilising the Differential Rating System. Council calculates rates by using the Unimproved Capital Value (UCV) of the property and a rate in the dollar or a minimum rate as set out in the annual rates declaration.

Each zone has its own rate in the dollar. Land that falls outside the NT Planning Scheme is treated in the Rates Declaration as Agricultural. Commercial and industrial properties are charged at a higher rate in the dollar than residential properties.

For the 2019/2020 financial year, Council is budgeting for a 7.5% increase on its current rates. In accordance with the requirements of the *Local Government Act*, it is proposed that for the 2020/2021 financial year Council will levy the following rates:

Town Planning Zone	Zone Code	Rate in the Dollar
Single Dwelling, Multiple Dwelling, Medium Dwelling Specific Use 1	SD, MD, MR SK1	0.014765362
Agricultural	A	0.00200881
Water Management	WM	0.001998629
Rural	R	0.003520528
Rural Living	RL	0.005807408
Community Living, Specific Use 2, Specific Use 3, Community Purpose	CL, SK2, SK3, CP	0.02298765
Central Business 1	CB1	0.026363655
Central Business 2	CB2	0.020249259
Central Business 3	CB3	0.02638767
Commercial	C	0.020133933
Service Commercial	SC	0.039159756
Future Development, Railway	FD, RW	0.011647679
Caravan Parks, Tourist Commercial	CV, TC	0.025486648
Light Industry	LI	0.014980845
General Industry	GI	0.014176444
Organised Recreation	OR	0.010263197
Land which is otherwise non-ratable and land within that part of the municipality comprising Zone Utilities	U	NIL

Minimum rate has increased from \$1130.00 to \$1214.75.

Waste Management Charges

Where the Council provides or is willing and able to provide a waste disposal service to land within the Municipal Boundary, pursuant to the *Local Government Act*, the Council will charge a fixed rate for the service as an annual charge for each parcel of land. Where multiple residential units exist on a parcel of land, the fee times the number of residential units on each parcel will be multiplied to give the annual charge.

The waste management charge and the minimum waste management levy will increase to \$358.27 and \$127.12 respectively. The Waste Management charge is levied for the provision of a 240 litre bin and free access to the Waste Management Facility (WMF). The minimum waste management levy provides for free access to the WMF.

Council charges a tonnage charge for commercial business users to dispose of waste at the waste management facility. The tonnage charge will increase for 2019/2020 financial year to \$200/ tonne. Businesses are not liable for the waste management charge unless they require a 240 litre bin service.

Assessment of Social and Economic Effects of the Rating Policy

Council has in many years continued to make conscious decisions to minimise the social and economic effects of its rating policy by keeping any increases in rates to a minimum so as to provide services sustainably. As part of its financial planning and budget processes, the rate revenue required to meet expenditure needs is calculated taking into account other sources of revenue. The structure of the rating system is then determined, considering how the rates are levied between, and within, various categories of ratepayers.

In relation to payment of rates Council has a rating policy which allows for payment of rates by instalments. Council is sympathetic to ratepayers who have difficulty in meeting their payment obligations by allowing them to enter into an arrangement with no recovery action being taken provided the arrangement is being adhered to. Council also offers deferment of rates (for recovery at a later time) in some cases.

Elected Member Allowances

In accordance with the *Local Government Act*, Katherine Town Council proposes to pay the following elected member allowances in 2019/20.

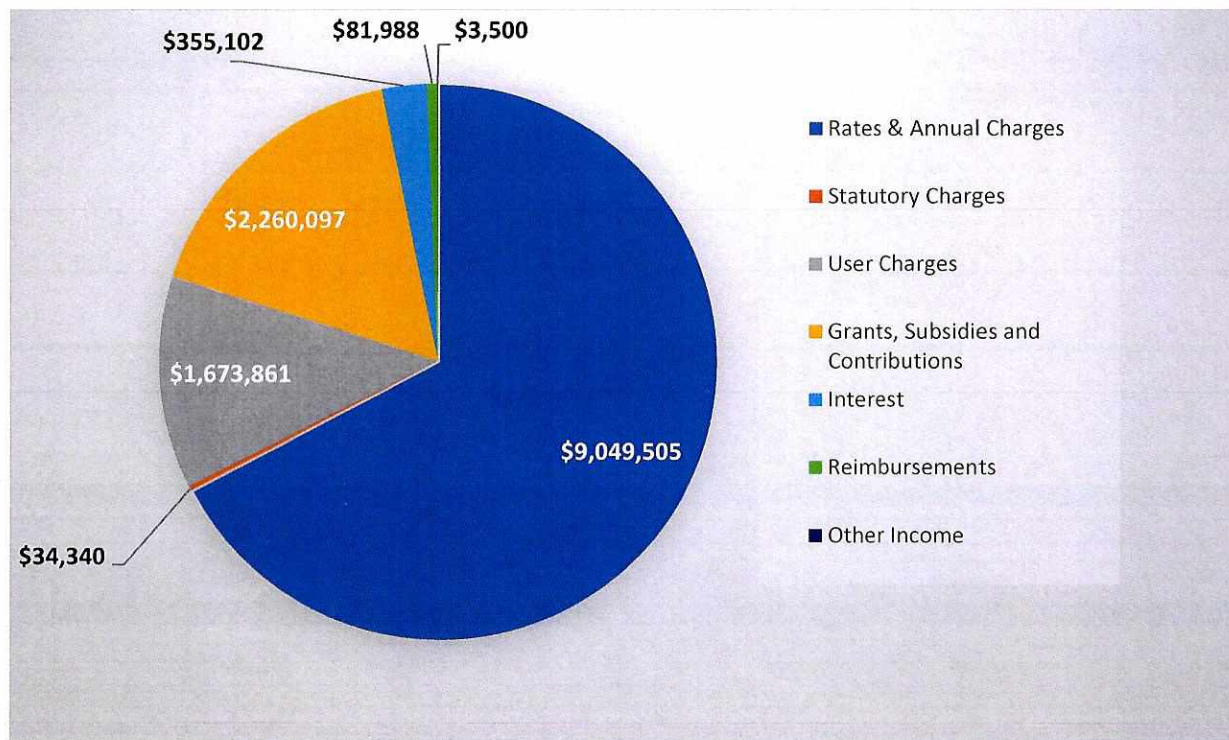
Allowance Type	Mayor	Deputy Mayor	Aldermen
Annual Base Allowance	75,333.75	20,354.00	12,438.90
Annual Electoral Allowance	19,828.19	3,392.00	3,391.00
Total	95,161.94	23,746.00	15,829.90

The total amount budgeted for the above allowances is \$199,886

Financial Summary

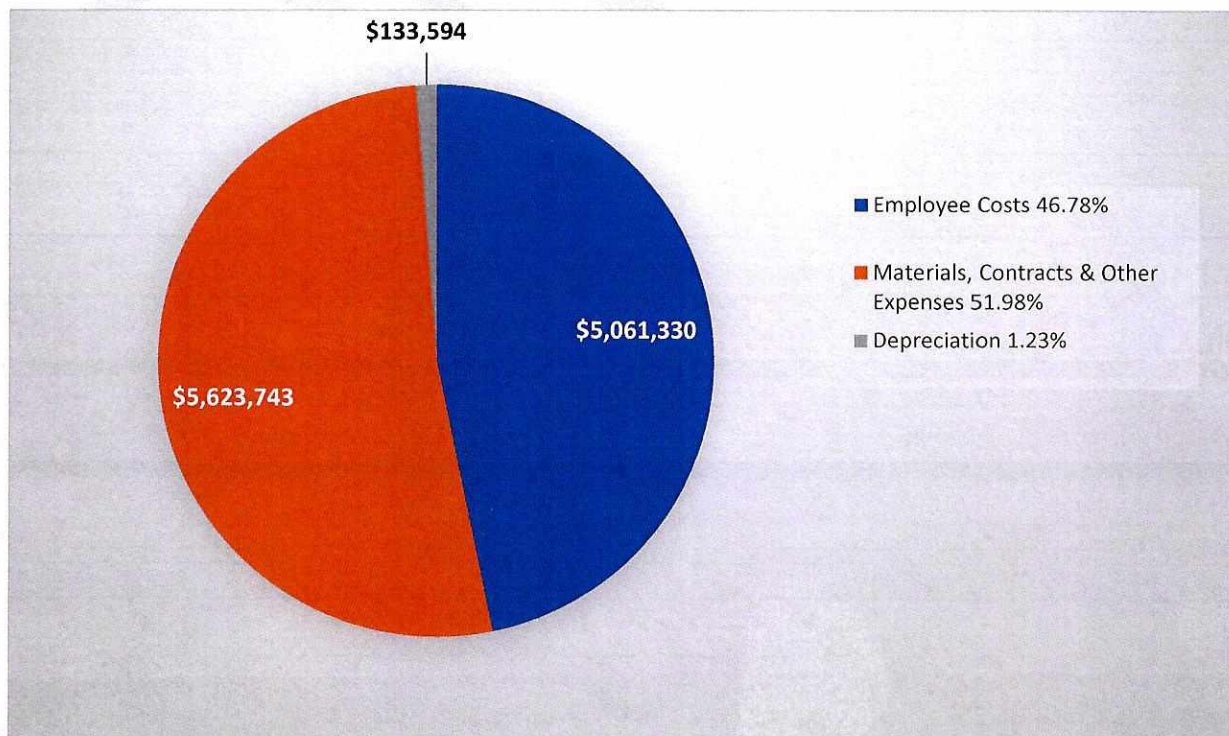
Total Operating Revenue

Operating revenue of \$13.46 million budgeted in 2019/20 is summarised below by major category.



Total Operating Expenditure

Operating expenditure of \$10.82 million budgeted in 2019/20 is summarised below by major category.



**Katherine Town Council
Budgeted Income Statement
For the Year Ending 30 June 2020**

	Revised 2018/19 \$	Budget 2019/20 \$
INCOME		
Rates	8,234,326	9,049,505
Statutory charges	61,200	34,340
User charges	1,815,681	1,673,861
Grants, subsidies and contributions	1,508,912	2,260,097
Interest	395,555	355,102
Reimbursements	85,673	81,988
Other income	3,060	3,500
	<u>12,104,407</u>	<u>13,458,393</u>
EXPENDITURE		
Employee Costs		
Salaries & Wages	3,376,709	3,746,518
Provisions	599,046	678,786
Superannuation	410,572	427,786
Training	108,400	129,700
Other	57,734	78,540
	<u>4,552,461</u>	<u>5,061,330</u>
Materials, contracts and other expenses		
Advertising	119,300	171,311
Bad Debts	500	1,200
Bank Charges	39,800	30,900
Book Purchases	5,000	5,000
Community Grants	106,000	104,000
Consultant	362,000	477,000
Council Elections	20,000	20,000
Debt Collection Costs	25,000	32,500
Elected Members Allowance	194,180	199,886
Elected Members Other Expenses	58,023	51,828
Electricity	251,730	284,289
Fuel	112,500	115,000
Insurance	328,511	335,236
Management Fees	80,000	80,945
Materials & Contracts	3,552,517	3,230,319
Cost of sales	50,000	25,000
Museum Grounds Maintenance	-	22,200
Postage	19,500	19,420
Printing & Stationery	34,000	28,340
Rent	3,000	1,000
Sewerage	99,850	86,103
Subscriptions	39,550	86,045
Telephone	62,300	59,667
Vehicle Registrations	24,000	25,800
Water	158,200	130,754
	<u>5,745,461</u>	<u>5,623,743</u>
Total Operating Expenses	10,297,922	10,685,074
Finance costs	-	-
Operating Surplus/(Deficit) before depreciation	<u>1,806,485</u>	<u>2,773,319</u>

**Katherine Town Council
Budgeted Income Statement
For the Year Ending 30 June 2020**

	Revised 2018/19 \$	Budget 2019/20 \$
Depreciation	267,189	133,594
Operating Surplus/(Deficit) before capital items	1,539,296	2,639,724
Net gain (loss) on disposal of assets	-	(100,000)
Amounts received specifically for new or upgraded assets	751,710	14,293,559
Net Operating Surplus/(Deficit)	2,291,006	16,833,283
NET RESULT	2,291,006	16,833,283
OTHER COMPREHENSIVE INCOME		
Changes in Valuation of non-current assets	8,058,747	-
Total Other Comprehensive Income	8,058,747	-
TOTAL COMPREHENSIVE INCOME	10,349,753	16,833,283

**Katherine Town Council
Budgeted Balance Sheet
As at 30 June 2020**

Actual 2017/18 \$		Revised 2018/19 \$	Budget 2019/20 \$
ASSETS			
Current Assets			
29,399,635	Cash and cash equivalents	28,341,284	15,764,412
1,010,567	Trade and other receivables	1,186,200	1,209,755
19,539	Inventories	19,039	17,840
<u>30,429,741</u>		<u>29,546,523</u>	<u>16,992,008</u>
Non-Current Assets			
Infrastructure, Property,			
66,904,929	Plant and Equipment	78,736,447	114,021,742
1,673,330	Capital works in progress	1,673,329	1,673,329
<u>68,578,259</u>		<u>80,409,776</u>	<u>115,695,071</u>
<u>99,008,000</u>	TOTAL ASSETS	<u>109,956,299</u>	<u>132,687,079</u>
LIABILITIES			
Current Liabilities			
15,577,243	Trade and other payables	15,577,243	2,027,774
558,691	Provisions	1,157,237	1,834,823
<u>16,135,934</u>		<u>16,734,480</u>	<u>3,862,597</u>
Non-Current Liabilities			
-	Provisions		
<u>-</u>		<u>-</u>	<u>-</u>
<u>16,135,934</u>	TOTAL LIABILITIES	<u>16,734,480</u>	<u>3,862,597</u>
<u>82,872,066</u>	NET ASSETS	<u>93,221,819</u>	<u>128,824,482</u>
EQUITY			
15,071,315	Accumulated Surplus/(Deficit)	17,362,321	34,195,604
62,398,433	Asset Revaluation Reserve	70,457,180	89,226,558
5,402,318	Other Reserve	5,402,318	5,402,318
<u>82,872,066</u>	TOTAL EQUITY	<u>93,221,819</u>	<u>128,824,482</u>

**Katherine Town Council
Budgeted Capital Funding Statement
For the Year Ended 30 June 2020**

	2018/19	2019/20
	\$	\$
Sources of capital funding		
General revenue used for capital purposes	2,845,491	2,630,552
Other capital revenue sources:		
Proceeds from the sale of capital assets	-	568,155
Grants and subsidies	751,710	13,725,404
Transfer from internally restricted funds	482,758	13,725,404
	<u>4,079,959</u>	<u>16,924,111</u>
Application of capital funding		
Non current capital assets :		
Buildings & Other Structures	93,260	734,220
Furniture, Fixture & Equipment	62,000	47,219
Improvements	1,060,397	12,318,476
Infrastructure	2,334,913	3,405,196
Plant & Equipment	529,389	419,000
	<u>4,079,959</u>	<u>16,924,111</u>

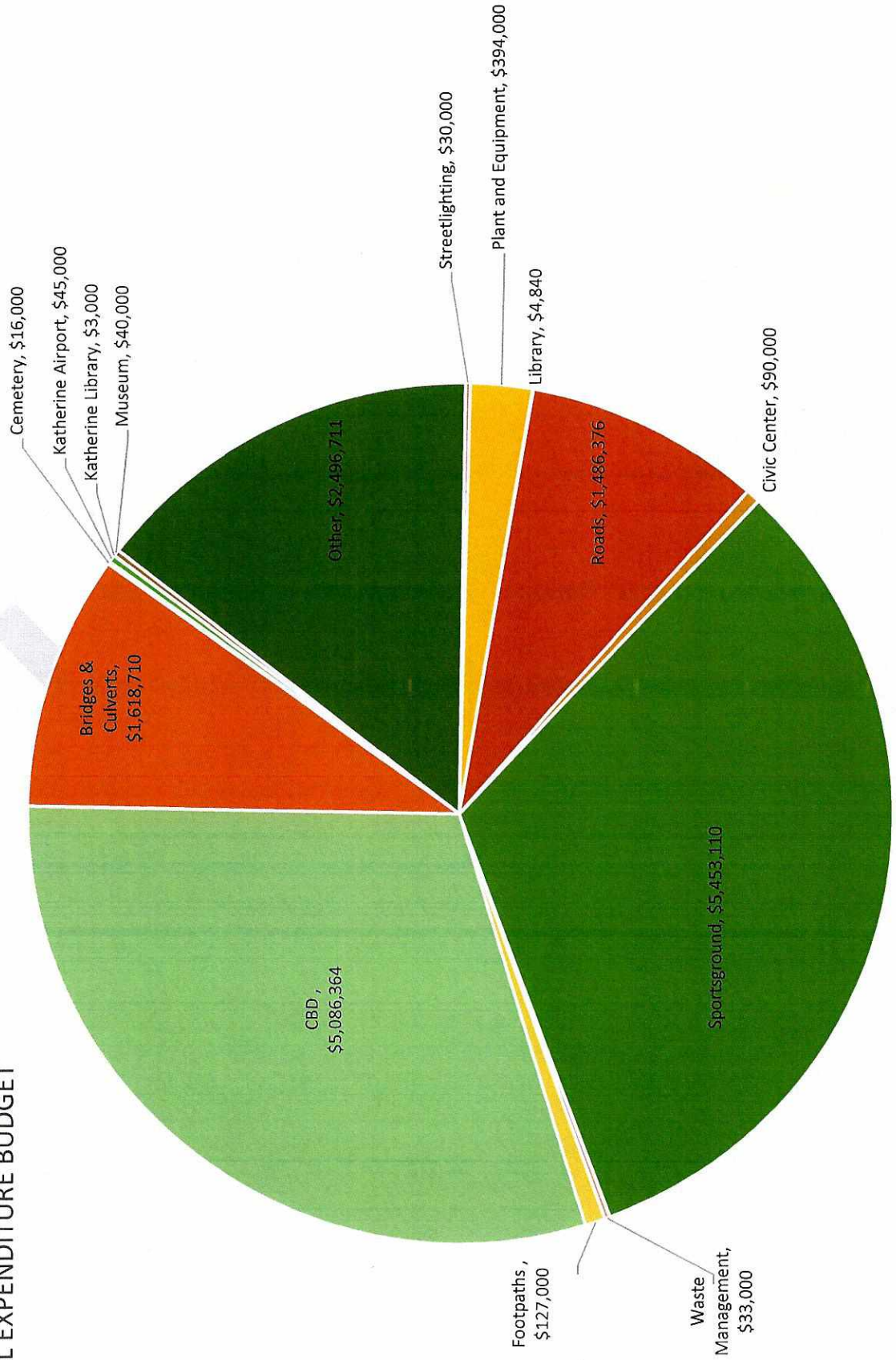
KATHERINE TOWN COUNCIL
Budgeted Statement of Changes in Equity
For the Year Ending 30 June 2020

	Accumulated Surplus/ (Deficit)	Asset Revaluation Reserve	Other Reserve	Total Equity
	\$	\$	\$	\$
Budget 2019/20				
Balance at end of previous reporting period	14,661,162	89,226,560	8,103,477	111,991,199
Net surplus/(deficit) for the year	16,833,283	-	-	16,833,283
Other Comprehensive Income - Prior Period Adjustments	(2,701,159)		2,701,159	
Revaluation of infrastructure, property, plant and equipment	<u>28,793,286</u>	<u>89,226,560</u>	<u>10,804,636</u>	<u>128,824,482</u>
Balance at end of period				
Budget 2018/19				
Balance at end of previous reporting period	15,071,315	62,398,434	5,402,318	82,872,067
Net surplus/(deficit) for the year	2,291,006	8,058,747		10,349,753
Other Comprehensive Income - Prior Period Adjustments	(2,701,159)		2,701,159	
Balance at end of period	<u>14,661,162</u>	<u>70,457,181</u>	<u>8,103,477</u>	<u>93,221,820</u>
Inventories				
Other				
Actual 2017/18				
Balance at end of previous reporting period	13,120,236	62,398,433	2,741,418	78,260,087
Net surplus/(deficit) for the year	4,611,979			4,611,979
Other Comprehensive Income - Prior Period Adjustments	(2,660,900)		2,660,900	0
Balance at end of period	<u>15,071,315</u>	<u>62,398,433</u>	<u>5,402,318</u>	<u>82,872,066</u>
Actual 2016/17				
Balance at end of previous reporting period	12,252,561	62,398,433		74,650,994
Net surplus/(deficit) for the year	3,609,093			3,609,093
Other Comprehensive Income - Prior Period Adjustments	(2,741,418)		2,741,418	-
Balance at end of period	<u>13,120,236</u>	<u>62,398,433</u>	<u>2,741,418</u>	<u>78,260,087</u>

**Katherine Town Council
Budgeted Cash Flow Statement
For the Year Ending 30 June 2018**

Actual 2017/18 \$		Revised 2018/19 \$	Budget 2019/20 \$
CASH FLOW FROM OPERATING ACTIVITIES			
Receipts			
11,704,366	Operating receipts	11,533,219	13,255,670
258,297	Investment receipts	395,555	355,102
(2,701,159)	Operating payments to suppliers and employees	(9,698,876)	(10,006,288)
3,281,562	Net Cash provided by (or used in) operating activities	2,229,898	3,604,484
CASH FLOW FROM INVESTING ACTIVITIES			
Receipts			
13,961,541	Amounts specifically for new or upgraded assets	751,710	568,155
58,096	Sale of replaced assets		174,600
Payments			
(2,701,159)	Expenditure on renewal/replacement of assets	(4,039,959)	(16,924,111)
11,488,130	Net Cash provided by (or used in) investing activities	-3,288,249	-16,181,356
14,769,692	Net increase (decrease) in cash held	(1,058,351)	(12,576,872)
14,629,943	Cash and cash equivalents at beginning of period	29,399,635	28,341,284
29,399,635	Cash at end of reporting period	28,341,284	15,764,412

**KATHERINE TOWN COUNCIL
2019/2020 CAPITAL EXPENDITURE BUDGET
\$1,6924,111**



Capital Works Summary

AREA	ITEM DETAIL	Revised Budget	Budget
		2018/2019	2019/2020
Airport	Airport upgrade/airport	28,489	
Aquatic Centre	Masterplan		30,000
Aquatic Centre	Priority Repair & Maintenance		220,000
Aquatic Centre	New roller door	13,000	
Aquatic Centre	Signage	1,000	
Aquatic Centre	New lighting (flood + security lights)	20,000	
Aquatic Centre	Shade structure	5,000	
Aquatic Centre	Pool cleaner	10,000	
Bridges & Culverts	Low level hand rail	15,000	
Bridges & Culverts	Emungalan Road Drainage		50,000
Bridges & Culverts	Emungalan Bridge	1,568,710	1,568,710
CBD	1998 Flood Anniversary Exhibits	15,000	
CBD	CBD Public art	8,400	
CBD Revitalisation	Wayfinder Signage and Landscape	86,364	86,364
CBD Revitalisation	CBD Revitalisation-DIPL Grant	5,000,000	5,000,000
Cemetery	Continuation CF Plinth Extensions	16,000	16,000
Civic Center	Replace ceiling tiles	5,000	
Civic Center	Replace AC x 2 - Finance	20,000	20,000
Civic Center	Signage	3,000	
Civic Center	PC replacement	17,500	6,000
Civic Centre	Civic Centre Roof Rejuvenation		50,000
Civic Center	Mobile phone replacement	6,000	5,000
Civic Center	iPad & mobile phones	3,600	
Civic Center	Live Streaming Equipment	5,500	
Civic Center	New Computer x 3		6,000
Civic Center	Handsets x 3		3,000
Drainage	Enclosed Drains and Side Entry Pit Expenses	40,000	40,000
Footpaths & Cycleways	Rolling installation program; schools & service centre connectivity	91,925	

Appendix 4

Footpaths & Cycleways	Annual renewal of 400m of footpath and cycleways (approx 2% of network)	52,000	52,000
Footpaths & Cycleways	Survey and Options study for reconstruction of Riverlink trail (North side)	15,000	
Footpaths & Cycleways	Extend Casuarina St path to school (500m)		75,000
Hot Springs	Hot Springs revegetation/revitalisation	350,000	
Hot Springs	Hot Springs revegetation/revitalisation	88,297	
Hot Springs	Hot Springs revegetation/revitalisation	112,700	
Katherine Airport	Terminal Car Park Repairs		45,000
Katherine Library	Big Rivers Library Coordinator Computer		2,840
Katherine Library	Computer replacement	3,000	3,000
Katherine Library	External signage	5,000	
Katherine Library	6 x Chairs		2,000
Katherine North Parks	Dog park fence	18,000	
Municipal Depot	Replacement of small plants (chain saws, brush cutters etc)	5,000	
Municipal Depot	Aircons x 1	2,000	
Minor Plant	2 x Chainsaw		3,000
Minor Plant	1 x Backpack blower vac		2,000
Minor Plant	2 x Blower vac		1,200
Minor Plant	2 x Whipper Snippers		1,200
Minor Plant	1 x Hedge Trimmer		800
Minor Plant	1 x Cordless Impact Driver		500
Minor Plant	1 x Cordless Screwdriver		500
Minor Plant	2 x Cordless Screw Gun		500
Minor Plant	1 x Pole saw		1,300
Municipal Depot	Computers		3,500
Museum	Museum Repairs & Maintenance		40,000
Plant & Equipment	Spray unit	18,000	
Plant & Equipment	Admin Vehicle x 2	113,689	
Plant & Equipment	Mini excavator	25,000	
Plant & Equipment	Car trailerx1	10,000	

Appendix 4

Plant & Equipment	Blower - 2	1,000	
Plant & Equipment	Whipper snipper	3,200	
Plant & Equipment	Pole saw	1,500	
Plant & Equipment	Work utes x 3	32,000	
Plant & Equipment	Replace TOYOTA D/CAB #181		40,000
Plant & Equipment	HINO 300 2 TONNE TIPPER		60,000
Plant & Equipment	HINO 300 2 TONNE TIPPER		60,000
Plant & Equipment	Replace JOHN DEERE 72" MOWER #217		45,000
Plant & Equipment	Replace KUBOTA OUTFRONT 72"		40,000
Plant & Equipment	Replace KUBOTA ATV 4X4 #512		28,000
Plant & Equipment	Replace KUBOTA ATV 4X4 # 513		28,000
Plant & Equipment	Replace Trailer #51511		8,000
Plant & Equipment	Replace Ford Ranger Ute 4 x 4		35,000
Plant & Equipment	Replace Kia Sportage SUV #196		35,000
Plant & Equipment	Rangers Vehicle Dog cage		4,000
Roads	Roads to Recovery	440,000	
Roads	Roads to Recovery	231,636	
Roads	Roads to Recovery		309,695
Roads	First Street / Giles Street roundabout pavement repairs		75000
Roads	Lindsay Street parking formalisation and kerbing		50000
Roads	First Street Parking Bay Repairs		30000
Roads	Zimin Drive shoulder widening	200,000	
Roads	Emungalan Road edge repairs and drainage improvements	100,000	
Roads	Florina road shoulder repairs	300,000	
Roads	Shoulder reconstruction (2.7km various roads)		20,000
Roads	Florina / Hendry Intersection Upgrade		10,000
Roads	Egan Street Pavement Repairs		2,000
Roads	Ivanoff Road Pavement Repairs		2,000
Roads	Zimin Drive / Gillard Crescent I/S Pavement Repairs		75,000

Appendix 4

Roads	Black Spot		98,460
Roads	Drainage Issues Investigation - Gory Road		15,000
Roads	Reseal 23,000m ² (6.67%)	460,000	
Roads	Reseal Urban Street	85,863	
Roads	Reseal 33,000m ²		405,241
Roads	Reseal 2,500m ² (6.67%)	50,000	
Roads	Rural road reseals	100,000	
Roads	Reseal 42,000m ² (6.67%)		353,980
Roads	Annual Culvert Renewals based on condition assessments	4,000	
Roads	Annual Headwall & Endwall Renewals (Culverts & Outfalls) based on condition assessments	28,000	
Roads	Annual renewal of 300m of kerb and guttering	48,000	
Showgrounds	Connect power and wall switches to Buntine Pavilion roller doors	5,000	
Showgrounds	Commission poly water supply line around main oval	15,000	
Showgrounds	Replace toilet block roof (near Buntine)	5,000	
Showgrounds	Replace board ceiling in rotary building	2,000	
Showgrounds	Care takers Area		20,000
Showgrounds	Showgrounds Grandstand Exit Lights + Cages		4,000
Showgrounds	Showgrounds Grandstand Offices flooring and exhaust fan		10,000
Showgrounds	Showgrounds-Rodeo Relocation	155,480	132,220
Showgrounds	Showgrounds- Upgrade- Dept of Tourism & Culture	2,000,000	2,000,000
Sportsground	Sportsground reseal	45,000	
Sportsground	Resurface oval 2	50,000	
Sportsground	Scoreboard security	10,000	
Sportsground	PA system	1,500	
Sportsground	Traffic control (rubber speed humps)	10,000	
Sportsground	Underground plumbing upgrades	20,000	
Sportsground	Extension of slab at skate park	4,500	

Appendix 4

Sportsground	Play park shade sail	10,000	
Sportsground	Community Centre council contribution	100,000	
Sportsground	Adventure Playground Shelter		200,000
Sportsground	Long Jump Track resurface		5,000
Sportsground	Oval 2	156,000	150,000
Sportsground	Resurface oval 2 G - Dept of Tourism & Culture		300,000
Sportsground	Sportsground Upgrade -Dept of Tourism & Culture	4,100,000	4,100,000
Sportsground	Community Centre/sportsground	150,000	150,000
Sportsground	Community Centre	250,000	250,000
Sportsground	Sportsground Lighting - Dept of Sport & Rec	98,110	98,110
Sportsground	Oval 2 - Federal Funding	300,000	200,000
Streetlighting	Streetlighting		30,000
Visitors Information Centre	Computer & EFTpos	3,000	
Visitors Information Centre	Signage Upgrade	4,400	
Visitors Information Centre	Computer & EFTpos		3,000
Visitors Information Centre	Signage Upgrade & Design		6,112
Visitors Information Centre	Solar Panel Installation		55,000
Visitors Information Centre	Photocopier (New)		8,879
Visitors Information Centre	Chairs		4,000
Waste Management Facility	Hook Truck	250,000	
Waste Management Facility	Green Waste Shredder	60,000	
Waste Management Facility	Green Waste Shredder Shed	30,000	

Appendix 4

Waste Management Facility	Plumbing & Fire System	8,000	
Waste Management Facility	Bores x 4	40,000	
Waste Management Facility	4 x Bins replacements		25,000
Waste Management Facility	Plumbing & Fire System		8,000
TOTAL CAPITAL WORKS PROGRAM		17,765,363	16,924,111

LONG TERM FINANCIAL PLAN

1. LONG TERM FINANCIAL PLAN

The Long Term Financial Plan provides a financial assessment of the activities and projects that Council proposes to undertake in the short, medium and long term, and will guide our future strategies to ensure Katherine Town Council operates in a sustainable manner.

Council has worked hard to position itself financially to continue to deliver the current levels of service to the community, and to address the infrastructure backlog associated with funding constraints and ageing infrastructure.

The Plan takes into consideration assumptions based on current service levels, and it will enable Council to test its future strategies against long term financial projections.

The major infrastructure item included in the Long Term Financial Plan is \$20 M for the rehabilitation of the existing waste management facility. Two scenarios have been provided, scenario one (1) projects the life of the facility to four (4) years and the other to seven (7) years. Expert opinion will better inform the planning, timing and cost into the future.

The Long Term Financial Plan is intended as a guiding document for all activities of Katherine Town Council into the future, and it will be reviewed annually to ensure its applicability based on community feedback and capacity analysis.

The Long Term Financial Plan 2019/29 reflects Council's desire and capacity to deliver the strategies, initiatives, works and programs.

It includes:

- Projected income and expenditure, balance sheet and cash flow statement
- Planning assumptions used to develop the Plan
- Methods of monitoring financial performance.

Much of the content of the Long Term Financial Plan remains consistent with previous years, as would be expect from a long term future planning document.

1.1.Purpose of the Long Term Financial Plan

The Long Term Financial Plan acts as a tool for both the Council and the community to use in deciding what resources Council needs to apply to deliver on the outcomes. The Long Term Financial Plan seeks to answer the following questions:

- Can we survive the financial pressures of the future?
- What are the opportunities for future income and economic growth?
- Can we afford what the community wants?
- How can we go about achieving these outcomes?

1.2. Long Term Financial Sustainability

A financially sustainable Council is one that has the ability to fund ongoing service delivery, and the renewal and replacement of assets without imposing excessive debt or rate increases on future generations. This definition has been translated into four key financial sustainability principles:

- Council should achieve a **fully funded operating position** reflecting that Council collects enough revenue to fund operational expenditure, and renewal of infrastructure,
- Council should **maintain sufficient cash reserves** to ensure that it can meet its short-term working capital requirements,
- Council should have a **fully funded capital program, where the source of funding is identified and secured for both capital renewal and new capital works,**
- Council should **maintain its asset base**, by renewing ageing infrastructure which is identified and by ensuring cash reserves are set aside for those works which are yet to be identified.

It is important to note that while these principles represent financial sustainability, in the current environment, as with most Councils the Katherine Town Council will find it difficult to obtain this level of sustainability.

1.3. Measuring Long Term Financial Sustainability

The Council uses performance indicators to measure Council's financial performance and position. The indicators measure both recurrent operations and capital sustainability.

Council will review its Long Term Financial Plan against these indicators as part of assessing the long term financial health of the Council and its capacity to fund any proposed Delivery Program.

Ratio	Calculation	Sustainable Target	2019 / 20 Projected Ratio Scenario one (1)	Commentary
Operating Surplus Ratio (without depreciation)	Operating Revenue less Operating Expenditure including interest = Net Operating Surplus Divided by Own Source Revenue (Rates)	(+ve) Between 0% and 15%	30.65%	Indicates Council has a balanced Budget (before depreciation)
Operating Surplus Ratio (with depreciation)	Operating Revenue less Operating Expenditure including interest and depreciation = Net Operating Surplus Divided by Own Source Revenue (Rates)	(+ve) Between 0% and 15%	-4.82%	Indicates Council has a balanced Budget (before depreciation) however with depreciation included there is an operating deficit
Current Ratio	Current Assets less restricted assets = Net Current Assets Divided by Current Liabilities less Current Liabilities associated with Restricted Assets = Net Current Liabilities	> Or = to 1:1	4.40	Indicates Council's ability to fund its short term expenditure needs. It focuses on the liquidity position of a local government that has arisen from past year's transactions.
Rates Coverage Ratio	Total Rates Revenue Divided by Total Expenses	> or = to 40%	65.1%	Indicates Council's ability to cover its costs through its own rates revenue.
Asset Sustainability Ratio	Capital Renewal Expenditure Divided by Depreciation Expense	90% to 100%	307%	Indicates the level of asset renewal expenditure sufficiency to maintain assets in the long-term this includes grant funded renewal of assets
Asset Consumption Rate	Depreciated Replacement Cost of Assets (Written Down Value) Divided by Current Replacement Cost	50% to 75%	74.5%	The extent to which depreciable assets have been consumed by comparing their written down value to their replacement cost.

2. Council Environment & Influences

2.1. Council Environment

Katherine is a major centre for tourism, transport and RAAF Base Tindal, which is continuing to undertake significant infrastructure upgrades over the next 10 years.

2.2. Functions of Katherine Town Council

The functions of the Katherine Town Council, in accordance with the Local Government Act are as follows:

- (1) The functions of a council include the following:
 - (a) to plan for the future requirements of its area for local government services;
 - (b) to provide services and facilities for the benefit of its area, its residents and visitors;
 - (c) to provide for the interests and well-being of individuals and groups within the council area;
 - (d) to carry out measures to protect its area from natural and other hazards and to mitigate the effects of such hazards;
 - (e) to manage and develop council facilities and services in its area in a sustainable way;
 - (f) to manage and develop for the benefit of its area all the resources available to the council;
 - (g) other functions assigned to the council under this or any other Act.

- (2) The functions of a council may (if the council chooses to perform them) include the following:
 - (a) to promote its area as a location for appropriate industries or commerce or as an attractive tourist destination;
 - (b) to establish or support organisations or programs that benefit the Council area.

2.3. Risks

Waste and environmental management is one of the key services that Katherine Town Council provides. Council faces a number of challenges in relation to waste management such as changes to the Environmental Protection Licence (EPL), the need to commission a new waste disposal site, transform the current site into transfer station and rehabilitate the existing site. The capital costs could amount to around \$20M to convert the existing site with increased operating costs. This cost has been factored into the Long Term Financial Plan however, there is a corresponding increase in waste management facility income to fund this item.

The Katherine waste management facility operating costs have been increased due to greater EPA requirements, e.g. the cost to remove gas from items such as refrigerators, freezers, air conditioners etc.

2.4. Infrastructure Asset Management

Katherine Town Council is an extremely asset intensive organisation, as are all Local Governments. Council currently has around \$155.3M of assets and the amount that Council expends to maintain these assets is critical to ensuring that they perform and deliver the services as intended for their full useful life.

2.5. Asset Backlog

Council has worked hard to determine, define and quantify its infrastructure backlog particularly in relation to roads, footpaths and kerbing which is a result of Council underfunding asset renewal in the past.

Council's buildings are generally in average to poor condition and have likely suffered the same underfunding in the past; this is supported by the continuing increase in Council's expenditure requirements on maintenance and building repair.

2.6. External Influences

Regulatory Environment

Council operates in a highly regulated environment driven by the Local Government Act and various other legislative instruments that define the scope and boundaries of Council's role and the way it must conduct its business.

Wider Territory Environment

The focus of Council services delivery is impacted by both the Northern Territory and Federal Governments in relation to the availability of external funding and key Territory and Federal priorities.

Balancing the Budget

Council's budget has faced significant pressures including increased demand for services.

3. 2019/2029 Plan

The 2019/2029 Plan provides an assessment of the financial sustainability of the Council to continue to deliver the current services over the longer term.

Council faces two significant challenges. Firstly, Council must generate sufficient revenue to balance the budget and sustain this into the future. Secondly, Council must address its infrastructure assets backlog.

The following key principles have been used in the development of the model

- Council should maintain its existing service levels to residents,
- Budgets should aim to maintain assets to at least the same condition as they were at the start of each financial year, and where possible improve,
- Management should continually look for ways to structurally realign resources and/or increase income opportunities without changes to service standards,

- Council should continue to improve its capacity to fund its recurrent operations and renew critical infrastructure through sustainable financial decision making.

3.1. Base Financial Budgets

In preparing the Long Term Financial Plan the actuals have been taken from the 2017/18 year financial year statements.

3.2. Indexation

Indexation has been applied to the assumptions made in the Long Term Financial Plan. The Consumer Price Index, Construction Index and the Enterprise Agreement have been applied across Council's discretionary budget allocations to ensure that Council's budget reflect projected movements in real dollar terms.

3.3. Revenue Assumptions

3.3.1. Rates

The council area is predominately urban, rural and agricultural. The annual rate increase has been forecast at 7.5% for 2019/20 and then declining percentage increases through until 2028/29.

3.3.2. Financial Assistance and Operating Grants

The financial assistance and operating grants have been factored in with the known allowances for indexation.

3.3.3. Capital Grants

The capital grants applied in the model are CBD revitalization, upgrades to Sportsgrounds and Showgrounds, R2R and Black Spot funding.

3.3.4. Fees and Charges

Council has the ability to raise revenue through the adoption of a fee or a charge for services or facilities.

The fees and charges which Council can charge are split into two categories:

1. Regulatory Fees – These fees are generally determined by the Northern Territory Legislation, and primarily relate to public order and safety.
2. Discretionary Fees – Council has the capacity to determine the charge or fee for discretionary works or services such as the use of community facilities.

Council applies the general principle that fees and charges should not necessarily be set at user pay levels, but may be as "user contributes" levels to benefit the community as a whole.

The waste management facility charges or revenue have increased to better comply with environmental management practices and enable the rehabilitation of the existing facility. As the exact timing for the closure and rehabilitation of the current waste facility are still being determined, there are two long-term financial plan scenarios that project Council's position at year five (5) and year eight (8) for the rehabilitation of the current facility.

3.3.5. Interest and Investment Revenue

The projected interest revenue is based on the outstanding cash balances at the end of the financial year.

3.3.6. Capital Revenue

Council has no plans to sell Council properties in the long term. This assumption should be tested by a review of all assets regularly.

3.4. Expenditure Assumptions

3.4.1. Salaries, Wages and Employee Costs

Salaries, Wages and Employee Costs have increased in line with the current Enterprise Agreement.

3.4.2. Materials and Contracts

Materials and Supplies consist of a range of expenditure to support the delivery of services including materials and contract fees. Contracts include a number of major out sourced services including civil engineering works and cleaning. In consideration of the significant value in contracts, a review of contracts, may present opportunities for efficiencies. It has been assumed that the overall expenditure will increase by 3.3% per annum.

3.4.3. Insurance

It is assumed the expenditure for insurance will be annually adjusted by CPI.

3.4.4. Depreciation

The depreciation charge has been included in the model on the basis that depreciation is representational of the funding required to renew assets.

3.5. Capital Expenditure Program

The capital expenditure program for 2019/20 Plan is listed in the main body of the Municipal Plan and is a reflection of the requirements identified in Council's Asset Management Plans.

3.6. Balance Sheet Reserves

3.6.1. Reserves

Council established an asset management reserve in financial year 2017/18 and will proceed to establish other reserves as listed below in future years.

The establishment and funding of cash reserves is a financial management strategy to provide funds for future expenditure that could not otherwise be financed during a single year without having a material impact on the budget. For example, local government elections occur every four years, so Council intends to set aside one quarter of the estimated cost of this activity each financial year.

The proposed reserves are:

	Reserve	Purpose of Reserve
2017/18	Asset Management reserve	An annual amount based upon asset renewal requirements.
2018/19 onwards	Waste Management	An annual amount based upon the actual surplus between cash expenditure and income from the waste service.
	Employee Leave Entitlements	The level of the reserve should be maintained at a level equivalent to the accrued employees' entitlement of staff eligible to retire. This reserve should be maintained at the industry benchmark equivalent to 20% of the outstanding Employee Leave Entitlements liability as at 30 June each year.
	Plant Replacement	Funds to this reserve are to fund the replacement of Council's plant and equipment.
	Local Government Election and Constitutional Arrangements	An annual provision allocation from general revenue each year towards the cost of conducting Council's general elections and the review of constitutional arrangements every four years.
	Katherine Civil Airport	An annual amount based upon the actual cash surplus between expenditure and income from the Katherine Civil Airport operations.
	Major Capital Renewals	This reserve is intended to accumulate the funds required for major capital renewal projects extending past ten (10) years.
	Emergency Management	This reserve is to accumulate contingency funds for emergency management operations.

KTC LONG TERM FINANCIAL PLAN 2019/2029

Scenario 1 (Closure of WMF in 4 Years)

Katherine Town Council Long Term Financial Plan 2019/2029
Statement of Comprehensive Income by Nature and Type

Scenario 1 (Closure of W/MF in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
INCOME: REVENUES FROM ORDINARY ACTIVITIES										
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS										
Rates	9,042,974	9,630,767	10,256,767	10,923,457	11,633,482	12,389,658	13,009,141	13,659,598	14,342,578	15,059,707
Rates Growth	6,531	-	-	-	-	-	-	-	-	-
Operating Grants, Subsidies & Contributions	2,260,097	2,192,294	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371
Fees & Charges	1,708,201	1,764,571	1,822,802	1,882,955	1,945,092	2,009,280	2,075,587	2,144,081	2,214,836	2,287,925
Waste Facility Increase Charges	-	-	-	-	-	-	-	-	-	-
Interest Earnings	355,102	366,430	383,148	43,996	23,287	5,601	31,140	56,347	86,978	123,585
Other Revenue	85,488	85,488	85,488	85,488	85,488	85,488	85,488	85,488	85,488	85,488
Total Revenue	13,458,393	14,039,551	14,718,577	15,018,275	15,811,146	16,660,398	17,371,727	18,115,885	18,900,251	19,727,076
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES										
EXCLUDING LOSS ON ASSET DISPOSAL										
Employee Costs	(5,061,330)	(5,238,477)	(5,421,824)	(5,611,588)	(5,807,993)	(6,011,273)	(6,221,667)	(6,439,426)	(6,664,806)	(6,898,074)
Materials & Contracts	(4,787,361)	(4,945,344)	(5,108,540)	(5,277,122)	(5,451,267)	(5,631,159)	(5,816,987)	(6,008,948)	(6,207,243)	(6,412,082)
Utilities	(501,146)	(521,192)	(542,040)	(563,721)	(586,270)	(609,721)	(634,110)	(659,474)	(685,853)	(713,287)
Capital Depreciation Renewal Reserve	(3,209,852)	(3,270,108)	(3,328,896)	(3,782,219)	(3,858,840)	(3,929,398)	(4,001,368)	(4,074,777)	(4,149,654)	(4,226,028)
Interest Expenses	-	-	-	-	-	-	-	-	-	-
Insurance	(335,236)	(338,589)	(341,974)	(345,394)	(348,848)	(352,337)	(355,860)	(359,419)	(363,013)	(366,643)
Other Expenditure	-	-	-	-	-	-	-	-	-	-
Total Expenditure	(13,894,925)	(14,313,709)	(14,743,274)	(15,580,044)	(16,053,219)	(16,533,888)	(17,029,992)	(17,542,043)	(18,070,568)	(18,616,114)
Sub-total	(436,533)	(274,159)	(24,698)	(561,769)	(242,072)	126,510	341,735	573,843	829,682	1,110,962
Non-Operating Grants, Subsidies & Contributions	568,155	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054
Profit on Asset Disposals	-	-	-	-	-	-	-	-	-	-
Loss on Asset Disposals	(100,000)	-	-	-	-	-	-	-	-	-
Sub-total	468,155	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054
NET RESULT	31,622	518,895	768,356	231,284	550,981	919,564	1,134,788	1,366,896	1,622,736	1,904,015
Other Comprehensive Income										
Changes in Valuation of non-current assets	2,847,424	3,187,194	3,109,563	3,171,755	4,035,190	3,715,894	3,790,212	3,866,016	3,943,336	4,022,203
Total Other Comprehensive Income	2,847,424	3,187,194	3,109,563	3,171,755	4,035,190	3,715,894	3,790,212	3,866,016	3,943,336	4,022,203
TOTAL COMPREHENSIVE INCOME	2,879,046	3,706,089	3,877,919	3,403,039	4,586,171	4,635,458	4,925,000	5,232,912	5,566,072	5,926,218

Katherine Town Council Long Term Financial Plan 2019/2029 Statement of Comprehensive Income by Program

Scenario 1 (Closure of WMF in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
INCOME: REVENUES FROM ORDINARY ACTIVITIES										
EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS										
General Public Services	8,892,043	9,276,017	9,724,654	9,922,666	10,446,521	11,007,627	11,477,607	11,969,277	12,487,511	13,033,800
Public Order and Safety	41,075	42,849	44,921	45,836	48,256	50,848	53,019	55,290	57,684	60,207
Environmental Protection	2,279,008	2,377,420	2,492,404	2,543,154	2,677,417	2,821,227	2,941,682	3,067,695	3,200,518	3,340,530
Waste Facility Increase Charges	-	-	-	-	-	-	-	-	-	-
Education and Welfare	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	287,064	299,460	313,944	320,336	337,248	355,362	370,535	386,407	403,138	420,774
Recreation and Culture	530,123	553,014	579,761	591,566	622,797	656,249	684,268	713,580	744,476	777,044
Transport	-	-	-	-	-	-	-	-	-	-
Economic Services	1,429,080	1,490,790	1,562,893	1,594,716	1,678,907	1,769,085	1,844,618	1,923,636	2,006,924	2,094,721
Other Property and Services	-	-	-	-	-	-	-	-	-	-
Total Revenue	13,458,393	14,039,551	14,718,577	15,018,275	15,811,146	16,660,398	17,371,727	18,115,885	18,900,251	19,727,076
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES										
EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS										
General Public Services	(3,579,620)	(3,687,508)	(3,798,172)	(4,013,742)	(4,135,641)	(4,259,472)	(4,387,278)	(4,519,193)	(4,655,352)	(4,795,896)
Public Order and Safety	(260,072)	(267,911)	(275,951)	(291,613)	(300,469)	(309,466)	(318,752)	(328,336)	(338,228)	(348,439)
Environmental Protection	(1,917,060)	(1,974,838)	(2,034,105)	(2,149,553)	(2,214,836)	(2,281,153)	(2,349,599)	(2,420,246)	(2,493,166)	(2,568,434)
Health	-	-	-	-	-	-	-	-	-	-
Education and Welfare	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	(574,096)	(591,399)	(609,148)	(643,720)	(663,270)	(683,130)	(703,628)	(724,784)	(746,621)	(769,162)
Recreation and Culture	(2,236,055)	(2,303,448)	(2,372,576)	(2,507,234)	(2,583,380)	(2,660,732)	(2,740,568)	(2,822,971)	(2,908,024)	(2,995,817)
Transport	-	-	-	-	-	-	-	-	-	-
Economic Services	(2,118,171)	(2,182,011)	(2,247,495)	(2,375,054)	(2,447,185)	(2,520,459)	(2,596,087)	(2,674,145)	(2,754,714)	(2,837,878)
Capital Depreciation Reserve Reserve	(3,209,852)	(3,270,108)	(3,328,896)	(3,782,219)	(3,858,840)	(3,929,398)	(4,001,368)	(4,074,777)	(4,149,654)	(4,226,028)
Total Expenditure	(13,894,925)	(14,313,709)	(14,743,274)	(15,580,044)	(16,053,219)	(16,533,888)	(17,029,992)	(17,542,043)	(18,070,568)	(18,616,114)
Net Result from Operating Activities	(436,533)	(274,159)	(24,698)	(561,769)	(242,072)	126,510	341,735	573,843	829,682	1,110,962

Katherine Town Council Long Term Financial Plan 2019/2029
Statement of Comprehensive Income by Program

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<i>Scenario 1 (Closure of WMF in 4 Years)</i>										
NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS										
Law, Order, Public Safety	-	-	-	-	-	-	-	-	-	-
Recreation and Culture	-	-	-	-	-	-	-	-	-	-
Education and Welfare	-	-	-	-	-	-	-	-	-	-
Transport (R2R)	568,155	493,054	493,054	493,054	493,054	493,054	493,054	493,054	493,054	493,054
Economic Services (Black Spot)	-	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Sub-total	568,155	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054
PROFIT / (LOSS) ON DISPOSAL OF ASSETS										
Governance	-	-	-	-	-	-	-	-	-	-
General Purpose Funding	(100,000)	-	-	-	-	-	-	-	-	-
Law, Order, Public Safety	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-
Education and Welfare	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	-	-	-	-	-	-	-	-	-	-
Recreation and Culture	-	-	-	-	-	-	-	-	-	-
Transport	-	-	-	-	-	-	-	-	-	-
Economic Services	-	-	-	-	-	-	-	-	-	-
Other Property and Services	-	-	-	-	-	-	-	-	-	-
Sub-total	(100,000)	-	-	-	-	-	-	-	-	-
NET RESULT	31,622	518,895	768,356	231,284	550,981	919,564	1,134,788	1,366,896	1,622,736	1,904,015
OTHER COMPREHENSIVE INCOME										
Changes in Valuation of non-current assets	2,847,424	3,187,194	3,109,563	3,171,755	4,035,190	3,715,894	3,790,212	3,866,016	3,943,336	4,022,203
Total Other Comprehensive Income	2,847,424	3,187,194	3,109,563	3,171,755	4,035,190	3,715,894	3,790,212	3,866,016	3,943,336	4,022,203
TOTAL COMPREHENSIVE INCOME	2,879,046	3,706,089	3,877,919	3,403,039	4,586,171	4,635,458	4,925,000	5,232,912	5,566,072	5,926,218

Katherine Town Council Long Term Financial Plan 2019/2029

Statement of Cash Flows

Scenario 1 (Closure of W/MF in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
CASH FLOWS FROM OPERATING ACTIVITIES										
RECEIPTS										
Rates	9,025,950	9,630,767	10,256,767	10,923,457	11,633,482	12,389,658	13,009,141	13,659,598	14,342,578	15,059,707
Operating Grants, Subsidies & Contributions	2,260,097	2,192,294	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371
Fees & Charges	1,875,587	1,941,029	2,005,082	2,071,250	2,139,601	2,210,208	2,283,145	2,358,489	2,436,319	2,516,718
Waste Facility Increase Charges	-	-	-	-	-	-	-	-	-	-
Interest Earnings	355,102	355,102	366,430	383,148	(43,996)	(23,287)	5,601	31,140	56,347	86,978
Goods and Services Tax	-	-	-	-	-	-	-	-	-	-
Other Revenue	94,036	94,036	94,036	94,036	94,036	94,036	94,036	94,036	94,036	94,036
Sub-total	13,610,772	14,213,228	14,892,687	15,642,263	15,993,495	16,840,987	17,562,295	18,313,635	19,099,652	19,927,810
PAYMENTS										
Employee Costs (Operating Only)	(4,382,545)	(5,238,477)	(5,421,824)	(5,611,588)	(5,807,993)	(6,011,273)	(6,221,667)	(6,439,426)	(6,664,806)	(6,898,074)
Materials & Contracts	(4,787,361)	(5,439,878)	(5,619,394)	(5,804,834)	(5,996,394)	(6,194,275)	(6,398,686)	(6,609,843)	(6,827,967)	(7,053,290)
Utilities (gas, electricity, water, etc.)	(501,146)	(521,192)	(542,040)	(563,721)	(586,270)	(609,721)	(634,110)	(659,474)	(685,853)	(713,287)
Insurance	(335,236)	(338,589)	(341,974)	(345,394)	(348,848)	(352,337)	(355,860)	(359,419)	(363,013)	(366,643)
Interest	-	-	-	-	-	-	-	-	-	-
Other Expenditure	-	-	-	-	-	-	-	-	-	-
Sub-total	(10,006,288)	(11,538,136)	(11,925,232)	(12,325,537)	(12,739,505)	(13,167,605)	(13,610,323)	(14,068,161)	(14,541,639)	(15,031,294)
Net Cash Provided by (Used in) Operating Activities	3,604,484	2,675,093	2,967,455	3,316,726	3,253,990	3,673,382	3,951,972	4,245,474	4,558,013	4,896,516
CASH FLOWS FROM INVESTING ACTIVITIES										
Payments for Development of Land Held for Resale	-	-	-	-	-	-	-	-	-	-
Payments for Purchase of Property, Plant & Equipment	(6,700,439)	(459,019)	(467,235)	(475,616)	(484,164)	(492,883)	(501,015)	(509,175)	(517,345)	(525,515)
Payments for Construction of Infrastructure	(10,223,672)	(2,506,222)	(2,551,082)	(2,596,840)	(2,643,512)	(2,691,118)	(2,739,195)	(2,787,272)	(2,835,349)	(2,883,426)
Advances to Community Groups	-	-	-	-	-	-	-	-	-	-
Proceeds from Advances	-	-	-	-	-	-	-	-	-	-
Grants / Contributions for the Development of Assets	568,155	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054
Proceeds from Sales (excluding Land)	174,600	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Land	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (Used in) Investing Activities	(16,181,356)	(2,172,188)	(2,225,264)	(2,279,402)	(2,334,622)	(2,390,947)	(2,448,156)	(2,505,272)	(2,561,297)	(2,617,319)

Katherine Town Council Long Term Financial Plan 2019/2029

Statement of Cash Flows

Scenario 1 (Closure of WMF in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
NET INCREASE (DECREASE) IN CASH HELD	(12,576,872)	502,905	742,191	(18,962,676)	919,368	1,282,435	1,133,816	1,119,038	1,359,818	1,625,127
Cash at Beginning of Year	28,341,284	15,764,413	16,267,317	17,009,509	(1,953,167)	(1,033,799)	248,636	1,382,452	2,501,489	3,861,308
Cash at the End of Year	15,764,413	16,267,317	17,009,509	(1,953,167)	(1,033,799)	248,636	1,382,452	2,501,489	3,861,308	5,486,435

Katherine Town Council Long Term Financial Plan 2019/2029
Statement of Financial Position
Scenario 1 (Closure of WMF in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
ASSETS										
CURRENT ASSETS										
Cash and Cash Equivalents	15,764,413	16,267,317	17,009,509	(1,953,167)	(1,033,799)	248,636	1,382,452	2,501,489	3,861,308	5,486,435
Receivables	1,209,755	1,258,146	1,308,471	1,360,810	1,415,243	1,471,852	1,530,726	1,591,956	1,655,634	1,721,859
Inventories	17,840	18,554	19,296	20,068	20,871	21,705	22,574	23,477	24,416	25,392
Inventories - Land Held for Resale	-	-	-	-	-	-	-	-	-	-
Total Current Assets	16,992,008	17,544,017	18,337,276	(572,289)	402,314	1,742,193	2,935,752	4,116,921	5,541,357	7,233,686
NON-CURRENT ASSETS										
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Property, Plant and Equipment	43,513,953	43,847,467	44,137,018	44,437,291	44,888,727	45,213,880	45,607,660	46,051,709	46,509,463	46,981,197
Infrastructure	72,181,118	74,729,931	77,239,365	99,401,082	102,253,672	104,899,015	107,905,287	111,171,968	114,499,145	117,888,028
Total Non-Current Assets	115,695,071	118,577,398	121,376,383	143,838,374	147,142,399	150,112,895	153,512,948	157,223,677	161,008,608	164,869,225
TOTAL ASSETS	132,687,079	136,121,415	139,713,659	143,266,085	147,544,713	151,855,088	156,448,700	161,340,598	166,549,965	172,102,911
LIABILITIES										
CURRENT LIABILITIES										
Payables	2,027,774	3,142,876	3,268,591	3,399,335	3,535,308	3,676,720	3,823,789	3,976,741	4,135,810	4,301,243
Current Portion of Long Term Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	1,834,823	1,908,216	1,984,544	2,063,926	2,146,483	2,232,343	2,321,636	2,414,502	2,511,082	2,611,525
Total Current Liabilities	3,862,597	5,051,092	5,253,135	5,463,261	5,681,791	5,909,063	6,145,425	6,391,242	6,646,892	6,912,768
NON-CURRENT LIABILITIES										
Long Term Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	3,862,597	5,051,092	5,253,135	5,463,261	5,681,791	5,909,063	6,145,425	6,391,242	6,646,892	6,912,768
NET ASSETS	128,824,482	131,070,323	134,460,524	137,802,824	141,862,922	145,946,026	150,303,274	154,949,356	159,903,073	165,190,144

Katherine Town Council Long Term Financial Plan 2019/2029

Statement of Financial Position

Scenario 1 (Closure of WMF in 4 Years)

	2017/2018	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
NET CURRENT ASSETS											
CURRENT ASSETS											
Cash and Cash Equivalents	29,399,635	15,764,413	16,267,317	17,009,509	(1,953,167)	(1,033,799)	248,636	1,382,452	2,501,489	3,861,308	5,486,435
Receivables	1,010,567	1,209,755	1,258,146	1,308,471	1,360,810	1,415,243	1,471,852	1,530,726	1,591,956	1,655,634	1,721,859
Inventories	19,539	17,840	18,554	19,296	20,068	20,871	21,705	22,574	23,477	24,416	25,392
Inventories - Land Held for Resale	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	30,429,741	16,992,008	17,544,017	18,337,276	(572,289)	402,314	1,742,193	2,935,752	4,116,921	5,541,357	7,233,686
CURRENT LIABILITIES											
Payables	15,577,243	2,027,774	3,142,876	3,268,591	3,399,335	3,535,308	3,676,720	3,823,789	3,976,741	4,135,810	4,301,243
Current Portion of Long Term Borrowings	-	-	-	-	-	-	-	-	-	-	-
Provisions	558,691	1,834,823	1,908,216	1,984,544	2,063,926	2,146,483	2,232,343	2,321,636	2,414,502	2,511,082	2,611,525
Total Current Liabilities	16,135,934	3,862,597	5,051,092	5,253,135	5,463,261	5,681,791	5,909,063	6,145,425	6,391,242	6,646,892	6,912,768
NET CURRENT ASSETS	14,293,807	13,129,412	12,492,925	13,084,141	(6,035,549)	(5,279,477)	(4,166,869)	(3,209,673)	(2,274,321)	(1,105,535)	320,919
OPENING/CLOSING FUNDS	14,293,807	13,129,412	12,492,925	13,084,141	(6,035,549)	(5,279,477)	(4,166,869)	(3,209,673)	(2,274,321)	(1,105,535)	320,919

Katherine Town Council Long Term Financial Plan 2019/2029

Statement of Changes in Equity

Scenario 1 (Closure of W/MF in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
EQUITY										
RETAINED SURPLUS										
Balance 1 July	14,661,162	28,793,286	29,312,181	30,080,537	30,311,821	30,862,802	31,782,366	32,917,155	34,284,051	35,906,787
Transfer from / (to) Reserve	11,253,078	-	-	-	-	-	-	-	-	-
Net Result	2,879,046	518,895	768,356	231,284	550,981	919,564	1,134,788	1,366,896	1,622,736	1,904,015
Balance 30 June	28,793,286	29,312,181	30,080,537	30,311,821	30,862,802	31,782,366	32,917,155	34,284,051	35,906,787	37,810,802
CASH BACKED RESERVES										
Balance 1 July	-	-	-	-	-	-	-	-	-	-
Transfer (from) / to Reserve	-	-	-	-	-	-	-	-	-	-
Balance 30 June	-	-	-	-	-	-	-	-	-	-
ASSET REVALUATION RESERVE										
Balance 1 July	97,183,772.02	100,031,196	101,758,142	104,379,987	107,491,003	111,000,119	114,163,659	117,386,120	120,665,305	123,996,286
Asset Revaluation Reserve Adjustment	-	(1,460,248)	(487,719)	(60,738)	(526,073)	(552,354)	(567,751)	(586,830)	(612,355)	(639,147)
Total Other Comprehensive Income	2,847,424	3,187,194	3,109,563	3,171,755	4,035,190	3,715,894	3,790,212	3,866,016	3,943,336	4,022,203
Balance 30 June	100,031,196	101,758,142	104,379,987	107,491,003	111,000,119	114,163,659	117,386,120	120,665,305	123,996,286	127,379,342
TOTAL EQUITY										
Balance 30 June	128,824,482	131,070,323	134,460,524	137,802,824	141,862,922	145,946,026	150,303,274	154,949,356	159,903,073	165,190,144
Net Assets as Balance Sheet	128,824,482	131,070,323	134,460,524	137,802,824	141,862,922	145,946,026	150,303,274	154,949,356	159,903,073	165,190,144

Katherine Town Council Long Term Financial Plan 2019/2029
Ten Year Capital Works Program
Scenario 1 (Closure of W/MF in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
LAND AND BUILDINGS										
Land Purchased for Resale	-	-	-	-	-	-	-	-	-	-
Renewal/ Upgrade of Buildings	734,220	193,832	197,302	200,841	204,451	208,132	236,058	256,210	260,901	265,685
Replacement of Buildings	-	-	-	-	-	-	-	-	-	-
New Buildings	5,500,000	-	-	-	-	-	-	-	-	-
Total Land and Buildings	6,234,220	193,832	197,302	200,841	204,451	208,132	236,058	256,210	260,901	265,685
Proceeds from Sale of Land	-	-	-	-	-	-	-	-	-	-
Book Value Assets Sold	-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale	-	-	-	-	-	-	-	-	-	-
MOTOR VEHICLES										
Existing Fleet	-	-	-	-	-	-	-	-	-	-
Additional Vehicles	-	-	-	-	-	-	-	-	-	-
Total Motor Vehicle Purchases	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE
Proceeds of Sale	-	-	-	-	-	-	-	-	-	-
Book Value Assets Sold	-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale	-	-	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT										
Existing Heavy Plant	419,000	201,603	205,212	208,893	212,647	216,477	245,522	266,482	271,360	276,337
Existing Small Plant	-	-	-	-	-	-	-	-	-	-
Additional Heavy Plant	-	-	-	-	-	-	-	-	-	-
Additional Small Plant	-	-	-	-	-	-	-	-	-	-
Total Plant and Equipment	419,000	201,603	205,212	208,893	212,647	216,477	245,522	266,482	271,360	276,337
Proceeds of Sale	174,600	-	-	-	-	-	-	-	-	-
Book Value Assets Sold	274,600	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale	(100,000)	-	-	-	-	-	-	-	-	-
FURNITURE AND EQUIPMENT										
Furniture & Equipment	47,219	63,583	64,721	65,882	67,066	68,274	77,434	84,045	85,584	87,153
Proceeds of Sale	-	-	-	-	-	-	-	-	-	-
Book Value Assets Sold	-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale	-	-	-	-	-	-	-	-	-	-

Katherine Town Council Long Term Financial Plan 2019/2029
Ten Year Capital Works Program
Scenario 1. (Closure of W/MF in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
INFRASTRUCTURE - ROADS (Would be supported by detailed schedules of road projects)										
Carpark	75,000									
Roundabouts										
Black Spot Projects	98,460									
Roads to Recovery Projects	309,695									
Local Road, Bridge, Kerbing, Reseals and Repairs	993,221	1,757,012	1,788,462	1,820,540	1,853,261	1,886,635	2,139,772	2,322,439	2,364,959	2,408,329
Carried Forward Projects										
New Projects	1,568,710									
Asset Management Renewal Back Log										
Total Infrastructure Roads	3,045,086	1,757,012	1,788,462	1,820,540	1,853,261	1,886,635	2,139,772	2,322,439	2,364,959	2,408,329
INFRASTRUCTURE - OTHER (Would be supported by detailed schedules of projects)										
Infrastructure (Footpaths etc)	127,000	286,122	291,243	296,467	301,796	307,230	348,453	378,199	385,123	392,186
Lighting	128,110	122,477	124,670	126,906	129,187	131,513	149,159	161,892	164,856	167,879
Improvement	6,818,476	268,536	273,342	278,245	283,246	288,347	327,035	354,953	361,452	368,080
Drainage and Irrigation	105,000	72,075	73,365	74,681	76,023	77,392	87,776	95,270	97,014	98,793
Decommissioning										
Scheduled Asset Management Renewal				20,000,000						
New Asset Acquired	7,068,710			20,000,000						
Total Infrastructure Other	7,178,586	749,210	762,621	20,776,299	790,251	804,483	912,423	990,315	1,008,445	1,026,959
CAPITAL WORKS TOTAL (Renewal)	9,855,401	2,965,241	3,018,317	3,072,455	3,127,676	3,184,001	3,611,209	3,919,490	3,991,249	4,064,442
CAPITAL WORKS Grand Total	16,924,111	2,965,241	3,018,317	23,072,455	3,127,676	3,184,001	3,611,209	3,919,490	3,991,249	4,064,442
TOTAL PROCEEDS OF SALE	174,600									
TOTAL BOOK VALE ASSETS SOLD	274,600									
TOTAL PROFIT ON SALE										
TOTAL (LOSS) ON SALE	(100,000)									
NPV RATE 5% (BELOW)										
0.05										
NPV OF CAPITAL WORKS	9,386,096	2,824,039	2,874,588	2,926,148	2,978,739	3,032,382	3,439,247	3,732,848	3,801,189	3,870,897

Katherine Town Council Long Term Financial Plan 2019/2029

Key Performance Indicators Scenario 1 (Closure of W/MF in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
OPERATING SURPLUS RATIO										
Operating Revenue	13,458,393	14,039,551	14,718,577	15,018,275	15,811,146	16,660,398	17,371,727	18,115,885	18,900,251	19,727,076
Less Operating Exp incl interest & capital depreciation renewal reserve	(13,894,925)	(14,313,709)	(14,743,274)	(15,580,044)	(16,053,219)	(16,533,888)	(17,029,992)	(17,542,043)	(18,070,568)	(18,616,114)
= Net Operating Surplus	436,533	274,159	24,698	561,769	242,072	126,510	341,735	573,843	829,682	1,110,962
Divided by Own Source Revenue (Rates)	9,049,505	9,630,767	10,256,767	10,923,457	11,633,482	12,389,658	13,009,141	13,659,598	14,342,578	15,059,707
Ratio Target - (+ve) Between 0% and 15%	-4.82%	-2.85%	-0.24%	-5.14%	-2.08%	1.02%	2.68%	4.20%	5.78%	7.58%
CURRENT RATIO										
Current Assets	16,992,008	17,544,017	18,337,276	(572,289)	402,314	1,742,193	2,935,752	4,116,921	5,541,357	7,233,686
Less Restricted Assets	-	-	-	-	-	-	-	-	-	-
= Net Current Assets	16,992,008	17,544,017	18,337,276	572,289	402,314	1,742,193	2,935,752	4,116,921	5,541,357	7,233,686
Divided by Current Liabilities less Current Liabilities ess'd with Restricted Assets	3,862,597	5,051,092	5,253,135	5,463,261	5,681,791	5,909,063	6,145,425	6,391,242	6,646,892	6,912,768
= Net Current Liabilities	3,862,597	5,051,092	5,253,135	5,463,261	5,681,791	5,909,063	6,145,425	6,391,242	6,646,892	6,912,768
Ratio Target > or = to 1:1	4.40	3.47	3.49	(0.10)	0.07	0.29	0.48	0.64	0.83	1.05
Assume Provision same as Leave Cash Reserve	-	-	-	-	-	-	-	-	-	-
RATES COVERAGE RATIO										
Total Rates Revenue	9,049,505	9,630,767	10,256,767	10,923,457	11,633,482	12,389,658	13,009,141	13,659,598	14,342,578	15,059,707
Divided by Total Expenses	13,894,925	14,313,709	14,743,274	15,580,044	16,053,219	16,533,888	17,029,992	17,542,043	18,070,568	18,616,114
Ratio Target > or = to 40%	65.1%	67.3%	69.6%	70.1%	72.5%	74.9%	76.4%	77.9%	79.4%	80.9%

Katherine Town Council Long Term Financial Plan 2019/2029

Key Performance Indicators Scenario 1 (Closure of WMF in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
DEBT SERVICE COVERAGE RATIO										
Operating Surplus before Interest & Capital Depreciat										
= Operating Revenue	13,458,393	14,039,551	14,718,577	15,018,275	15,811,146	16,660,398	17,371,727	18,115,885	18,900,251	19,727,076
Less Operating Expenses	(13,894,925)	(14,313,709)	(14,743,274)	(15,580,044)	(16,053,219)	(16,533,888)	(17,029,992)	(17,542,043)	(18,070,568)	(18,616,114)
Except Interest Expense and Depreciation	3,209,852	3,270,108	3,328,896	3,782,219	3,858,840	3,929,398	4,001,368	4,074,777	4,149,654	4,226,028
= OSBID	2,773,319	2,995,949	3,304,199	3,220,450	3,616,768	4,055,909	4,343,103	4,648,619	4,979,336	5,336,990
Divided by Principal and Interest										
ASSET SUSTAINABILITY RATIO										
Capital Renewal Expenditure	9,855,401	2,965,241	3,018,317	3,072,455	3,127,676	3,184,001	3,611,209	3,919,490	3,991,249	4,064,442
Divided by Depreciation Expense	3,209,852	3,270,108	3,328,896	3,782,219	3,858,840	3,929,398	4,001,368	4,074,777	4,149,654	4,226,028
Ratio Target 90% to 100%	307.6%	90.7%	90.7%	81.2%	81.1%	81.0%	90.2%	95.2%	95.2%	95.2%
ASSET CONSUMPTION RATIO										
Deprec'd Replace't Cost Assets (Written Down Value)	115,695,071	118,577,398	121,376,383	143,838,374	147,142,399	150,112,895	153,512,948	157,223,677	161,008,608	164,869,225
Divided by Current Replacement Cost	155,295,401	158,482,595	161,592,158	184,763,913	188,799,103	192,514,997	196,305,208	200,171,224	204,114,560	208,136,763
Ratio Target 50% to 75%	74.5%	74.8%	75.1%	77.8%	77.9%	78.0%	78.2%	78.5%	78.9%	79.2%
Assumed Current Replacement Cost	155,295,401									
Renewal of Assets	9,855,401	2,965,241	3,018,317	3,072,455	3,127,676	3,184,001	3,611,209	3,919,490	3,991,249	4,064,442
New Assets Acquired at Cost	7,068,710	-	-	20,000,000	-	-	-	-	-	-
Depreciation on New Assets	(182,993)	-	-	(580,000)	-	-	-	-	-	-
Fair Value Revaluation (2%/yearly)	2,847,424	3,187,194	3,109,563	3,171,755	4,035,190	3,715,894	3,790,212	3,866,016	3,943,336	4,022,203
New Current Replacement Cost	155,295,401	158,482,595	161,592,158	184,763,913	188,799,103	192,514,997	196,305,208	200,171,224	204,114,560	208,136,763
ASSET RENEWAL FUNDING RATIO										
Net Present Value of Planned Renewal Expenditure	9,855,401	2,965,241	3,018,317	3,072,455	3,127,676	3,184,001	3,611,209	3,919,490	3,991,249	4,064,442
Divided by NPV of Asset Mgmt Plan Projections	9,386,096	2,824,039	2,874,588	2,926,148	2,978,739	3,032,382	3,439,247	3,732,848	3,801,189	3,870,897
Ratio Target 95% to 105%	105.6%	105.0%	105.0%	105.0%	105.0%	105.0%	105.0%	105.0%	105.0%	105.0%

Katherine Town Council Long Term Financial Plan 2019/2029

Variable Assumptions Underpinning the Plan

Scenario 1 (Closure of WMF in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
OPERATING REVENUES										
Rates - Annual Increases	7.5%	6.5%	6.5%	6.5%	6.5%	6.5%	5.0%	5.0%	5.0%	5.0%
Rates - Growth in Rate Base	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Operating Grants, Subsidies and Contributions	-3.0%	-3.0%	-1.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Non-operating Grants, Subsidies, Comtbn	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Fees and Charges	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%
Service Charges										
Interest Earnings	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Other revenue	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
OPERATING EXPENSES										
Employee Costs	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
Materials and Contracts	4.0%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%
Utility Charges	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Depreciation on Non-current Assets (see below)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest Expense (based on estimated borrowings)	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Insurance Expense	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Other Expenditure										
CAPITAL ASSETS										
Average Depreciation - Buildings	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%
Average Depreciation - Other	10.9%	10.9%	10.9%	10.9%	10.9%	10.9%	10.9%	10.9%	10.9%	10.9%
Average Depreciation - Infrastructure Roads	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%
Average Depreciation - Infrastructure Other	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%

Katherine Town Council Long Term Financial Plan 2019/2029

Depreciation Schedule

Scenario 1 (Closure of WME in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
LAND AND BUILDINGS										
Dep'n Rate:										
Land Purchased for Resale	7,034,372									
Book Value of Land	146,322	155,002	151,227	154,251	175,000	161,153	164,376	167,663	171,016	174,437
Land Acquisition (Fair Value Adjustment)										
Land Disposed										
Total Land	7,180,694	7,335,696	7,486,923	7,641,174	7,816,174	7,977,326	8,141,702	8,309,365	8,480,381	8,654,818
Residual Value Rate:	0.381370903									
Buildings & Improvements	50,852,718.96	51,950,422	53,021,389	54,113,775	55,353,101	56,494,362	57,658,448	58,845,815	60,056,930	61,292,267
Residual Value	(19,393,747)	(19,812,380)	(20,220,815)	(20,637,419)	(21,110,062)	(21,545,306)	(21,989,254)	(22,442,082)	(22,903,966)	(23,375,087)
Depreciable Amount	31,458,972	32,138,043	32,800,574	33,476,356	34,243,039	34,949,056	35,669,193	36,403,733	37,152,964	37,917,180
New Buildings Acquired	5,500,000									
Buildings Renewal	734,220	193,832	197,302	200,841	204,451	208,132	236,058	256,210	260,901	265,685
Buildings Disposed	(734,220)	(193,832)	(197,302)	(200,841)	(204,451)	(208,132)	(236,058)	(256,210)	(260,901)	(265,685)
Total Buildings	31,458,972	32,138,043	32,800,574	33,476,356	34,243,039	34,949,056	35,669,193	36,403,733	37,152,964	37,917,180
Depreciation	(1,028,857)	(1,051,066)	(1,072,734)	(1,094,835)	(1,119,910)	(1,143,000)	(1,166,552)	(1,190,575)	(1,215,078)	(1,240,071)
Accumulated Depreciation	(16,785,013)	(17,642,247)	(18,517,679)	(19,411,674)	(20,327,133)	(21,267,000)	(22,192,494)	(23,126,858)	(24,081,036)	(25,055,422)
Book Value of Buildings	34,067,706	34,308,176	34,503,710	34,702,102	35,025,968	35,232,361	35,465,954	35,718,957	35,975,894	36,236,845
MOTOR VEHICLES										
Dep'n Rate:	0.15413586									
Existing Fleet (CRC)										
Vehicle Acquisition										
Vehicle Disposal										
PLANT AND EQUIPMENT										
Residual Value Rate:	0.23000000									
Existing Heavy Plant (CR)	2,164,860	2,164,860	2,164,860	2,164,860	2,164,860	2,164,860	2,164,860	2,164,860	2,164,860	2,164,860
Residual Value	(497,918)	(497,918)	(497,918)	(497,918)	(497,918)	(497,918)	(497,918)	(497,918)	(497,918)	(497,918)
Depreciable Amount	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942
Additional Plant & Equipment	419,000	201,603	205,212	208,893	212,647	216,477	245,522	266,482	271,360	276,337
Plant & Equipment Replacement	(419,000)	(201,603)	(205,212)	(208,893)	(212,647)	(216,477)	(245,522)	(266,482)	(271,360)	(276,337)
Total Plant & Equipment	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942
Depreciation	(256,936)	(256,936)	(256,936)	(256,936)	(256,936)	(256,936)	(256,936)	(256,936)	(256,936)	(256,936)
Accumulated Depreciation	(473,766)	(529,098)	(580,821)	(628,864)	(673,153)	(713,612)	(725,025)	(715,479)	(701,054)	(681,653)
Book Value of Motor Vehicles, Plant & Equipme	1,691,094	1,635,762	1,584,038	1,535,995	1,491,707	1,451,248	1,439,835	1,449,381	1,463,805	1,483,207

Katherine Town Council Long Term Financial Plan 2019/2029

Depreciation Schedule

Scenario 1 (Closure of W/MF in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
FURNITURE AND EQUIPMENT										
Dep'n Rate:										
Existing Furniture & Equ	839,560.99	839,561	839,561	839,561	839,561	839,561	839,561	839,561	839,561	839,561
Residual Value Rate:										
0.23000000	(193,099)	(193,099)	(193,099)	(193,099)	(193,099)	(193,099)	(193,099)	(193,099)	(193,099)	(193,099)
Depreciable Amount	646,462	646,462	646,462	646,462	646,462	646,462	646,462	646,462	646,462	646,462
Additional Furniture and Equipment										
Furniture and Equipment Replacement	47,219	63,583	64,721	65,882	67,066	68,274	77,434	84,045	85,584	87,153
Furniture and Equipment Disposed	(47,219)	(63,583)	(64,721)	(65,882)	(67,066)	(68,274)	(77,434)	(84,045)	(85,584)	(87,153)
Total Furniture & Equipment	646,462	646,462	646,462	646,462	646,462	646,462	646,462	646,462	646,462	646,462
Depreciation	(70,208)	(70,208)	(70,208)	(70,208)	(70,208)	(70,208)	(70,208)	(70,208)	(70,208)	(70,208)
Accumulated Depreciation	(265,102)	(271,728)	(277,215)	(281,541)	(284,683)	(286,617)	(279,391)	(265,554)	(250,179)	(233,234)
Book Value of Furniture & Equipment	574,459	567,833	562,346	558,020	554,878	552,944	560,170	574,007	589,382	606,327
TOTAL PROPERTY PLANT AND EQUIPMENT										
New Property Plant and Equipment and Fair Val	5,500,000									
Total	61,037,834	62,290,539	63,512,733	64,759,370	66,173,696	67,476,109	68,804,570	70,159,601	71,541,732	72,951,506
Residual Value	(20,084,764)	(20,503,396)	(20,911,832)	(21,328,436)	(21,801,079)	(22,236,323)	(22,680,271)	(23,133,098)	(23,594,982)	(24,066,104)
Accumulated Depreciation	(17,523,881)	(18,443,072)	(19,375,715)	(20,322,079)	(21,284,968)	(22,262,229)	(23,196,910)	(24,107,892)	(25,032,269)	(25,970,309)
Depreciation	(1,356,001)	(1,378,210)	(1,399,878)	(1,421,979)	(1,447,053)	(1,470,144)	(1,493,695)	(1,517,718)	(1,542,222)	(1,567,215)
Fair Value Adjustment	1,007,987	1,252,706	1,222,193	1,246,637	1,414,326	1,302,413	1,328,461	1,355,031	1,382,131	1,409,774
Book Value of Total Property Plant and Equipm	43,513,953	43,847,467	44,137,018	44,437,291	44,888,727	45,213,880	45,607,660	46,051,709	46,509,463	46,981,197
Checking	43,513,953	43,847,467	44,137,018	44,437,291	44,888,727	45,213,880	45,607,660	46,051,709	46,509,463	46,981,197
INFRASTRUCTURE (ALL)										
Existing Infrastructure (90,908,267.16	96,192,055	98,079,426	120,004,543	122,625,407	125,038,888	127,500,638	130,011,623	132,572,828	135,185,257
Residual Value Rate:										
0.524308384	(49,420,033)	(50,434,301)	(51,423,865)	(62,919,388)	(64,293,529)	(65,558,937)	(66,849,653)	(68,166,184)	(69,509,045)	(70,878,764)
Depreciable Amount	44,837,534	45,757,754	46,655,560	57,085,155	58,331,878	59,479,951	60,650,984	61,845,439	63,063,783	64,306,493
New Infrastructure Developed	1,568,710			20,000,000						
Infrastructure Renewal	8,654,962	2,506,222	2,551,082	2,596,840	2,643,512	2,691,118	3,052,195	3,312,754	3,373,404	3,435,267
Infrastructure Disposed	(8,654,962)	(2,506,222)	(2,551,082)	(2,596,840)	(2,643,512)	(2,691,118)	(3,052,195)	(3,312,754)	(3,373,404)	(3,435,267)
Total Infrastructure	44,837,534	45,757,754	46,655,560	57,085,155	58,331,878	59,479,951	60,650,984	61,845,439	63,063,783	64,306,493
Depreciation	(1,853,850)	(1,891,898)	(1,929,018)	(2,360,240)	(2,411,787)	(2,459,255)	(2,507,672)	(2,557,058)	(2,607,432)	(2,658,813)
Fair Value Adjustment	1,780,590	1,934,488	1,887,370	1,925,117	2,620,864	2,413,481	2,461,750	2,510,985	2,561,205	2,612,429
Accumulated Depreciation	(22,076,449)	(21,462,125)	(20,840,061)	(20,603,461)	(20,371,736)	(20,139,875)	(19,595,351)	(18,839,855)	(18,073,683)	(17,297,229)
Book Value Infrastructure	72,181,118	74,729,931	77,239,365	99,401,082	102,253,672	104,899,075	107,905,287	111,171,968	114,499,145	117,886,028
Total Written Down Value (NBV)	108,514,377	111,241,702	113,889,460	136,197,199	139,326,225	142,135,569	145,371,246	148,914,312	152,528,227	156,214,407
Total Assets Depreciable Amount	78,609,910	80,209,201	81,769,539	92,874,915	94,888,321	96,742,411	98,633,582	100,562,576	102,530,151	104,537,077
Estimated Residual Value	(76,685,491)	(78,273,394)	(79,822,620)	(91,888,998)	(93,910,782)	(95,772,586)	(97,671,626)	(99,608,647)	(101,584,409)	(103,599,686)
Total Assets CRC	155,295,401	158,482,595	161,592,158	184,763,913	188,799,103	192,514,997	196,305,208	200,171,224	204,114,560	208,136,677
Total Depreciation	(3,209,852)	(3,270,108)	(3,328,896)	(3,782,219)	(3,858,840)	(3,929,398)	(4,001,368)	(4,074,777)	(4,149,654)	(4,226,028)

Katherine Town Council Long Term Financial Plan 2019/2029

Depreciation Schedule

Scenario 1 (Closure of WMF in 4 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
Depreciation on New Assets	(182,993)	-	-	(580,000)	-	-	-	-	-	-
Total Accumulated Depreciation	(39,600,330)	(39,905,197)	(40,215,776)	(40,925,540)	(41,656,704)	(42,402,102)	(42,792,260)	(42,947,547)	(43,105,952)	(43,267,538)

KTC LONG TERM FINANCIAL PLAN 2019/2029

Scenario 2 (Closure of WMF in 7 Years)

Katherine Town Council Long Term Financial Plan 2019/2029

Statement of Comprehensive Income by Nature and Type

Scenario2 (Closure of WMF in 7 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
INCOME: REVENUES FROM ORDINARY ACTIVITIES										
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS										
Rates	9,042,974	9,630,767	10,256,767	10,923,457	11,633,482	12,389,658	13,009,141	13,659,598	14,342,578	15,059,707
Rates Growth	6,531	-	-	-	-	-	-	-	-	-
Operating Grants, Subsidies & Contributions	2,260,097	2,192,294	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371
Fees & Charges	1,708,201	1,764,571	1,822,802	1,882,955	1,945,092	2,009,280	2,075,587	2,144,081	2,214,836	2,287,925
Waste Facility Increase Charges	-	-	-	-	-	-	-	-	-	-
Interest Earnings	355,102	366,430	383,148	406,514	437,372	476,636	62,275	88,184	119,531	156,871
Other Revenue	85,488	85,488	85,488	85,488	85,488	85,488	85,488	85,488	85,488	85,488
Total Revenue	13,458,993	14,039,551	14,718,577	15,468,785	16,271,805	17,131,433	17,402,862	18,147,722	18,932,804	19,760,362
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES										
EXCLUDING LOSS ON ASSET DISPOSAL										
Employee Costs	(5,061,330)	(5,238,477)	(5,421,824)	(5,611,588)	(5,807,993)	(6,011,273)	(6,221,667)	(6,439,426)	(6,664,806)	(6,898,074)
Materials & Contracts	(4,787,361)	(4,945,344)	(5,108,540)	(5,277,122)	(5,451,267)	(5,631,159)	(5,816,987)	(6,008,948)	(6,207,243)	(6,412,082)
Utilities	(501,146)	(521,192)	(542,040)	(563,721)	(586,270)	(609,721)	(634,110)	(659,474)	(685,853)	(713,287)
Capital Depreciation Renewal Reserve	(3,209,852)	(3,270,108)	(3,328,896)	(3,388,861)	(3,450,024)	(3,512,411)	(3,969,404)	(4,049,768)	(4,124,145)	(4,200,009)
Interest Expenses	-	-	-	-	-	-	-	-	-	-
Insurance	(335,236)	(338,589)	(341,974)	(345,394)	(348,848)	(352,337)	(355,860)	(359,419)	(363,013)	(366,643)
Other Expenditure	-	-	-	-	-	-	-	-	-	-
Total Expenditure	(13,894,925)	(14,313,709)	(14,743,274)	(15,186,686)	(15,644,403)	(16,116,900)	(16,998,028)	(17,517,034)	(18,045,059)	(18,590,095)
Sub-total	(436,533)	(274,159)	(24,698)	282,100	627,402	1,014,533	404,833	630,688	887,745	1,170,267
Non-Operating Grants, Subsidies & Contributions	568,155	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054
Profit on Asset Disposals	-	-	-	-	-	-	-	-	-	-
Loss on Asset Disposals	(100,000)	-	-	-	-	-	-	-	-	-
Sub-total	468,155	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054
NET RESULT	31,622	518,895	768,356	1,075,153	1,420,456	1,807,586	1,197,887	1,423,741	1,680,798	1,963,321
Other Comprehensive Income										
Changes in Valuation of non-current assets	2,847,424	3,187,194	3,109,563	3,171,755	3,235,190	3,299,894	3,365,892	4,233,209	3,917,874	3,996,231
Total Other Comprehensive Income	2,847,424	3,187,194	3,109,563	3,171,755	3,235,190	3,299,894	3,365,892	4,233,209	3,917,874	3,996,231
TOTAL COMPREHENSIVE INCOME	2,879,046	3,706,089	3,877,919	4,246,908	4,655,645	5,107,480	4,563,778	5,656,951	5,598,672	5,959,552

Katherine Town Council Long Term Financial Plan 2019/2029

Statement of Comprehensive Income by Program

Scenario 2 (Closure of WMF in 7 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
INCOME: REVENUES FROM ORDINARY ACTIVITIES										
EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS										
General Public Services	8,892,043	9,276,017	9,724,654	10,220,321	10,750,881	11,318,843	11,498,178	11,990,311	12,509,020	13,055,793
Public Order and Safety	41,075	42,849	44,921	47,211	49,662	52,285	53,114	55,387	57,783	60,309
Environmental Protection	2,279,008	2,377,420	2,492,404	2,619,442	2,755,424	2,900,991	2,946,954	3,073,086	3,206,030	3,346,167
Waste Facility Increase Charges	-	-	-	-	-	-	-	-	-	-
Education and Welfare	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	287,064	299,460	313,944	329,945	347,074	365,409	371,199	387,087	403,832	421,484
Recreation and Culture	530,123	553,014	579,761	609,311	640,942	674,803	685,494	714,834	745,758	778,355
Transport	-	-	-	-	-	-	-	-	-	-
Economic Services	1,429,080	1,490,790	1,562,893	1,642,554	1,727,822	1,819,102	1,847,924	1,927,017	2,010,381	2,098,255
Other Property and Services	-	-	-	-	-	-	-	-	-	-
Total Revenue	13,458,393	14,039,551	14,718,577	15,468,785	16,271,805	17,131,433	17,402,862	18,147,722	18,932,804	19,760,362
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES										
EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS										
General Public Services	(3,579,620)	(3,687,508)	(3,798,172)	(3,912,404)	(4,030,322)	(4,152,047)	(4,379,044)	(4,512,750)	(4,648,781)	(4,789,193)
Public Order and Safety	(260,072)	(267,911)	(275,951)	(284,250)	(292,817)	(301,661)	(318,153)	(327,868)	(337,751)	(347,952)
Environmental Protection	(1,917,060)	(1,974,838)	(2,034,105)	(2,095,282)	(2,158,432)	(2,223,622)	(2,345,189)	(2,416,796)	(2,489,647)	(2,564,844)
Health	-	-	-	-	-	-	-	-	-	-
Education and Welfare	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	(574,096)	(591,399)	(609,148)	(627,468)	(646,379)	(665,902)	(702,307)	(723,751)	(745,567)	(768,087)
Recreation and Culture	(2,236,055)	(2,303,448)	(2,372,576)	(2,443,932)	(2,517,591)	(2,593,628)	(2,735,425)	(2,818,946)	(2,903,919)	(2,991,629)
Transport	-	-	-	-	-	-	-	-	-	-
Economic Services	(2,118,171)	(2,182,011)	(2,247,495)	(2,315,089)	(2,384,865)	(2,456,893)	(2,591,214)	(2,670,332)	(2,750,826)	(2,833,912)
Capital Depreciation Renewal Reserve	(3,209,852)	(3,270,108)	(3,328,896)	(3,388,861)	(3,450,024)	(3,512,411)	(3,969,404)	(4,049,768)	(4,124,145)	(4,200,009)
Total Expenditure	(13,894,925)	(14,313,709)	(14,743,274)	(15,186,686)	(15,644,403)	(16,116,900)	(16,998,028)	(17,517,034)	(18,045,059)	(18,590,095)
Net Result from Operating Activities	(436,533)	(274,159)	(24,698)	282,100	627,402	1,014,533	404,833	630,688	887,745	1,170,267

Katherine Town Council Long Term Financial Plan 2019/2029
Statement of Comprehensive Income by Program
Scenario 2 (Closure of WMF in 7 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS										
Law, Order, Public Safety	-	-	-	-	-	-	-	-	-	-
Recreation and Culture	-	-	-	-	-	-	-	-	-	-
Education and Welfare	-	-	-	-	-	-	-	-	-	-
Transport (R2R)	568,155	493,054	493,054	493,054	493,054	493,054	493,054	493,054	493,054	493,054
Economic Services (Black Spot)	-	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Sub-total	568,155	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054
PROFIT / (LOSS) ON DISPOSAL OF ASSETS										
Governance	-	-	-	-	-	-	-	-	-	-
General Purpose Funding	(100,000)	-	-	-	-	-	-	-	-	-
Law, Order, Public Safety	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-
Education and Welfare	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	-	-	-	-	-	-	-	-	-	-
Recreation and Culture	-	-	-	-	-	-	-	-	-	-
Transport	-	-	-	-	-	-	-	-	-	-
Economic Services	-	-	-	-	-	-	-	-	-	-
Other Property and Services	-	-	-	-	-	-	-	-	-	-
Sub-total	(100,000)	-	-	-	-	-	-	-	-	-
NET RESULT	31,622	518,895	768,356	1,075,153	1,420,456	1,807,586	1,197,887	1,423,741	1,680,798	1,963,321
OTHER COMPREHENSIVE INCOME										
Changes in Valuation of non-current assets	2,847,424	3,187,194	3,109,563	3,171,755	3,235,190	3,299,894	3,365,892	4,233,209	3,917,874	3,996,231
Total Other Comprehensive Income	2,847,424	3,187,194	3,109,563	3,171,755	3,235,190	3,299,894	3,365,892	4,233,209	3,917,874	3,996,231
TOTAL COMPREHENSIVE INCOME	2,879,046	3,706,089	3,877,919	4,246,908	4,655,645	5,107,480	4,563,778	5,656,951	5,598,672	5,959,552

Katherine Town Council Long Term Financial Plan 2019/2029

Statement of Cash Flows Scenario2 (Closure of WMF in 7 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
CASH FLOWS FROM OPERATING ACTIVITIES										
RECEIPTS										
Rates	9,025,950	9,630,767	10,256,767	10,923,457	11,633,482	12,389,658	13,009,141	13,659,598	14,342,578	15,059,707
Operating Grants, Subsidies & Contributions	2,260,097	2,192,294	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371	2,170,371
Fees & Charges	1,875,587	1,941,029	2,005,082	2,071,250	2,139,601	2,210,208	2,283,145	2,358,489	2,436,319	2,516,718
Waste Facility Increase Charges	-	-	-	-	-	-	-	-	-	-
Interest Earnings	355,102	355,102	366,430	383,148	406,514	437,372	476,636	62,275	88,184	119,531
Goods and Services Tax	94,036	94,036	94,036	94,036	94,036	94,036	94,036	94,036	94,036	94,036
Sub-total	13,610,772	14,213,228	14,892,687	15,642,263	16,444,005	17,301,646	18,033,330	18,344,770	19,131,488	19,960,364
PAYMENTS										
Employee Costs (Operating Only)	(4,382,545)	(5,238,477)	(5,421,824)	(5,611,588)	(5,807,993)	(6,011,273)	(6,221,667)	(6,439,426)	(6,664,806)	(6,898,074)
Materials & Contracts	(4,787,361)	(5,439,878)	(5,619,394)	(5,804,834)	(5,996,394)	(6,194,275)	(6,398,686)	(6,609,843)	(6,827,967)	(7,053,290)
Utilities (gas, electricity, water, etc.)	(501,146)	(521,192)	(542,040)	(563,721)	(586,270)	(609,721)	(634,110)	(659,474)	(685,853)	(713,287)
Insurance	(335,236)	(338,589)	(341,974)	(345,394)	(348,848)	(352,337)	(355,860)	(359,419)	(363,013)	(366,643)
Interest	-	-	-	-	-	-	-	-	-	-
Other Expenditure	-	-	-	-	-	-	-	-	-	-
Sub-total	(10,006,288)	(11,538,136)	(11,925,232)	(12,325,537)	(12,739,505)	(13,167,605)	(13,610,323)	(14,068,161)	(14,541,639)	(15,031,294)
Net Cash Provided by (Used in) Operating Activities	3,604,484	2,675,093	2,967,455	3,316,726	3,704,500	4,134,041	4,423,007	4,276,609	4,589,850	4,929,070
CASH FLOWS FROM INVESTING ACTIVITIES										
Payments for Development of Land Held for Resale	-	-	-	-	-	-	-	-	-	-
Payments for Purchase of Property, Plant & Equipment	(6,700,439)	(459,019)	(467,235)	(475,616)	(484,164)	(492,883)	(559,015)	(606,737)	(617,845)	(629,175)
Payments for Construction of Infrastructure	(10,223,672)	(2,506,222)	(2,551,082)	(2,596,840)	(2,643,512)	(2,691,118)	(23,052,195)	(3,312,754)	(3,373,404)	(3,435,267)
Advances to Community Groups	-	-	-	-	-	-	-	-	-	-
Proceeds from Advances	-	-	-	-	-	-	-	-	-	-
Grants / Contributions for the Development of Assets	568,155	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054	793,054
Proceeds from Sales (excluding Land)	174,600	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Land	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (Used in) Investing Activities	(16,181,356)	(2,172,188)	(2,225,264)	(2,279,402)	(2,334,622)	(2,390,947)	(22,818,156)	(3,126,437)	(3,198,195)	(3,271,389)

Katherine Town Council Long Term Financial Plan 2019/2029											
Statement of Cash Flows											
Scenario2 (Closure of WMF in 7 Years)											
	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	
NET INCREASE (DECREASE) IN CASH HELD	(12,576,872)	502,905	742,191	1,037,324	1,369,878	1,743,093	(18,395,149)	1,150,173	1,391,655	1,657,681	
Cash at Beginning of Year	28,341,284	15,764,413	16,267,317	17,009,509	18,046,833	19,416,711	21,159,805	2,764,656	3,914,828	5,306,483	
Cash at the End of Year	15,764,413	16,267,317	17,009,509	18,046,833	19,416,711	21,159,805	2,764,656	3,914,828	5,306,483	6,964,164	

Katherine Town Council Long Term Financial Plan 2019/2029
Statement of Financial Position
Scenario2 (Closure of WMF in 7 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
ASSETS										
CURRENT ASSETS										
Cash and Cash Equivalents	15,764,413	16,267,317	17,009,509	18,046,833	19,416,711	21,159,805	2,764,656	3,914,828	5,306,483	6,964,164
Receivables	1,209,755	1,258,146	1,308,471	1,360,810	1,415,243	1,471,852	1,530,726	1,591,956	1,655,634	1,721,859
Inventories	17,840	18,554	19,296	20,068	20,871	21,705	22,574	23,477	24,416	25,392
Inventories - Land Held for Resale	-	-	-	-	-	-	-	-	-	-
Total Current Assets	16,992,008	17,544,017	18,337,276	19,427,711	20,852,825	22,653,363	4,317,956	5,530,261	6,986,532	8,711,415
NON-CURRENT ASSETS										
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Property, Plant and Equipment	43,513,953	43,847,467	44,137,018	44,437,291	44,748,503	45,070,870	45,461,856	46,044,046	46,501,642	46,973,217
Infrastructure	72,181,118	74,729,931	77,239,365	79,794,441	82,396,071	85,045,186	107,661,897	111,182,639	114,510,021	117,899,110
Total Non-Current Assets	115,695,071	118,577,398	121,376,383	124,231,732	127,144,573	130,116,057	153,123,753	157,226,685	161,011,663	164,872,327
TOTAL ASSETS	132,687,079	136,121,415	139,713,659	143,659,443	147,997,398	152,769,419	157,441,709	162,756,946	167,998,195	173,583,742
LIABILITIES										
CURRENT LIABILITIES										
Payables	2,027,774	3,142,876	3,268,591	3,399,335	3,535,308	3,676,720	3,823,789	3,976,741	4,135,810	4,301,243
Current Portion of Long Term Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	1,834,823	1,908,216	1,984,544	2,063,926	2,146,483	2,232,343	2,321,636	2,414,502	2,511,082	2,611,525
Total Current Liabilities	3,862,597	5,051,092	5,253,135	5,463,261	5,681,791	5,909,063	6,145,425	6,391,242	6,646,892	6,912,768
NON-CURRENT LIABILITIES										
Long Term Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	3,862,597	5,051,092	5,253,135	5,463,261	5,681,791	5,909,063	6,145,425	6,391,242	6,646,892	6,912,768
NET ASSETS	128,824,482	131,070,323	134,460,524	138,196,183	142,315,607	146,860,356	151,296,284	156,365,703	161,351,303	166,670,974

Katherine Town Council Long Term Financial Plan 2019/2029
Statement of Financial Position
Scenario2 (Closure of WMF in 7 Years)

	2017/2018	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
NET CURRENT ASSETS											
CURRENT ASSETS											
Cash and Cash Equivalents	29,399,635	15,764,413	16,267,317	17,009,509	18,046,833	19,416,711	21,159,805	2,764,656	3,914,828	5,306,483	6,964,164
Receivables	1,010,567	1,209,755	1,258,146	1,308,471	1,360,810	1,415,243	1,471,852	1,530,726	1,591,956	1,655,634	1,721,859
Inventories	19,539	17,840	18,554	19,296	20,068	20,871	21,705	22,574	23,477	24,416	25,392
Inventories - Land Held for Resale	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	30,429,741	16,992,008	17,544,017	18,337,276	19,427,711	20,852,825	22,653,363	4,317,956	5,530,261	6,986,532	8,711,415
CURRENT LIABILITIES											
Payables	15,577,243	2,027,774	3,142,876	3,268,591	3,399,335	3,535,308	3,676,720	3,823,789	3,976,741	4,135,810	4,301,243
Current Portion of Long Term Borrowings	-	-	-	-	-	-	-	-	-	-	-
Provisions	558,691	1,834,823	1,908,216	1,984,544	2,063,926	2,146,483	2,232,343	2,321,636	2,414,502	2,511,082	2,611,525
Total Current Liabilities	16,135,934	3,862,597	5,051,092	5,253,135	5,463,261	5,681,791	5,909,063	6,145,425	6,391,242	6,646,892	6,912,768
NET CURRENT ASSETS	14,293,807	13,129,412	12,492,925	13,084,141	13,964,451	15,171,033	16,744,300	(1,827,469)	(860,982)	339,640	1,798,647
OPENING/CLOSING FUNDS	14,293,807	13,129,412	12,492,925	13,084,141	13,964,451	15,171,033	16,744,300	(1,827,469)	(860,982)	339,640	1,798,647

Katherine Town Council Long Term Financial Plan 2019/2029
Statement of Changes in Equity
Scenario2 (Closure of WMF in 8 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
EQUITY										
RETAINED SURPLUS										
Balance 1 July	14,661,162	28,793,286	29,312,181	30,080,537	31,155,690	32,576,146	34,383,732	35,581,619	37,005,360	38,686,159
Transfer from / (to) Reserve	11,253,078	-	-	-	-	-	-	-	-	-
Net Result	2,879,046	518,895	768,356	1,075,153	1,420,456	1,807,586	1,197,887	1,423,741	1,680,798	1,963,321
Balance 30 June	28,793,286	29,312,181	30,080,537	31,155,690	32,576,146	34,383,732	35,581,619	37,005,360	38,686,159	40,649,480
CASH BACKED RESERVES										
Balance 1 July	-	-	-	-	-	-	-	-	-	-
Transfer (from) / to Reserve	-	-	-	-	-	-	-	-	-	-
Balance 30 June	-	-	-	-	-	-	-	-	-	-
ASSET REVALUATION RESERVE										
Balance 1 July	97,183,772.02	100,031,196	101,758,142	104,379,987	107,040,492	109,739,461	112,476,624	115,714,665	119,360,343	122,665,144
Asset Revaluation Reserve Adjustment	-	(1,460,248)	(487,719)	(511,249)	(536,221)	(562,730)	(127,851)	(587,531)	(613,072)	(639,881)
Total Other Comprehensive Income	2,847,424	3,187,194	3,109,563	3,171,755	3,235,190	3,299,894	3,365,892	4,233,209	3,917,874	3,996,231
Balance 30 June	100,031,196	101,758,142	104,379,987	107,040,492	109,739,461	112,476,624	115,714,665	119,360,343	122,665,144	126,021,494
TOTAL EQUITY										
Balance 30 June	128,824,482	131,070,323	134,460,524	138,196,183	142,315,607	146,860,356	151,296,284	156,365,703	161,351,303	166,670,974
Net Assets as Balance Sheet	128,824,482	131,070,323	134,460,524	138,196,183	142,315,607	146,860,356	151,296,284	156,365,703	161,351,303	166,670,974

Katherine Town Council Long Term Financial Plan 2019/2029
Ten Year Capital Works Program
Scenario2 (Closure of WMF in 7 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
LAND AND BUILDINGS										
Land Purchased for Resale	-	-	-	-	-	-	-	-	-	-
Renewal/ Upgrade of Buildings	734,220	193,832	197,302	200,841	204,451	208,132	236,058	256,210	260,901	265,685
Replacement of Buildings	-	-	-	-	-	-	-	-	-	-
New Buildings	5,500,000	-	-	-	-	-	-	-	-	-
Total Land and Buildings	6,234,220	193,832	197,302	200,841	204,451	208,132	236,058	256,210	260,901	265,685
Proceeds from Sale of Land	-	-	-	-	-	-	-	-	-	-
Book Value Assets Sold	-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale	-	-	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT										
Existing Heavy Plant	-	-	-	-	-	-	-	-	-	-
Existing Small Plant	419,000	201,603	205,212	208,893	212,647	216,477	245,522	266,482	271,360	276,337
Additional Heavy Plant	-	-	-	-	-	-	-	-	-	-
Additional Small Plant	-	-	-	-	-	-	-	-	-	-
Total Plant and Equipment	419,000	201,603	205,212	208,893	212,647	216,477	245,522	266,482	271,360	276,337
Proceeds of Sale	174,600	-	-	-	-	-	-	-	-	-
Book Value Assets Sold	274,600	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale	(100,000)	-	-	-	-	-	-	-	-	-
FURNITURE AND EQUIPMENT										
Furniture & Equipment	47,219	63,583	64,721	65,882	67,066	68,274	77,434	84,045	85,584	87,153
Proceeds of Sale	-	-	-	-	-	-	-	-	-	-
Book Value Assets Sold	-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale	-	-	-	-	-	-	-	-	-	-

Katherine Town Council Long Term Financial Plan 2019/2029

Ten Year Capital Works Program

Scenario 2 (Closure of WMF in 7 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
INFRASTRUCTURE - ROADS (Would be supported by detailed schedules of road projects)										
Carpark	75,000									
Roundabouts										
Black Spot Projects	98,460									
Roads to Recovery Projects	309,695									
Local Road, Bridge, Kerbing, Reseals and Repairs	993,221	1,757,012	1,788,462	1,820,540	1,853,261	1,886,635	2,139,772	2,322,439	2,364,959	2,408,329
Carried Forward Projects										
New Projects	1,568,710									
Asset Management Renewal Back Log										
Total Infrastructure Roads	3,045,086	1,757,012	1,788,462	1,820,540	1,853,261	1,886,635	2,139,772	2,322,439	2,364,959	2,408,329
INFRASTRUCTURE - OTHER (Would be supported by detailed schedules of projects)										
Infrastructure (Footpaths etc)	127,000	286,122	291,243	296,467	301,796	307,230	348,453	378,199	385,123	392,186
Lighting	128,110	122,477	124,670	126,906	129,187	131,513	149,159	161,892	164,856	167,879
Improvement	6,818,476	268,536	273,342	278,245	283,246	288,347	327,035	354,953	361,452	368,080
Drainage and Irrigation	105,000	72,075	73,365	74,681	76,023	77,392	87,776	95,270	97,014	98,793
Decommissioning										
Scheduled Asset Management Renewal							20,000,000			
New Asset Acquired	7,068,710						20,000,000			
Total Infrastructure Other	7,178,586	749,210	762,621	776,299	790,251	804,483	20,912,423	990,315	1,008,445	1,026,939
CAPITAL WORKS TOTAL (Renewal)	9,855,401	2,965,241	3,018,317	3,072,455	3,127,676	3,184,001	3,611,209	3,919,490	3,991,249	4,064,442
CAPITAL WORKS Grand Total	16,924,111	2,965,241	3,018,317	3,072,455	3,127,676	3,184,001	23,611,209	3,919,490	3,991,249	4,064,442
TOTAL PROCEEDS OF SALE	174,600									
TOTAL BOOK VALUE ASSETS SOLD	274,600									
TOTAL PROFIT ON SALE										
TOTAL (LOSS) ON SALE	(100,000)									
NPV RATE 5% (BELOW)										
0.05										
NPV OF CAPITAL WORKS	9,386,096	2,824,039	2,874,588	2,926,148	2,978,739	3,032,382	3,439,247	3,732,848	3,801,189	3,870,857

Katherine Town Council Long Term Financial Plan 2019/2029

Key Performance Indicators Scenario 2 (Closure of WMF in 7 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
OPERATING SURPLUS RATIO										
Operating Revenue	13,458,393	14,039,551	14,718,577	15,468,785	16,271,805	17,131,433	17,402,862	18,147,722	18,932,804	19,760,362
Less Operating Exp incl interest & capital depreciation renewal reserve	(13,894,925)	(14,313,709)	(14,743,274)	(15,186,686)	(15,644,403)	(16,116,900)	(16,998,028)	(17,517,034)	(18,045,059)	(18,590,095)
= Net Operating Surplus	436,533	274,159	24,698	282,100	627,402	1,014,533	404,833	630,688	887,745	1,170,267
Divided by Own Source Revenue (Rates)	9,049,505	9,630,767	10,256,767	10,923,457	11,633,482	12,389,658	13,009,141	13,659,598	14,342,578	15,059,707
Ratio Target - (+ve) Between 0% and 15%	-4.82%	-2.85%	-0.24%	2.58%	5.39%	8.19%	3.11%	4.62%	6.19%	7.77%
CURRENT RATIO										
Current Assets	16,992,008	17,544,017	18,337,276	19,427,711	20,852,825	22,653,363	4,317,956	5,530,261	6,986,532	8,711,415
Less Restricted Assets	16,992,008	17,544,017	18,337,276	19,427,711	20,852,825	22,653,363	4,317,956	5,530,261	6,986,532	8,711,415
= Net Current Assets	3,862,597	5,051,092	5,253,135	5,463,261	5,681,791	5,909,063	6,145,425	6,391,242	6,646,892	6,912,768
Divided by Current Liabilities less Current Liabilities ass'd with Restricted Assets	3,862,597	5,051,092	5,253,135	5,463,261	5,681,791	5,909,063	6,145,425	6,391,242	6,646,892	6,912,768
= Net Current Liabilities	4.40	3.47	3.49	3.56	3.67	3.83	0.70	0.87	1.05	1.26
Ratio Target > or = to 1:1										
Assume Provision same as Leave Cash Reserve	-	-	-	-	-	-	-	-	-	-
RATES COVERAGE RATIO										
Total Rates Revenue	9,049,505	9,630,767	10,256,767	10,923,457	11,633,482	12,389,658	13,009,141	13,659,598	14,342,578	15,059,707
Divided by Total Expenses	13,894,925	14,313,709	14,743,274	15,186,686	15,644,403	16,116,900	16,998,028	17,517,034	18,045,059	18,590,095
Ratio Target > or = to 40%	65.1%	67.3%	69.6%	71.9%	74.4%	76.9%	76.5%	78.0%	79.5%	81.0%

Katherine Town Council Long Term Financial Plan 2019/2029

Key Performance Indicators

Scenario 2 (Closure of WMF in 7 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
DEBT SERVICE COVERAGE RATIO										
Operating Surplus before Interest & Capital Depreciat	13,458,393	14,039,551	14,718,577	15,468,785	16,271,805	17,131,433	17,402,862	18,147,722	18,932,804	19,760,362
= Operating Revenue	(13,894,925)	(14,313,709)	(14,743,274)	(15,186,686)	(15,644,403)	(16,116,900)	(16,998,028)	(17,517,034)	(18,045,059)	(18,590,095)
Less Operating Expenses	3,209,852	3,270,108	3,328,896	3,388,861	3,450,024	3,512,411	3,969,404	4,049,768	4,124,145	4,200,009
Except Interest Expense and Depreciation	2,773,319	2,995,949	3,304,199	3,670,960	4,077,426	4,526,944	4,374,238	4,680,455	5,011,889	5,370,277
= OSBID										
Divided by Principal and Interest										
ASSET SUSTAINABILITY RATIO										
Capital Renewal Expenditure	9,855,401	2,965,241	3,018,317	3,072,455	3,127,676	3,184,001	3,611,209	3,919,490	3,991,249	4,064,442
Divided by Depreciation Expense	3,209,852	3,270,108	3,328,896	3,388,861	3,450,024	3,512,411	3,969,404	4,049,768	4,124,145	4,200,009
Ratio Target 90% to 100%	307.0%	90.7%	90.7%	90.7%	90.7%	90.7%	91.0%	96.8%	96.8%	96.8%
ASSET CONSUMPTION RATIO										
Deprec'd Replace't Cost Assets (Written Down Value)	115,695,071	118,577,398	121,376,383	124,231,732	127,144,573	130,116,057	153,123,753	157,226,685	161,011,663	164,872,327
Divided by Current Replacement Cost	155,295,401	158,482,595	161,592,158	164,763,913	167,999,103	171,298,997	194,664,888	198,898,098	202,815,971	206,812,202
Ratio Target 50% to 75%	74.5%	74.8%	75.1%	75.4%	75.7%	76.0%	78.7%	79.0%	79.4%	79.7%
Assumed Current Replacement Cost	155,295,401									
Renewal of Assets	9,855,401	2,965,241	3,018,317	3,072,455	3,127,676	3,184,001	3,611,209	3,919,490	3,991,249	4,064,442
New Assets Acquired at Cost	7,068,710						20,000,000			
Depreciation on New Assets	(182,993)						(580,000)			
Fair Value Revaluation (2%yearly)	2,847,424	3,187,194	3,109,563	3,171,755	3,235,190	3,299,894	3,365,892	4,233,209	3,917,874	3,996,231
New Current Replacement Cost	155,295,401	158,482,595	161,592,158	164,763,913	167,999,103	171,298,997	194,664,888	198,898,098	202,815,971	206,812,202
ASSET RENEWAL FUNDING RATIO										
Net Present Value of Planned Renewal Expenditure	9,855,401	2,965,241	3,018,317	3,072,455	3,127,676	3,184,001	3,611,209	3,919,490	3,991,249	4,064,442
Divided by NPV of Asset Mgmt Plan Projections	9,386,096	2,824,039	2,874,588	2,926,148	2,978,739	3,032,382	3,439,247	3,732,848	3,801,189	3,870,897
Ratio Target 95% to 105%	105.0%	105.0%	105.0%	105.0%	105.0%	105.0%	105.0%	105.0%	105.0%	105.0%

Katherine Town Council Long Term Financial Plan 2019/2029
Variable Assumptions Underpinning the Plan
Scenario2 (Closure of WMF in 7 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
OPERATING REVENUES										
Rates - Annual Increases	7.5%	6.5%	6.5%	6.5%	6.5%	6.5%	5.0%	5.0%	5.0%	5.0%
Rates - Growth in Rate Base	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Operating Grants, Subsidies and Contributions	-3.0%	-3.0%	-1.0%	3.0%	3.0%	3.0%	0.0%	0.0%	0.0%	0.0%
Non-operating Grants, Subsidies, Contbns	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Fees and Charges	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%
Service Charges										
Interest Earnings	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Other revenue	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
OPERATING EXPENSES										
Employee Costs	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
Materials and Contracts	4.0%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%
Utility Charges	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Depreciation on Non-current Assets (see below)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest Expense (based on estimated borrowings)	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Insurance Expense	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Other Expenditure										
CAPITAL ASSETS										
Average Depreciation - Buildings	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%
Average Depreciation - Other	10.9%	10.9%	10.9%	10.9%	10.9%	10.9%	10.9%	10.9%	10.9%	10.9%
Average Depreciation - Infrastructure Roads	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%
Average Depreciation - Infrastructure Other	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%

Katherine Town Council Long Term Financial Plan 2019/2029

Depreciation Schedule

Scenario 2 (Closure of WMF in 7 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
LAND AND BUILDINGS										
Dep'n Rate:		0.03270474								
Land Purchased for Resale										
Book Value of Land	7,034,372									
Land Acquisition (Fair Value Adjustment)	146,322	155,002	151,227	154,251	157,336	160,483	163,693	184,721	170,961	174,380
Land Disposed										
Total Land	7,180,694	7,335,696	7,486,923	7,641,174	7,798,510	7,958,993	8,122,686	8,307,407	8,478,368	8,652,748
Residual Value Rate:	0.381370903									
Buildings & Improveme	50,852,718.96	51,950,422	53,021,389	54,113,775	55,228,009	56,364,528	57,523,777	58,831,947	60,042,671	61,277,609
Residual Value	(19,393,747)	(19,812,380)	(20,220,815)	(20,637,419)	(21,062,356)	(21,495,791)	(21,937,895)	(22,436,793)	(22,898,528)	(23,369,497)
Depreciable Amount	31,458,972	32,138,043	32,800,574	33,476,356	34,165,653	34,868,737	35,585,882	36,395,154	37,144,143	37,908,112
New Buildings Acquired	5,500,000									
Buildings Renewal	734,220	193,832	197,302	200,841	204,451	208,132	236,058	256,210	260,901	265,685
Buildings Disposed	(734,220)	(193,832)	(197,302)	(200,841)	(204,451)	(208,132)	(236,058)	(256,210)	(260,901)	(265,685)
Total Buildings	31,458,972	32,138,043	32,800,574	33,476,356	34,165,653	34,868,737	35,585,882	36,395,154	37,144,143	37,908,112
Depreciation	(1,028,857)	(1,051,066)	(1,072,734)	(1,094,835)	(1,117,379)	(1,140,373)	(1,163,827)	(1,190,294)	(1,214,790)	(1,239,775)
Accumulated Depreciation	(16,785,013)	(17,642,247)	(18,517,679)	(19,411,674)	(20,324,602)	(21,256,843)	(22,184,611)	(23,118,695)	(24,072,584)	(25,046,674)
Book Value of Buildings	34,067,706	34,308,176	34,503,710	34,702,102	34,903,407	35,107,685	35,339,165	35,713,252	35,970,086	36,230,935
MOTOR VEHICLES										
Dep'n Rate:		0.15413586								
Existing Fleet (CRC)										
Vehicle Acquisition										
Vehicle Disposal										
PLANT AND EQUIPMENT										
Residual Value Rate:	0.23000000									
Existing Heavy Plant (CF)	2,164,860	2,164,860	2,164,860	2,164,860	2,164,860	2,164,860	2,164,860	2,164,860	2,164,860	2,164,860
Residual Value	(497,918)	(497,918)	(497,918)	(497,918)	(497,918)	(497,918)	(497,918)	(497,918)	(497,918)	(497,918)
Depreciable Amount	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942
Additional Plant & Equipment										
Plant & Equipment Replacement	419,000	201,603	205,212	208,893	212,647	216,477	245,522	266,482	271,360	276,337
Plant & Equipment Disposal	(419,000)	(201,603)	(205,212)	(208,893)	(212,647)	(216,477)	(245,522)	(266,482)	(271,360)	(276,337)
Total Plant & Equipment	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942	1,666,942
Depreciation	(256,936)	(256,936)	(256,936)	(256,936)	(256,936)	(256,936)	(256,936)	(256,936)	(256,936)	(256,936)
Accumulated Depreciation	(473,766)	(529,098)	(580,821)	(628,864)	(673,153)	(713,612)	(725,025)	(715,479)	(701,054)	(681,653)
Book Value of Motor Vehicles, Plant & Equipment	1,691,094	1,635,762	1,584,038	1,535,995	1,491,707	1,451,248	1,439,835	1,449,381	1,463,805	1,483,207

Katherine Town Council Long Term Financial Plan 2019/2029

Depreciation Schedule

Scenario 2 (Closure of WMF in 7 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
FURNITURE AND EQUIPMENT										
Dep'n Rate:	0.10860379									
Existing Furniture & Eql	839,560.99	839,561	839,561	839,561	839,561	839,561	839,561	839,561	839,561	839,561
Residual Value Rate:	0.23000000	(193,099)	(193,099)	(193,099)	(193,099)	(193,099)	(193,099)	(193,099)	(193,099)	(193,099)
Depreciable Amount	646,462	646,462	646,462	646,462	646,462	646,462	646,462	646,462	646,462	646,462
Additional Furniture and Equipment	-	-	-	-	-	-	-	-	-	-
Furniture and Equipment Replacement	47,219	63,583	64,721	65,882	67,066	68,274	77,434	84,045	85,584	87,153
Furniture and Equipment Disposed	(47,219)	(63,583)	(64,721)	(65,882)	(67,066)	(68,274)	(77,434)	(84,045)	(85,584)	(87,153)
Total Furniture & Equipment	646,462	646,462	646,462	646,462	646,462	646,462	646,462	646,462	646,462	646,462
Depreciation	(70,208)	(70,208)	(70,208)	(70,208)	(70,208)	(70,208)	(70,208)	(70,208)	(70,208)	(70,208)
Accumulated Depreciation	(265,102)	(271,728)	(277,215)	(281,541)	(284,683)	(286,617)	(279,391)	(265,554)	(250,179)	(233,234)
Book Value of Furniture & Equipment	574,459	567,833	562,346	558,020	554,878	552,944	560,170	574,007	589,382	606,327
TOTAL PROPERTY PLANT AND EQUIPMENT										
New Property Plant and Equipment and Fair Valt	5,500,000									
Total	61,037,834	62,290,539	63,512,733	64,759,370	66,030,940	67,327,942	68,650,883	70,143,775	71,525,459	72,934,778
Residual Value	(20,084,764)	(20,503,396)	(20,911,832)	(21,328,436)	(21,753,373)	(22,186,808)	(22,628,911)	(23,127,810)	(23,589,544)	(24,060,514)
Accumulated Depreciation	(17,523,881)	(18,443,072)	(19,375,715)	(20,322,079)	(21,282,438)	(22,257,071)	(23,189,028)	(24,099,729)	(25,023,817)	(25,961,561)
Depreciation	(1,356,001)	(1,378,210)	(1,399,878)	(1,421,979)	(1,444,523)	(1,467,517)	(1,490,971)	(1,517,438)	(1,541,933)	(1,566,919)
Fair Value Adjustment	1,007,987	1,252,706	1,222,193	1,246,637	1,271,570	1,297,001	1,322,941	1,492,892	1,381,685	1,409,318
Book Value of Total Property Plant and Equipm	43,513,953	43,847,467	44,137,018	44,437,291	44,748,503	45,070,870	45,461,856	46,044,046	46,501,642	46,973,217
Checking	43,513,953	43,847,467	44,137,018	44,437,291	44,748,503	45,070,870	45,461,856	46,044,046	46,501,642	46,973,217
INFRASTRUCTURE (ALL)										
Existing Infrastructure (-	94,257,567	96,192,055	98,079,426	100,004,543	101,968,163	103,971,055	126,014,005	128,754,323	131,290,512	133,877,425
Residual Value Rate:	(49,420,033)	(50,434,301)	(51,423,865)	(52,433,220)	(53,462,763)	(54,512,896)	(66,070,199)	(67,506,971)	(68,836,716)	(70,193,056)
Depreciable Amount	44,837,534	45,757,754	46,655,560	47,571,323	48,505,400	49,458,159	59,943,806	61,247,352	62,453,796	63,684,368
New Infrastructure Developed	1,568,710						20,000,000			
Infrastructure Renewal	8,654,962	2,506,222	2,551,082	2,596,840	2,643,512	2,691,118	3,052,195	3,312,754	3,373,404	3,435,267
Infrastructure Disposed	(8,654,962)	(2,506,222)	(2,551,082)	(2,596,840)	(2,643,512)	(2,691,118)	(3,052,195)	(3,312,754)	(3,373,404)	(3,435,267)
Total Infrastructure	44,837,534	45,757,754	46,655,560	47,571,323	48,505,400	49,458,159	59,943,806	61,247,352	62,453,796	63,684,368
Depreciation	(1,853,850)	(1,891,898)	(1,929,018)	(1,966,881)	(2,005,502)	(2,044,895)	(2,478,434)	(2,532,330)	(2,582,211)	(2,633,091)
Fair Value Adjustment	1,780,590	1,934,488	1,887,370	1,925,117	1,963,620	2,002,892	2,042,950	2,740,318	2,536,189	2,586,913
Accumulated Depreciation	(22,076,449)	(21,462,125)	(20,840,061)	(20,210,102)	(19,572,092)	(18,925,869)	(18,352,108)	(17,571,684)	(16,780,491)	(15,978,315)
Book Value Infrastructure	72,181,118	74,729,931	77,239,365	79,794,441	82,396,071	85,045,186	107,661,897	111,182,639	114,510,021	117,899,110
Total Written Down Value (NBV)	108,514,377	111,241,702	113,889,460	116,590,558	119,346,063	122,157,063	145,001,067	148,919,278	152,533,295	156,219,578
Total Assets Depreciable Amount	78,609,910	80,209,201	81,769,539	83,361,083	84,984,458	86,640,300	97,843,092	99,955,910	101,911,343	103,905,884
Estimated Residual Value	(76,685,491)	(78,273,394)	(79,822,620)	(81,402,831)	(83,014,645)	(84,658,697)	(96,821,176)	(98,942,187)	(100,904,628)	(102,906,318)
Total Assets CRC	145,375,619	158,482,595	161,592,158	164,763,913	167,999,103	171,298,997	194,664,888	198,898,098	202,815,971	206,812,202
Total Depreciation	(3,209,852)	(3,270,108)	(3,328,896)	(3,388,861)	(3,450,424)	(3,512,411)	(3,969,404)	(4,049,768)	(4,124,145)	(4,200,009)

Katherine Town Council Long Term Financial Plan 2019/2029

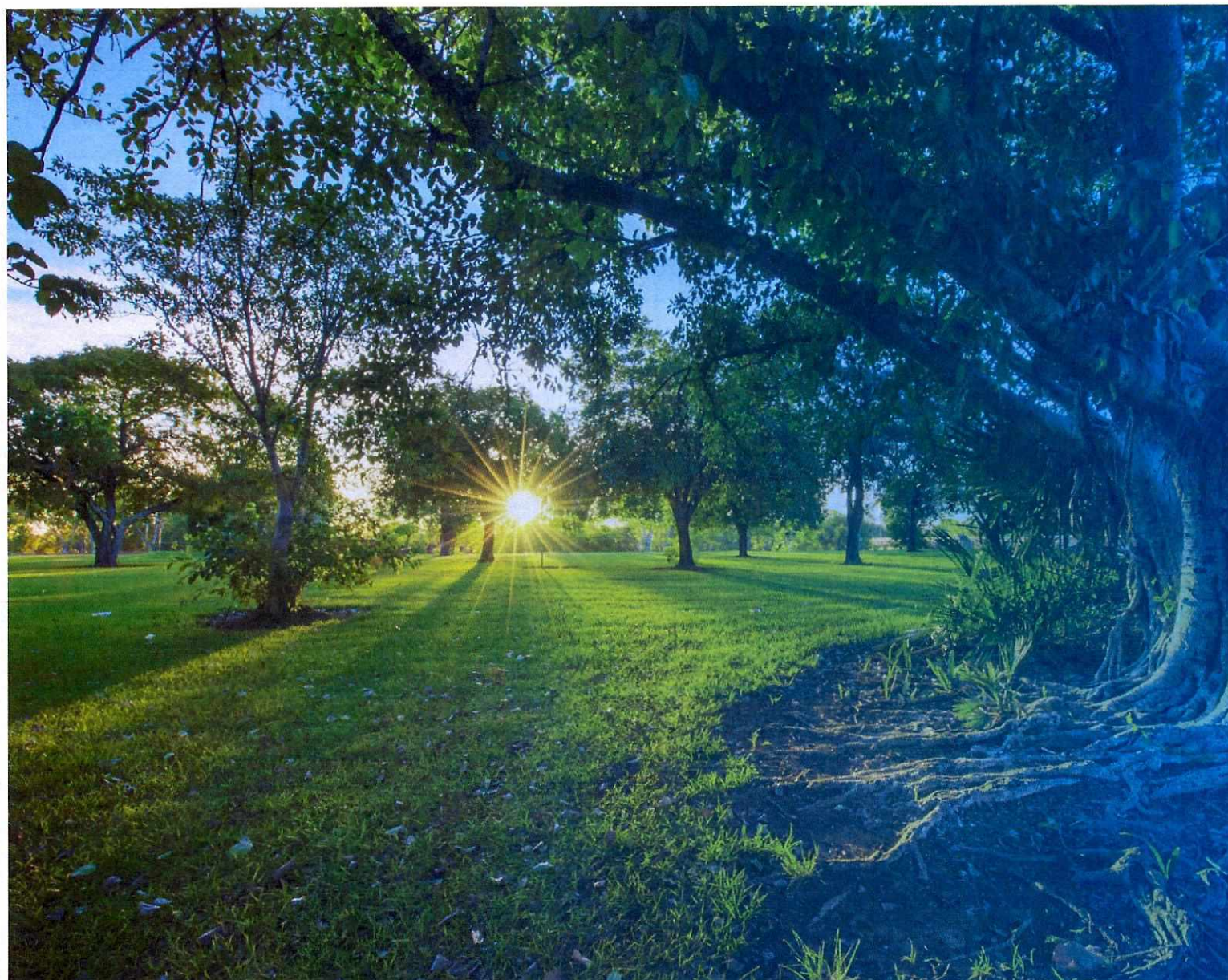
Depreciation Schedule

Scenario2 (Closure of WMF in 7 Years)

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
Depreciation on New Assets	(182,993)	-	-	-	-	-	(580,000)	-	-	-
Total Accumulated Depreciation	(39,600,330)	(39,905,197)	(40,215,776)	(40,532,181)	(40,854,530)	(41,182,940)	(41,541,135)	(41,671,413)	(41,804,309)	(41,939,875)



KATHERINE
TOWN COUNCIL



FEES & CHARGES 2019/2020

Effective 1st July 2019

The object of the Katherine Town Council Fees & Charges is:

To provide a fair and equitable system for allocating and charging for the use of Katherine Town Council facilities, resources and equipment;

To ensure consistency and transparency in decision making;

To encourage efficient and effective use of Katherine Town Council's resources;

To allow Katherine Town Council to proactively manage Council facilities, ensuring the long-term sustainability of Council facilities;

To enable allocations of facilities and resources appropriately; and

To promote positive user attitudes and responsibility towards Council facilities.

For the purpose of Katherine Town Councils Fees & Charges the following definitions apply:

Commercial

Prices are established in accordance with the existing market.

User Contributes

Prices are set at what Council considers to be a reasonable cost for the user to bear. The balance of necessary funds is sourced from general revenues.

Cost Recovery

Prices are set to cover the total cost of providing the goods or service.

Fixed Penalty

Prices are set by Legislation.

FACILITY HIRE

Katherine Town Council maintains and manages a variety of facilities available for hire for various purposes (please refer to attached full list of hireable facilities).

All facilities are available for hire by not-for-profit groups and private users. Selected facilities are also available to commercial users.

Facilities range from sporting venues and halls to meeting and conference facilities and can be hired on a half day, full day, short term seasonal (excluding commercial) or long-term seasonal basis (excluding commercial).

General Hire Terms

All hirers are to be advised that the Council's requirements for meetings, events etc. must take precedence and, on occasions, a booking may have to be cancelled in terms of this rule. If this occurs an alternative venue will be provided where possible.

All items are to be returned to their original position at the completion of the hire/use.

Hirers are responsible for any damage that occurs or if the facility is left in an excessively dirty state. All rubbish is expected to be deposited into bins provided. If the facility is left in an excessively dirty state, the hirer will be notified and given a specific time limit to remedy the situation. Otherwise, Council will organise the cleaning and the fees incurred in doing so will be taken from the Hirer's deposit.

Any additional days added to a hire will incur additional cleaning costs.

Community Group (Not-For-Profit)

Community Groups (Not-For-Profits) are groups who are not operating for the profit or gain of its individual members. This means that the group operate exclusively for charitable, civil or social purposes and does not share or allocate its funds or profits to its owners, shareholders or executives. A not-for-profit community group must be incorporated or partner with an incorporated group.

Commercial Group

A commercial organisation is any group with a particular set of skills, priorities, strategies and resources that organise to collectively achieve the specific aim of making a profit. This type of hire is only available on a half day or daily basis.

Private

Private use is an individual who wishes to hire a Council facility for a non-business (private) reason. This type of hire is only available on a half day or daily basis. The personal hire must include notification to the Northern Territory Police (Katherine branch) of any event if alcohol is to be consumed.

Daily Hire

Daily hire allocations will be made on a half or full day basis. A half day hire is defined as any 4-hour period and a full day hire is any period exceeding 4 hours and no more than 24 hours.

Daily hires are subject to fees and charges as per the Katherine Town Council's Fees & Charges.

Daily Hires are available to not-for-profit groups, private users and commercial users (selected facilities).

Short Term Hire

Short term hire allocations will be made on a 10-week basis (sporting season). If additional weeks are required a weekly hire cost can be arranged with Council. Allocation of specific grounds is made for both training and match playing purposes (maximum of three facilities per hire plus one ablution block). A short-term hire does not provide clubs and/or associations with exclusive use of the facility. Each individual short-term hire is for one organisation only. Short term hires are only available for consistent/regular users.

Short term hires are not guaranteed from year to year and will be subject to the application process. Short term hires are subject to fees and charges as per the Katherine Town Council's Fees & Charges. Short term hires are only available to community groups.

Long Term Hire

Long term hire allocations will be made on a yearly calendar basis. Allocation of specific grounds is made for the designated application purpose only (maximum of three facilities per hire plus one ablution block). A long-term hire does not provide clubs and/or associations with exclusive use of the facility. Each individual long-term hire is for one organisation only. Long term hires are only available for consistent/regular users. A long-term hire applies to the calendar year i.e. 1 January to the 31 December – payment required financial year basis

Long term hires are not guaranteed from year to year and will be subject to the application process. Long term hires are subject to fees and charges as per the Katherine Town Council's Fees & Charges. Long term hires are only available to community groups.

Key Deposits

Where indicated, key deposits are required at a cost of \$45.00 per key and \$180.00 per set of keys required to complete the hire.

Keys are available for collection on the working day prior to the event/hire – unless approved by prior arrangement.

Keys are to be returned at the completion of the hire (daily, short term, long term hire). If keys are not returned Council will invoice the hirer for the cost of replacement of locks and keys.

An additional charge of \$22.00 per key will be levied in addition to keeping the deposit for keys that are not returned at the completion of any hire

Facility Deposits

Every facility hire will require a deposit of \$520. Katherine Town Council will accept purchase orders for payment of facility hires. The deposit will be held by Council until the completion of the hire and all inspections have occurred. Once inspections are completed the deposit will be returned to the hirer.

If in Council's opinion there is a possibility of higher risk of damage to a Council facility Council reserves the right to increase the amount of deposit. (For example: Circus could be \$1,500.00)

Power/Water Charges

Low User

A hire type that uses minimal power and water. Minimal use of power and water can be determined by the negligible use of the product that would constitute the hirer meeting the probable cost of power and water for that hire. Negligible use can be defined as to be so small as to be nearly inconsequential.

A low user will be billed \$4.40 per item hired per day.

Medium User

A hire type that uses a moderate amount of power and water. Moderate use of power and water can be determined by the reasonable use of the product that would constitute the hirer meeting the expected costs of power and water for that hire. Reasonable use can be defined as to be moderate and within the limits of reason.

A medium user will be billed \$8.90 per item hired per day.

High User

A hire type that uses an extensive amount of power and water. Extensive use of power and water can be determined by the copious use of the product that would constitute the hire meeting all costs associated with power and water for that hire. Copious use can be defined as to be in large amounts.

A high user will be billed \$24.60 per item hired per day.

Public Liability Insurance

All hirers must provide proof that they hold current public liability insurance cover to indemnify the Northern Territory Government and the Katherine Town Council of any liability which may arise from operations at the hire location. Minimum cover \$10,000,000.

COUNCIL FUNCTIONS & TRAINING ROOMS

Katherine Town Council have facilities suitable to hire for corporate functions, training and public events.

Committee Room

Location: Katherine Town Council, 24 Stuart Highway
Seating Capacity: Max 16ppl
Infrastructure Available: Teleconference facilities

Council Chambers

Location: Katherine Town Council, 24 Stuart Highway
Seating Capacity: Max 50ppl (Theatre setting)
Infrastructure Available: Teleconference facilities, computer and 2x TV screens.

Visitor Information Centre Training Room

Location: Visitor Information Centre, Cnr Lindsay Street and Stuart Highway
Seating Capacity: ?
Infrastructure Available: ?

Library Training Room

Location: Katherine Pubic Library, Level 1, Randazzo Centre, Katherine Terrace
Seating Capacity: ?
Infrastructure Available: ?

FEES & CHARGES – FUNCTIONS / TRAINING ROOMS

SERVICE DESCRIPTION	2019/2020 \$ FEE	UNIT OF MEASURE	GST	CHARGE MODE
NOT-FOR-PROFIT				
Half day	\$51.65	Per half day	Y	User Contributes
Full day	\$103.30	Per Day	Y	User Contributes
Facility deposit (fully refundable)	\$520	Per hire	N	Bond
Key deposit (fully refundable)	\$45	Per key	N	Bond
	\$170	Per set		Bond
Tea and coffee	\$2.38	Per person	Y	Cost Recovery
Power/water charges	As per determined category	Per day	N	Cost Recovery
COMMERCIAL				
Half day	\$154.95	Per half day	Y	Commercial
Full day	309.90	Per day	Y	Commercial
Facility deposit (fully refundable)	\$520	Per hire	N	Bond
Key deposit (fully refundable)	\$45	Per key	N	Bond
Tea and coffee	\$2.38	Per person	Y	Cost Recovery
Power/water charges	As per determined category	Per day	N	Cost Recovery
PRIVATE				
Half day	\$68.89	Per half day	Y	Cost Recovery
Full day	\$137.39	Per day	Y	Cost Recovery
Facility deposit (fully refundable)	\$520	Per hire	N	Bond
Key deposit (fully refundable)	\$45	Per key	N	Bond
Tea and coffee	\$2.38	Per person	Y	Cost Recovery
Power/water charges	As per determined category	Per day	N	Cost Recovery

LINDSAY STREET COMPLEX

The Lindsay Street Complex is located on Lindsay Street near the Visitor Information Centre, it is a multi-purpose complex utilised by many organisations, groups and schools in Katherine. The complex has a storage shed, ablutions and a stage.

SERVICE DESCRIPTION	2019/2020 \$ FEE	UNIT OF MEASURE	GST	CHARGE MODE
NOT-FOR-PROFIT				
Half day	\$51.65	Per half day	Y	User Contributes
Full day	\$103.30	Per Day	Y	User Contributes
Short term seasonal	\$330.56	Per Season	Y	User Contributes
Long term seasonal	\$552.66	Per Season	Y	User Contributes
Facility deposit (fully refundable)	\$520	Per hire	N	Bond
Key deposit (fully refundable)	\$45	Per key	N	Bond
	\$170	Per set	N	Bond
Power/water charges	As per determined category	Per day	N	Cost Recovery
PRIVATE				
Half day	\$68.89	Per half day	Y	Cost Recovery
Full day	\$137.39	Per day	Y	Cost Recovery
Short term seasonal	\$330.56	Per Season	Y	User Contributes
Long term seasonal	\$552.66	Per Season	Y	User Contributes
Facility deposit (fully refundable)	\$520	Per hire	N	Bond
Key deposit (fully refundable)	\$45	Per key	N	Bond
Power/water charges	As per determined category	Per day	N	Cost Recovery

SHOWGROUNDS & SPORTSGROUNDS

The Showgrounds – Facilities Available:

- Showgrounds Arena/ Australian Rules Football Oval with competition grade lighting
- Grandstand
- Stuart Memorial Hall
- Jim Jackson Racecourse
- Buntine Pavilion
- Norforce Pavilion
- Horse stalls and cattle yards
- Rodeo/campdraft arena
- Polocrosse field
- Model Aeroplane landing ground
- Office space
- Changerooms
- Multiple ablution blocks
- Powered and non-powered camping areas

Terms & Conditions – Showgrounds

No parking within the grounds is permitted without prior Council approval.

Some lighting is supplied via a token system. Tokens can be purchased from Katherine Town Council for \$5.50 each. Please note that each token system within Council owned property operates differently. Council will advise on how the token system operates on request.

Hires for the Showgrounds includes free un-powered camping and stock stabling two (2) days prior to an endorsed event, during competitions and one (1) day following. Hires must advise numbers of campers during competitions.

Camping at the Showgrounds is intended for hirers of the facility only.

Department of Defence camping applications are to include buildings/facilities that they require.

If in Council's opinion there is a possibility of higher risk of damage to a Council facility, Council reserves the right to increase the amount of deposit.

The Sportsgrounds – Facilities Available:

- Four multipurpose ovals, 2 of which are illuminated for night time use;
- Newly upgraded BMX track;
- Basketball/Netball Courts;
- Tennis Courts;
- Skate Park;
- Children's Adventure Playground;
- Don Dale Centre (including canteen facilities, storage, meeting room, change roomsetc.)
- Aquatic Centre
- Several ablutions blocks

Terms & Conditions – Sportsgrounds

No parking within the grounds is permitted without prior Council approval.

Some lighting is supplied via a token system. Tokens can be purchased from Katherine Town Council for \$5.50 each. Please note that each token system within Council owned property operates differently. Council will advise on how each token system operates on request.

If in Council's opinion there is a possibility of higher risk of damage to a Council facility, Council reserves the right to increase the amount of deposit.

FEES & CHARGES – SPORTSGROUNDS & SHOWGROUNDS

SERVICE DESCRIPTION	2019/2020 \$ FEE	UNIT OF MEASURE	GST	CHARGE MODE
NOT-FOR-PROFIT				
Half day	\$51.65	Per half day	Y	User Contributes
Full day	\$103.30	Per day	Y	User Contributes
Short term seasonal	\$330.56	Per season	Y	User Contributes
Long term seasonal	\$552.66	Per season	Y	User Contributes
Facility deposit (fully refundable)	\$520	Per hire	N	Bond
Key deposit (fully refundable)	\$45	Per key	N	Bond
	\$170	Per set		Bond
Power/water charges	As per determined category	Per day	N	Cost Recovery
COMMERCIAL				
Half day	\$154.95	Per half day	Y	Commercial
Full day	\$309.90	Per day	Y	Commercial
Facility deposit (fully refundable)	\$520	Per hire	N	Bond
Key deposit (fully refundable)	\$45	Per key	N	Bond
Power/water charges	As per determined category	Per day	N	Cost Recovery
PRIVATE				
Half day	\$68.89	Per half day	Y	Cost Recovery
Full day	\$137.39	Per day	Y	Cost Recovery
Facility deposit (fully refundable)	\$520	Per hire	N	Bond
Key deposit (fully refundable)	\$45	Per key	N	Bond
Power/water charges	As per determined category	Per day	N	Cost Recovery

PARKS & RESERVES

Parks and reserves are available to the general public at no charge. If you would like to book a park or reserve for an organised event please contact records@ktc.nt.gov.au to apply.

SERVICE DESCRIPTION	2019/2020 \$ FEE	UNIT OF MEASURE	GST	CHARGE MODE
NOT-FOR-PROFIT				
Half day	\$51.65	Per half day	Y	User Contributes
Full day	\$103.30	Per Day	Y	User Contributes
Short term seasonal	\$330.56	Per Season	Y	User Contributes
Long term seasonal	\$552.66	Per Season	Y	User Contributes
Facility deposit (fully refundable)	\$520	Per hire	N	Bond
Key deposit (fully refundable)	\$45	Per key	N	Bond
Power/water charges	As per determined category	Per day	N	Cost Recovery
PRIVATE				
Half day	\$68.89	Per half day	Y	Cost Recovery
Full day	\$137.39	Per day	Y	Cost Recovery
Short term seasonal	\$330.56	Per Season	Y	User Contributes
Long term seasonal	\$552.66	Per Season	Y	User Contributes
Facility deposit (fully refundable)	\$520	Per hire	N	Bond
Key deposit (fully refundable)	\$45	Per key	N	Bond
Power/water charges	As per determined category	Per day	N	Cost Recovery

Parks and reserves cannot be hired exclusively as they are public areas.

All equipment assembled within a park is to be dismantled and removed at the completion of the hire.

If in Council's opinion there is a possibility of higher risk of damage to a Council facility, Council reserves the right to increase the amount of deposit.

EXERCISE CLASSES – PUBLIC SPACE

In order to promote healthy lifestyles and activate community spaces, Council will allow use of identified parks and reserves to commercial operators for the purposes of running personal training and/or group fitness classes. Parks and reserves cannot be hired exclusively as they are public areas.

Permit fee payable on application. Application valid for period of applications i.e. annual, 6-monthly, 3 monthly.

The sites set out in the schedule below are available for the personal training and/or group fitness classes, that such site be available upon application for a permit and subject to the following conditions:

1. That the applicant has completed an application for approval to operate form, available from Council.
2. That no objections are received from or on behalf of permanent business providing similar services.
3. That the permit holder must ensure that the area surrounding the site is kept free of litter.
4. That the permit holder holds current public liability insurance cover to indemnify the Northern Territory Government and the Katherine Town Council of any liability which may arise from operations at this location. Minimum cover \$10,000,000.00

Sites, operating days and times – As approved by Chief Executive Officer.

SERVICE DESCRIPTION	2019/20 \$FEE	UNIT OF MEASURE	GST	CHARGE MODE
ANNUAL PERMIT				
Under 3 classes per week	\$800.58	Per annum	Y	Commercial
4+ sessions per week	\$1136.30	Per annum	Y	Commercial
6 MONTH PERMIT				
Under 3 classes per week	\$413.20	Per 6 months	Y	Commercial
4+ sessions per week	\$619.80	Per 6 months	Y	Commercial
3 MONTH PERMIT				
Under 3 classes per week	\$258.25	Per 3 months	Y	Commercial
4+ sessions per week	\$361.55	Per 3 months	Y	Commercial

CAMPING

Camping is available at the Katherine Showgrounds for those travelling with livestock (year-round) as well as big rigs too large for commercial caravan parks. During peak demand periods the Katherine Showgrounds is also available as an overflow camping area ONLY when commercial caravan parks are full.

Camping arrangements are to be made with the Katherine Town Council Civic Centre 08 8972 5500 during business hours – Monday to Friday, 8am – 4pm.

SERVICE DESCRIPTION	2018/19 \$FEE	UNIT OF MEASURE	GST	CHARGE MODE
DAILY CAMPING FEES				
Unpowered site – 2 adults (children free)	\$24.79	Per day	Y	Cost recovery
Unpowered site – additional adult	\$8.88	Per day	Y	Cost recovery
Powered site – 2 adults (children free)	\$42.35	Per day	Y	Cost recovery
Powered site – additional adult	\$8.88	Per day	Y	Cost recovery
Defence force – per head	\$8.88	Per day	Y	Cost recovery
WEEKLY CAMPING FEES				
Unpowered site – 2 adults (children free)	\$146.69	Per week	Y	Cost recovery
Unpowered site – additional adult	\$53.10	Per week	Y	Cost recovery
Powered site – 2 adults (children free)	\$255.15	Per week	Y	Cost recovery
Powered site – additional adult	\$53.10	Per week	Y	Cost recovery
Defence force – per head	\$53.10	Per week	Y	Cost recovery
STOCK FEES				
Stock – per head – daily	\$1.81	Per day	Y	Cost recovery
Stock – per head - weekly	\$10.85	Per week	Y	Cost recovery

ADMINISTRATION

The community can access administrative service at the Katherine Town Council Civic Centre, Visitor Information Centre and Public Library during business hours. For a full list of services please refer to the below price list:

SERVICE DESCRIPTION	2018/19 \$FEE	UNIT OF MEASURE	GST	CHARGE MODE
MUNICIPAL PLAN				
Municipal plan – electronic copy	Free	Per document		N/a
Municipal plan – hard copy – (black and white only)	\$16	Per document	Y	Cost recovery
ANNUAL REPORT				
Annual report – electronic copy	Free	Per document		N/a
Annual report – hard copy (black and white only)	\$16	Per document	Y	Cost recovery
BY-LAWS				
Katherine town council by-laws – electronic copy	Free	Per document		N/a
Katherine town council by-laws – hard copy (black and white only)	\$16	Per document	Y	Cost recovery
THE KATHERINE TOWN COUNCIL MUNICIPAL PLAN, ANNUAL REPORT AND BY-LAWS ARE AVAILABLE FOR INSPECTION, FREE OF CHARGE AT ALL COUNCIL OFFICES AS WELL AS THE KATHERINE TOWN COUNCIL WEBSITE: WWW.KATHERINE.NT.GOV.AU				
BINDING				
Up to 50 pages (small)	\$6.40	Per document	Y	Cost recovery
Over 50 pages (large)	\$11.60	Per document	Y	Cost recovery
LAMINATING				
A4 page	\$6.40	Per page	Y	Cost recovery
A3 page	\$11.60	Per page	Y	Cost recovery
Other laminating (katherine public library only)	\$23.50	Per metre	Y	Cost recovery
PHOTOCOPYING				
Black – A4	30c	Per side	Y	Cost recovery
Black – A3	50c	Per side	Y	Cost recovery
Colour – A4	50c	Per side	Y	Cost recovery
Colour – A3	\$1.80	Per side	Y	Cost recovery
FACSIMILE				
Outgoing – entire document	\$2	Per document	Y	Cost recovery
Incoming – entire document	Free	Per document		N/a
SCANNING				
Colour – entire document	\$2	Per document	Y	Cost recovery

RATES ADMINISTRATION

SERVICE DESCRIPTION	2018/19 \$FEE	UNIT OF MEASURE	GST	CHARGE MODE
RATE SEARCH				
Rate search application fee	\$72	Per application	Y	Commercial
DISHONOURED TRANSACTIONS				
Dishonoured direct debit (per transaction)	\$22	Per transaction	N	Cost recovery
Dishonoured cheque (per transaction)	\$22	Per transaction	N	Cost recovery
RATES NOTICE - REPRINT				
Current year	\$22	Per reprint	N	Cost recovery
Previous year	\$22	Per reprint	N	Cost recovery
SUPPLEMENTARY RATES NOTICE (CURRENT YEAR ONLY)				
Hard copy	Free	Per reprint	N	N/a
Electronic copy	Free	Per reprint	N	N/a

FREEDOM OF INFORMATION

The *Information Act* gives people the right to access information from Northern Territory Government agencies, including councils, subject to several exemptions to protect public and private interests. This does not include information that is already available under an existing "access arrangement", such as council minutes, which are available without applying under the Act.

The Act has three main aims, which fall into the following categories:

Availability

Council is required to make available to you documents about its functions and operations. This includes information about its structure, decision-making processes, public participation through boards, councils or committees, and policy documents. You can download some of these documents, from Council's website. You can also ask to see such documents or purchase copies at the Civic Centre.

Access

The Act also gives you the right to apply for documents, including those about you, held by Council. You can examine and have copies of these documents. You also have rights of appeal if Council does not give you access to documents you want to see.

Amendment

You can apply for information about your personal affairs to be changed if you believe it is inaccurate, incomplete, out-of-date or misleading.

Some documents are exempt under the Act to protect essential public interests or the personal or business affairs of others. Sometimes part of a document may not be available if it contains information which is exempt (e.g. name and address of complainant/s). If you are refused access to a document or given partial access only, Council must give you written reasons for the decision. Council must also tell you of your rights of appeal.

Application Costs

There is no application fee to look at documents about your personal affairs. You can also ask for copies of these documents for 20c per A4 page.

However, there is an application fee of \$30.00 for requests for access to non-personal affairs documents (i.e. complaints made by another person) and other charges for processing and making photocopies.

See <http://www.oaic.gov.au/> for the fee structure under the Act.

The Act requires that your application be made in writing, please address your letter to:

Executive Manager – Corporate & Community Development
Katherine Town Council
PO Box 1071
KATHERINE NT 0850

FEES & CHARGES FREEDOM OF INFORMATION

SERVICE DESCRIPTION	2018/19 \$FEE	UNIT OF MEASURE	GST	CHARGE MODE
FREEDOM OF INFORMATION				
Personal affairs – visual inspection	Free	Per inspection		N/A
Personal affairs – hard copy	20c	Per A4 page		Cost recovery
Application fee – non-personal affairs documents	\$30	Per application		Prescribed cost

Personal affairs refer to documentation, held on file by council relating directly to the enquirer i.e. Home owner etc.

KATHERINE PUBLIC LIBRARY SERVICES

SERVICE DESCRIPTION	2018/19 \$FEE	UNIT OF MEASURE	GST	CHARGE MODE
MUNICIPAL PLAN				
Municipal plan – electronic copy	Free	Per document		
Municipal plan – hard copy – (black and white only)	\$16	Per document	Y	Cost recovery
ANNUAL REPORT				
Annual report – electronic copy	Free	Per document		
Annual report – hard copy (black and white only)	\$16	Per document	Y	Cost recovery
BY-LAWS				
Katherine town council by-laws – electronic copy	Free	Per document		
Katherine Town Council by-laws – hard copy (black and white only)	\$16	Per document	Y	Cost recovery
The Katherine Town Council municipal plan, annual report and by-laws are available for inspection, free of charge at all council offices as well as the Katherine Town Council website: www.katherine.nt.gov.au				
LIBRARY BAGS	\$4.50	Per bag	Y	Cost recovery
TEMPORARY BORROWERS				
Deposit (limit 2 books)	\$60	Per borrower	N	
INTER LIBRARY LOANS				
Local loan	Free	Per item		
Local loan - (research only)	Free	Per item		
INTER LIBRARY LOAN – LOST/DAMAGED ITEMS				
Replacement/repair fee – inter library loans	Value of Item plus Administrative Fee	Per item	Y	
Administrative fee – inter library loan	\$45	Per item	Y	Cost recovery
LOST/DAMAGED/OVERDUE ITEMS				
Replacement/repair fee	Value of Item plus Administrative Fee	Per item	Y	
Administrative fee	\$8.00	Per item	Y	Cost recovery

COMPUTER AND INTERNET USE

Library computer – no internet	Free	Per session		N/A
Library computer – internet – member	Free	Per session		N/A
Library computer – internet – non member	\$2	Per hour	Y	User contributes
Internet access – wi-fi	Free	Per 1 hour every 24-hour period		N/A

BINDING

Up to 50 pages (small)	\$6.40	Per document	Y	Cost recovery
Over 50 pages (large)	\$11.60	Per document	Y	Cost recovery

LAMINATING

A4 page	\$6.40	Per A4 page	Y	Cost recovery
A3 page	\$11.60	Per A3 page	Y	Cost recovery
Other laminating (katherine public library only)	\$23.50	Per metre	Y	Cost recovery

PHOTOCOPYING

Black – a4	30c	Per side	Y	Cost recovery
Black – a3	50c	Per side	Y	Cost recovery
Colour – a4	50c	Per side	Y	Cost recovery
Colour – a3	\$1.80	Per side	Y	Cost recovery

FACSIMILE

Outgoing – entire document	\$2	Per document	Y	Cost recovery
Incoming – entire document	Free	Per document		N/A

SCANNING

Colour – entire document	\$2	Per document	Y	Cost recovery
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BANNERS

SERVICE DESCRIPTION	2018/19 \$ FEE	UNIT OF MEASURE	GST	CHARGE MODE
BANNER POSTS (TOWN ENTRY X 3)				
Application fee	Free	Per application		N/A
Stuart highway (north)	Free	Per banner		N/A
Stuart highway (south)	Free	Per banner		N/A
Victoria highway (west)	Free	Per banner		N/A
MAIN STREET FLAGS				
Application fee	Free	Per application		N/A
Weekly fee	\$5	Per banner	Y	Cost recovery
Erection and removal of banners	\$125	Per application	Y	Cost recovery
ELECTRONIC MESSAGE BOARDS				
Application fee	Free	Per application		N/A
Weekly fee	Free	Per application		N/A

All banner posts and message boards are reserved exclusively for not for profit community groups and community service announcements (i.e. Police, fire etc.)

Banners displayed on the Councils banner posts (town entries) are the responsibility of the hirer to erect and remove.

Due to safety and access issues main street flags must be erected and removed by suitably qualified council staff.

In the event of an emergency, all existing bookings for the electronic message boards will be null and void to allow use by relevant emergency services – not-negotiable.

As an asset of the Northern Territory Government, NTG reserve the rights at all times to change messaging on the electronic message boards.

WASTE CHARGES

It is Council's policy that a levy is charged for the dumping of rubbish at the Katherine Waste Management Facility.

COMMERCIAL WASTE

SERVICE DESCRIPTION	2018/19 \$FEE	UNIT OF MEASURE	GST	CHARGE MODE
GENERAL COMMERCIAL DISPOSAL – MIXED	\$200	Per tonne	Y	Commercial
GENERAL COMMERCIAL DISPOSAL – SEPARATED				
Building timber	\$20	Per tonne	Y	Commercial
Concrete	\$80	Per tonne	Y	Commercial
Steel – Degas A	\$20	Per tonne	Y	Commercial
General (Packaging)	\$100	Per tonne	Y	Commercial
TYRES				
Tyres – whole (bulk)	\$780	Per tonne	Y	Commercial
Tyres – shredded (bulk)	\$425	Per tonne	Y	Commercial
Tyres – passenger	\$6.50	Per tyre	Y	Cost recovery
Tyres – 4wd/lt	\$13	Per tyre	Y	Cost recovery
Tyres – truck	\$25	Per tyre	Y	Cost recovery
DISPOSAL OF ANIMAL CARCASSES				
Large animal	\$150	Per animal	Y	Cost recovery
Small animal (initial animal)	\$99	Per animal	Y	Cost recovery
Subsequent small animals	\$10	Per animal	Y	Cost recovery
Operator/machinery hire to bury/move/destroy waste at facility	\$220	Per hour	Y	Cost recovery
WHITEGOODS				
Degassed (proof required)	\$20	Per tonne	Y	Cost recovery
With gas or no documentation	\$60	Per item	Y	Cost recovery
Gas bottles/fire extinguishers	\$50	Per item	Y	Cost recovery
Oil	\$500	Per tonne	Y	Cost recovery
Scrap metal	\$20	Per tonne	Y	Cost recovery
Drum/Muster	Free	Per item	N	N/A
Car batteries	Free	Per item	N	N/A
E-waste	Free	Per item	N	N/A
Clean fill (per tonne)	Free	Per tonne	N	N/A
Clean fill must have proof of testing				

ASBESTOS

SERVICE DESCRIPTION	2018/19 \$FEE	UNIT OF MEASURE	GST	CHARGE MODE
Disposal Application	Free	Per application		N/A
Asbestos Disposal	\$500	Per tonne	Y	Commercial
(minimum charge of 1 tonne per applications)				

DOMESTIC WASTE

SERVICE DESCRIPTION	2018/19 \$FEE	UNIT OF MEASURE	GST	CHARGE MODE
GENERAL DOMESTIC DISPOSAL MIXED (AT WMF)	\$50	Per tonne		N/A
GENERAL COMMERCIAL DISPOSAL – SEPARATED				
Building timber	Free	Per tonne	Y	N/A
Concrete	Free	Per tonne	Y	N/A
Steel – Degas A	Free	Per tonne	Y	N/A
General (Packaging)	Free	Per tonne	Y	N/A
DISPOSAL OF ANIMAL CARCASSES				
Large Animal	Free	Per animal	N	N/A
Small Animal (initial animal)	Free	Per animal	N	N/A
Subsequent Small Animals	Free	Per animal	N	N/A
Operator/Machinery hire to bury/move/destroy waste at facility	\$220	Per hour	Y	Cost recovery
WHITEGOODS				
Degassed (proof required)	\$20	Per tonne	Y	N/A
With Gas or no documentation	\$60	Per item	Y	N/A
Gas Bottles/ Fire Extinguishers	\$50	Per item	Y	N/A
Oil	Free			
Drum/Muster	Free	Per container		N/A
All containers must be empty and triple rinsed. Must make appointment with WMF for disposal – 08 8971 2014				

Car Batteries	Free	Per item		N/A
E-Waste	Free	Per item		N/A
Additional 240 litre garbage bin – Weekly Kerbside Collection service	\$333.27?	Per annum, per additional garbage bin	Y	Cost Recovery

KATHERINE CIVIL AIRPORT

The fee for landing an aircraft at the airport is based on the certified maximum take-off weight of the aircraft. The fee is calculated and charged by AvData. It applies to the entry to or departure from the leased area by the aircraft.

All Fees include GST, unless otherwise indicated.

All Fees are for the period of time specified, or part there of.

A day is a period of 24 hrs, starting from the time of the aircraft beginning its landing.

Additional parking fee for aircraft over 5.7 tons is calculated on the entire weight of the aircraft, not just that amount above 5.7 tons.

Sites for Vending Machines are inclusive of electricity

SERVICE DESCRIPTION	\$ FEE	UNIT OF MEASURE	GST	CHARGE MODE
AIRCRAFT MANAGEMENT FEES				
Aircraft landing fee	\$24.79	per ton per event	Y	Commercial
Aircraft parking fee - incidental charge (overnight to seven days)	\$10.13	per day	Y	Commercial
Aircraft parking fee - permanent (longer than seven days)	\$177.68	per month	Y	Commercial
Additional parking fee for aircraft over 5.7 ton	\$5.69	per ton per day	Y	Commercial
Ground handling fees				
Ground service fees - monday to friday 8.00am to 4.36pm	\$237.50	per hour	Y	Commercial
Ground handling service - weekends, public holidays, out of business hours	\$282.50	per hour	Y	Commercial
Spillage clean up charge	\$500.00	per event	Y	Commercial
Luggage handling	\$250.00	per event	Y	Commercial
Passenger aid (eg assist disabled, provide transport, crowd control)	\$100.00	per event	Y	Commercial
Other (as negotiated)	\$250.00	per event	Y	Commercial
AIRPORT MAINTENANCE FEES				
Cleaning and repairs	trade invoice	per event	Y	Commercial
Administration of cleaning and repairs	\$70.00	per event	Y	Commercial
TENANCY FEES				
Warehouse space (eg long term storage)	10	per m ² per month	Y	Commercial
Terminal building - secure counter/storage space	200	per month	Y	Commercial
Terminal building - office space	20	per m ² per month	Y	Commercial
Terminal building - use of baggage handling area	50	per month	Y	Commercial
Site for private buildings (offices, hangars, fuel depots, storage)	1.38	per m ² per month	Y	Commercial

Site for vending machines	80	per month	Y	Commercial
Site for advertising	10	per m ² per month	Y	Commercial
Reserved car park	10	per month	Y	Commercial

EQUIPMENT HIRE

Council has a range of equipment available for hire to not-for-profit organisations, private users and commercial groups. The use of the equipment is subject to the following conditions:

- The equipment is only available for hire in the Katherine Municipality;
- The hirer must have public liability insurance not less than \$10,000,000; and
- The equipment cannot be loaned until the hire agreement, payment and public liability insurance certificate of currency have been provided to Council.

Equipment Deposits will be refunded to the hirer following an inspection and verification by Council that the equipment has been fully returned and undamaged. Council may deduct an amount from the Equipment Deposit to cover the cost of any expenses arising from the need to repair, replace or clean the equipment. All transportation of the equipment (if necessary) is the responsibility of the hirer.

SERVICE DESCRIPTION	2019/2020 \$ FEE	UNIT OF MEASURE	GST	CHARGE MODE
MOBILE COOL ROOM				
NOT-FOR-PROFIT				
Full day fee	\$ 144.62	Per day	Y	User contributes
Equipment deposit	\$1,000.00	Per hire	N	Bond
COMMERCIAL				
Full day fee	\$ 911.11	Per day	Y	Commercial
Equipment deposit	\$1,000.00	Per hire	N	Bond
PRIVATE				
Full day fee	\$ 911.11	Per day	Y	Commercial
Equipment deposit	\$1,000.00	Per hire	N	Bond

If in council's opinion there is a possibility of higher risk of damage to Council equipment, Council reserves the right to increase the amount of deposit.

It is the hirer's responsibility to collect and return the cool room to the council depot in Crawford street by 8.00am on the first working day after the hire.

LECTERN				
NOT-FOR-PROFIT				
Half day fee	\$8	Per half day	Y	User contributes
Full day fee	\$18	Per day	Y	User contributes
Equipment deposit	\$250	Per hire	N	Bond
COMMERCIAL				
Half day fee	\$18	Per half day	Y	Commercial
Full day fee	\$33	Per day	Y	Commercial
Equipment deposit	\$250	Per hire	N	Bond

PRIVATE				
Half day fee	\$18	Per half day	Y	Commercial
Full day fee	\$33	Per day	Y	Commercial
Equipment deposit	\$250	Per hire	N	Bond

PORTABLE PROJECTOR SCREEN

NOT-FOR-PROFIT

Half day fee	\$8	Per half day	Y	User contributes
Full day fee	\$18	Per day	Y	User contributes
Equipment deposit	\$250	Per hire	N	Bond

COMMERCIAL

Half day fee	\$18	Per half day	Y	Commercial
Full day fee	\$33	Per day	Y	Commercial
Equipment deposit	\$250	Per hire	N	Bond

PRIVATE

Half day fee	\$18	Per half day	Y	Commercial
Full day fee	\$33	Per day	Y	Commercial
Equipment deposit	\$250	Per hire	N	Bond

**PORTABLE STAGE
(8 PIECES – 3M X 1.2M)**

NOT-FOR-PROFIT

Half day fee	\$84	Per half day	Y	User contributes
Full day fee	\$176	Per day	Y	User contributes
Equipment deposit	\$250	Per hire	N	Bond

COMMERCIAL

Half day fee	\$173	Per half day	Y	Commercial
Full day fee	\$345	Per day	Y	Commercial
Equipment deposit	\$250	Per hire	N	Bond

PRIVATE

Half day fee	\$167	Per half day	Y	Commercial
Full day fee	\$335	Per day	Y	Commercial
Equipment deposit	\$250	Per hire	N	bond

The hirer is responsible for arranging collection and return of portable stage from the Katherine Town Council. Hire of the stage includes steps and ramp.

**CHAMBERS / COMMITTEE ROOM
EQUIPMENT**

Teleconference telephone	Free	Per hire	N	N/A
Electronic whiteboard	Free	Per hire	N	N/A
Digital televisions x 2	Free	Per hire	N	N/A

The teleconference telephone, electronic whiteboard and the digital televisions listed above are available for hire at no cost during chamber and committee room hires – however, any damage that occurs will be the responsibility of the hirer to repair and/or replace.

ANIMAL MANAGEMENT

Pound Operating Hours

Residents are advised that the Pound operates by appointment only. Please call the Katherine Town Council Civic Centre on 08 8972 5500 to make an appointment with the Ranger.

An Afterhours drop off cage is available (for dogs only). Please contact Katherine Town Council for further details.

Dog Registration

As per Katherine Town Council By-Laws must be registered with the Council.

Katherine Town Council offers both yearly registrations (based on financial year) and lifetime registration (conditions apply). Discounts apply to yearly registrations for desexed dogs and concession card holders. Discounts apply to lifetime registrations for concession card holders.

Pro-Rata registration is available for new dogs only (applicable to yearly registrations only). In all other circumstances the owner is to pay the full amount for the yearly registration fee (i.e. Fined for unregistered dog)

Guide/Service Dogs are exempt from Councils registration requirements.

Lifetime Dog Registration

Lifetime dog registration is available for dogs that are both desexed and microchipped. Proof of desexing and microchipping (vet certificate) must be provided as evidence at time of registration (unless dog is already in Council's system). Statutory Declarations will not be accepted as a suitable form of evidence.

Lifetime dog registration is non-refundable.

Dog Registration – Refund

The following are acceptable to approve refund:

- proof of dog re-registration at a new location – i.e. outside Katherine Town Council municipality
- or formal proof of animal's status (i.e. death certificate)

Refund is to be in line with Council's pro-rata guide.

Dog Licence (more than 2 dogs)

An application, pursuant to the current By Law 47, is to be lodged.

A licence fee per annum is to be paid on receipt of application.

The written consent of the registered proprietor of the property is to be lodged with the application.

A maximum of four dogs per property can be licenced.

The residential property is to be inspected by Ranger staff to ensure adequate facilities are provided prior to an application being approved.

The licence is to be endorsed with the condition that the property may, after written notice, be inspected to confirm the conditions of the licence are being complied with.

The Council reserves the right to cancel a licence at any time and refund, on a pro-rata basis, any outstanding fees.

The applicant is to be notified in writing, pursuant to By Law 15, and the fee refunded in full within 28 days when an application for a licence is refused.

Policy on use of the Pound by Council Elected Members, Employees, Contractors, Residence

Council does not allow Elected Members, Employees, Contractors or Residence to use the Pound for the kenneling of their personal dogs and/or cats for the purpose of holidays, trips, work events, etc.

Policy on Purchasing Dogs housed in the Pound

Dogs that are housed in the Pound may be purchased at the cost of registration.

Surrender of Dogs to the Pound

A fee of **\$205.00** is levied to assist in covering costs.

A declaration form and proof of ownership must be signed by the owner(s) on the surrender of the animal.

The Council will accept only dogs of good health and wellbeing.

No dog that is apparently whelping or 'in pup' will be accepted.

No dog shall be kept for more than four working days and, at the completion of which if the dog is not rehoused, the dog shall be euthanized (By Law Section 40 - Destruction of Impounded Dogs).

Any Dog will be impounded or released only during normal Pound operating hours.

This Policy will only be applicable to the owner of the dog, who wishes to surrender the animal.

Policy on use of the Pound by approved animal welfare organisations

The Council will accept only dogs that are of good health and wellbeing.

No dog that is apparently whelping or 'in pup' will be accepted.

All costs, including veterinary care when required or euthanizing of dogs, will be borne by the organisation.

Cost of goods will be offset by organisations supplied food donations.

The Council will provide shelter and reasonable care with appropriate security levels maintained within the Pound.

Any responsibility for loss or injury to any dog will be borne by the organisation.

Any dog shall be kept for no longer than eight working days at which point the dog will be euthanized or removed by the organisations personnel from the pound.

Any dog released must be registered with the Council if housed within the Municipality.

Any dogs will be impounded or released only during normal Pound operating hours.

Any service provided outside of these hours for the organisation will be subject to the appropriate call out fees or costs incurred by the Council.

Pound / Impound Fees

Registered Dog

\$105.00 initial impound fee (first 24-hour period)

\$18.85 every subsequent 24-hour period or part thereof (excluding weekends and public holidays)

Release of an animal is conditional upon payment of impound fees, registration and any other outstanding infringements in accordance with By Lay 67.

Unregistered Dog

\$176.45 initial impound fee (first 24-hour period)

\$18.85 every subsequent 24-hour period or part thereof (excluding weekends and public holidays)

Release of an animal is conditional upon payment of impound fees, registration and any other outstanding infringements in accordance with By Lay 67.

Other Animal (i.e. cattle, bird, etc)

\$108.00 initial impound fee (first 24-hour period)

\$18.85 every subsequent 24-hour period or part thereof (excluding weekends and public holidays)

In addition to the initial impound fee (as above), any further expenses incurred will be passed on the animal's owner, in line with By Law 40.

Anti-Bark Collars

Anti-Bark collars are available for hire from the Katherine Town Council Civic Centre. Collars will only be hired to the owners of dogs registered with Katherine Town Council. Collars can be hired during normal operating hours for the Civic Centre.

It is the hirer's responsibility to collect and return the collars to the Civic Centre during normal operating hours.

Collars are available for a maximum of two (2) weeks only.

An additional fee will be levied when late returning of the collar occurs.

Policy on use of Dog Traps

Dog traps are available for hire from the Katherine Town Council Civic Centre.

Dogs caught in Council traps will only be collected between normal Pound operating hours.

It is the hirer's responsibility to collect and return traps to the Civic Centre during normal operating hours.

Additional fees apply if Council staff are required to collect dogs caught in traps outside of normal Pound operating hours.

Where deemed necessary by the Chief Executive Officer, the Manager – Compliance, Environment & Regulatory Services will be authorised to set dog traps on private land after gaining permission of the owner and on public land, the cost of delivery, collection and servicing of these traps to be borne by the Council.

Traps are available for a maximum of two (2) weeks only for no fee with an equipment deposit fee of \$145.

An additional fee will be levied when late returning of the traps occurs

Policy on use of Cat Traps

Cat traps are available for hire from the Katherine Town Council Civic Centre.

Cats caught in Council traps will only be collected between normal Pound operating hours.

It is the hirer's responsibility to collect and return traps to the Civic Centre during normal operating hours.

Additional fees apply if Council staff are required to collect cats caught in traps outside of normal Pound operating hours.

Where deemed necessary by the Chief Executive Officer, the Manager – Compliance, Environment & Regulatory Services will be authorised to set cat traps on private land after gaining permission of the owner and on public land, the cost of delivery, collection and servicing of these traps to be borne by the Council.

Traps are available for a maximum of two (2) weeks only for no fee with an equipment deposit fee of \$145.

An additional fee will be levied when late returning of the traps occurs.

SERVICE DESCRIPTION	2019/20 \$FEE	UNIT OF MEASURE	GST	CHARGE MODE
DOG REGISTRATION				
Yearly registration – financial year				
Entire dog	\$ 59.71	Per dog		Cost Recovery
Desexed dog	\$ 26.65	Per dog		Cost Recovery
Entire dog – concession holder	\$ 29.85	Per dog		Cost Recovery
Desexed dog – concession holder	\$ 13.33	Per dog		Cost Recovery
PRO-RATA DOG REGISTRATION				
<i>Entire Dog</i>				
July	\$ 59.71	Per dog		Cost Recovery
August	\$ 54.75	Per dog		Cost Recovery
September	\$ 49.79	Per dog		Cost Recovery
October	\$ 44.78	Per dog		Cost Recovery
November	\$ 39.82	Per dog		Cost Recovery
December - June	\$ 34.81	Per dog		Cost Recovery
<i>Desexed Dog</i>				
July	\$ 26.65	Per dog		Cost Recovery
August	\$ 24.38	Per dog		Cost Recovery
September	\$ 22.21	Per dog		Cost Recovery
October	\$ 20.04	Per dog		Cost Recovery

November	\$ 17.77	Per dog	Cost Recovery
December - June	\$ 15.50	Per dog	Cost Recovery
LIFETIME REGISTRATION			
Standard	\$131.71	Per dog	Cost Recovery
Concession holder	\$ 65.85	Per dog	Cost Recovery
Replacement tag			
Replacement tag	\$ 4.13	Per tag	Cost Recovery
DOG LICENCE (OVER 2 DOGS)			
Annual fee	\$101.23	Per year	Cost Recovery
PRO RATA DOG LICENCE FEE			
July	\$101.23	Per year	Cost Recovery
August	\$ 92.76	Per year or part thereof	Cost Recovery
September	\$ 84.29	Per year or part thereof	Cost Recovery
October	\$ 75.93	Per year or part thereof	Cost Recovery
November	\$ 67.45	Per year or part thereof	Cost Recovery
December -June	\$ 59.09	Per year or part thereof	Cost Recovery
SURRENDER OF DOG TO POUND			
Surrender levy	\$211.77	Per dog	Cost Recovery
IMPOUND FEES			
<i>Unregistered dog</i>			
Initial impound fee (first 24 hours)	\$108.47	Per impound	Cost Recovery
Additional day (subsequent 24-hour period or part thereof)	\$ 19.47	Per day	Cost Recovery
<i>Registered dog</i>			
Initial impound fee (first 24 hours)	\$182.27	Per impound	Cost Recovery
Additional day (subsequent 24-hour period or part thereof)	\$ 19.47	Per day	Cost Recovery
<i>Other animals (egg. Livestock, birds etc.)</i>			

Initial impound fee (first 24 hours)	\$108.47	Per impound		Cost Recovery
Additional day (subsequent 24-hour period or part thereof)	\$ 19.47	Per day		Cost Recovery
ANTI-BARK COLLARS				
Collar hire (max 2 weeks)	\$ 36.16	Per week		Cost Recovery
Equipment deposit	\$230.00	Per hire		Bond
CAT TRAPS				
Trap hire (max 2 weeks)	Free	Per week		N/A
Equipment deposit	\$145.00	Per hire	N	Bond
OUT OF HOURS ANIMAL COLLECTION	\$174.58	Per collection	Y	Cost Recovery
DOG TRAPS				
Trap hire (max 2 weeks)	Free	Per week		N/A
Equipment deposit	\$230.00	Per hire	N	Bond

REGULATORY SERVICES

Infringements

Katherine Town Council's Authorised Officers are responsible for enforcing By-Laws in the Katherine Municipality. A full copy of the Council's By-Laws can be found in all Council offices as well as Council's website: www.katherine.nt.gov.au.

Vacant land

Where, in the opinion of Council, there is on land:

- a) plants, grass or weeds:
 - a. that are, or are likely to become injurious, flammable, or noxious; or
 - b. that have become unkempt; or
- b) litter (including unsightly car bodies, machinery or other chattels), the Council may cause a notice under By Law 10 to be served on:
- c) the occupier of the land; or
- d) where the Council unable to ascertain the identity of the occupier, the owner of the land, requiring the land to be cleared or tidied, litter to be placed in a vermin proof receptacle of a kind specified or any other action set out in the notice to be taken.

The period within which the work will be carried out is to be specified in the notice, being a period not less than 2 days and not more than 21 days after the date of service of the notice.

NOTE:

Any area within the municipality that is deemed to require maintenance attention in line with By Law 31 – i.e. Private owned vacant land, will be charged at the cost of the necessary work plus and administration fee.

Vendors

Street/Roadside vendors

Permit fee payable upon application. Application valid for one (1) month.

The sites set out in the schedule below are available for use by 'roadside' vendors for the purpose of selling fruit and vegetables and other general merchandise, that such site be available upon application for a permit and subject to the following conditions:

1. That the applicant has completed an application for approval to operate stall form, available from Council.
2. That no objections are received from or on behalf of permanent business selling similar goods/merchandise.
3. That the permit holder must ensure that the area surrounding the site is kept free of litter.
4. That the permit holder hold current public liability insurance cover to indemnify the Northern Territory Government and the Katherine Town Council of any liability which may arise from operations at this location. Minimum cover \$10,000,000.00

Street/Roadside Vendor Sites – As approved by Chief Executive Officer.

Display goods in a public place/handbill permit

Permit fee payable on application. Application valid for a 12-month period.

The sites set out in the schedule below are available for use the display of goods in a public place/handbill permit holder, that such site be available upon application for a permit and subject to the following conditions:

1. That the applicant has completed an application for approval to display goods in a public place form and/or Handbill permit, available from Council.
2. That no objections are received from or on behalf of permanent business selling similar goods/merchandise.
3. Goods do not obstruct pedestrians.
4. That the permit holder must ensure that the area surrounding the site is kept free of litter.
5. That the permit holder hold current public liability insurance cover to indemnify the Northern Territory Government and the Katherine Town Council of any liability which may arise from operations at this location. Minimum cover \$10,000,000.00

Sites – As approved by Council's CEO

Mobile Food Vendors

Permit fee payable on application. Application valid for a one (1) month period.

The sites set out in the schedule below are available for the operation of Mobile Food Vans, that such site be available upon application for a permit and subject to the following conditions:

1. Advertising of Mobile Food Van must occur prior to application approval.

2. That the applicant has completed an application for approval to operate a Mobile Food Van form, available from Council.
3. An applicable Department of Health Food Licence be sighted.
4. That no objections are received from or on behalf of permanent business selling similar goods/merchandise.
5. That the permit holder must ensure that the area surrounding the site is kept free of litter.
6. That the permit holder hold current public liability insurance cover to indemnify the Northern Territory Government and the Katherine Town Council of any liability which may arise from operations at this location. Minimum cover \$10,000,000.00

Location and timeframe of the Mobile Food Van is subject to approval by the Council's CEO.

Fixed Food Vendors

Permit fee payable on application. Application valid for a twelve-month period.

A Fixed Food Vendor can be described as a pup-up café that is situated at an approved site and on Council land.

An application to operate a Fixed Food Vendor is subject to the following conditions:

1. Advertising of Mobile Food Van must occur prior to application approval.
2. That the applicant has completed an application for approval to operate a Fixed Food Vendor form, available from Council.
3. An applicable Department of Health Food Licence be sighted.
4. That no objections are received from or on behalf of permanent business selling similar goods/merchandise.
5. That the permit holder must ensure that the area surrounding the site is kept free of litter.
6. That the permit holder hold current public liability insurance cover to indemnify the Northern Territory Government and the Katherine Town Council of any liability which may arise from operations at this location. Minimum cover \$10,000,000.00

Location and timeframe of the Mobile Food Van is subject to approval by the Council's CEO.

Sidewalk Cafes

Permit fee payable on application. Application valid for a twelve-month period.

A permit to operate a Sidewalk cafe is subject to the following conditions:

1. A maximum of four (4) chairs per table.
2. That the permit holder must ensure that the area is not causing an obstruction.
3. That the permit holder must ensure that the area surrounding the site is kept free of litter.
4. That the permit holder hold current public liability insurance cover to indemnify the Northern Territory Government and the Katherine Town Council of any liability which may arise from operations at this location. Minimum cover \$10,000,000.00

Busking

Permit fee payable on application. Application is valid for one calendar month.

A permit to bust is subject to the following conditions:

1. Permits are valid only between 10am and 6pm daily or as otherwise determined by Council.
2. Permit are valid for a maximum of four (4) sessions per permit.
3. Permits are not transferable.
4. Buskers must avoid behaviors which may cause annoyance to the general public at any one place.
5. Periods of activity are not to be longer than 60 minutes at any one place.
6. Use of illegal drugs including alcohol is not permitted.
7. The use of amplification is not permitted unless specifically approved by Council.
8. If a busking act involves more than one (1) person, permits must be obtained for each person.
9. All permits are issued at the discretion of the Chief Executive Officer or their delegate.
10. Permits must be available for inspection at all times.
11. That the permit holder hold current public liability insurance cover to indemnify the Northern Territory Government and the Katherine Town Council of any liability which may arise from operations at this location. Minimum cover \$10,000,000.00
12. Failure to comply with these conditions may case permits to be revoked.

SERVICE DESCRIPTION	2019/20 \$FEE	UNIT OF MEASURE	GST	CHARGE MODE
INFRINGEMENTS - DOGS				
Keeping a dog which is not registered – by law 52(1)	\$ 100.00	Per offence	N	Fixed Penalty
Dog, when at large, is not under effective control – by law 56(1)				
<i>First offence</i>	\$100	Per offence	N	Fixed Penalty
<i>Second and subsequent offence</i>	\$200	Per offence	N	Fixed Penalty
Dog attacks a person or animal – by law 58(1)(a)				
<i>Attack on person</i>	\$600	Per offence	N	Fixed Penalty
<i>Attack on animal</i>	\$200	Per offence	N	Fixed Penalty
Dog menacing person or animal – by law 58(1)(b)				
<i>Menace on person</i>	\$300	Per offence	N	Fixed Penalty
<i>Menace on animal</i>	\$100	Per offence	N	Fixed Penalty
Dog is present in a restricted area and the presence of the dog is prohibited – by law 54(2)				
<i>First offence</i>	\$100	Per offence	N	Fixed Penalty
<i>Second and subsequent offence</i>	\$200	Per offence	N	Fixed Penalty

Unauthorised removal of a registration tag from a registered dog – by law 55(1)	\$100	Per offence	N	Fixed Penalty
Enticing a dog to act in a manner that may render owner liable to prosecution – by law 57	\$150	Per offence	N	Fixed Penalty
Dog chasing vehicles – by law 59	\$150	Per offence	N	Fixed Penalty
Dog that, either by itself or in concert with other dogs, is a nuisance – by law 60(1)	\$150	Per offence	N	Fixed Penalty
Abandoning a dog within the municipality – by law 61	\$150	Per offence	N	Fixed Penalty
Obstructing pound supervisor in the execution of his/her duties – by law 62(1)	\$150	Per offence	N	Fixed Penalty
Keeping more than 2 dogs unless premises are licensed – by law 53	\$100	Per offence	N	Fixed Penalty
Infringements - litter Depositing litter on land or allowing litter to remain on land – by law 30(1)	\$100	Per offence	N	Fixed Penalty
Infringements - parking Parking for longer than indicated – australian road rule 2015 (1)	\$40	Per offence	N	Fixed Penalty
Stopping within 10m from the nearest point of an intersection – australian road rule 170 (3)	\$50	Per offence	N	Fixed Penalty
No stopping within 1m of a fire hydrant – australian road rule 194 (1)	\$50	Per offence	N	Fixed Penalty
No stopping in an area to which a no parking sign applies – australian road rule 167	\$50	Per offence	N	Fixed Penalty
Stopping on a path. No stopping on a path, dividing strip or nature strip – australian road rule 197 (1)	\$50	Per offence	N	Fixed Penalty
No stopping in an area to which a no stopping sign applies – australian road rule 167	\$50	Per offence	N	Fixed Penalty

Stopping in a taxi zone – australian road rule 182 (1)	\$50	Per offence	N	Fixed Penalty
Stopping in a loading zone – australian road rule 179 (1)	\$50	Per offence	N	Fixed Penalty
No stopping on a road with a yellow edge line – australian road rule 169	\$50	Per offence	N	Fixed Penalty
Stopping in a parking area for people with disabilities – australian road rule 203 (1)	\$135	Per offence	N	Fixed Penalty
Park on road positioning vehicle to face direction of travel – australian road rule 208 (2) (a)	\$40	Per offence	N	Fixed Penalty
Position the vehicle so the vehicle does not unreasonably obstruct other vehicles – australian road rule 208 (8)	\$40	Per offence	N	Fixed Penalty
Infingements – miscellaneous Camping in a public place other than in a caravan park – by law 93 (1) (a) (d)	\$100	Per offence	N	Fixed Penalty
Burn or heat any material, thing or substance giving off an offensive odour – by law 32	\$100	Per offence	N	Fixed Penalty
Light or causes to be lit a fire in the open air without a permit – by law 33 (1) (2)	\$100	Per offence	N	Fixed Penalty
Break or cause to break glass in a public place – by law 35 (1)	\$100	Per offence	N	Fixed Penalty
Spit in a public place – by law 36 (4)	\$100	Per offence	N	Fixed Penalty
Throws or discharges a stone or other object into, from or in a public place – by law 37 (1) (a)	\$100	Per offence	N	Fixed Penalty
IMPOUNDED VEHICLES				
Towage fees	A cost	Per occasion	Y	Cost Recovery
Storage fees	\$ 37.19	Per week	Y	Cost Recovery
Administration fees	\$ 72.31	Per occasion	Y	Cost Recovery
Advertisement costs	\$ 111.56	Per advert	Y	Cost Recovery
Inspectors costs	\$ 185.94	Per occasion	Y	Cost Recovery
Council vehicle use	\$ 16.53	Per occasion	Y	Cost Recovery
Note: Katherine Town Council is required to adhere to the <i>uncollected goods act</i> , part 4 sections 26-30				
Sale of vehicle Administration fee	\$ 72.31	Per occasion	Y	Cost Recovery

Advertisement costs	\$ 111.56	Per advert	Y	Cost Recovery
Inspectors costs	\$ 185.94	Per occasion	Y	Cost Recovery
Council vehicle use	\$ 16.53	Per occasion	Y	Cost Recovery
VACANT LAND				
Maintenance of land (mowing, rubbish removal etc.)	At cost plus administrative Fee	Per occasion	Y	Cost Recovery
Administrative fee	\$ 72.31	Per occasion	Y	Cost Recovery
VENDORS				
Street/roadside vendors	\$ 340.89	Per Month	Y	Commercial
Street/roadside vendors	\$4,090.68	Per Annum	Y	Commercial
Display goods in public place/handbill permit - commercial	\$ 149.79	Per Month	Y	Commercial
Display goods in public place/handbill permit – not-for-profit	\$ 15.50	Per Month	Y	User contributes
Display goods in public place/handbill permit - commercial	\$1,797.42	Per Annum	Y	Commercial
Display goods in public place/handbill permit – not-for-profit	\$ 185.94	Per Annum	Y	User contributes
Mobile food vendors	\$ 340.89	Per Month	Y	Commercial
Mobile food vendors	\$4,090.68	Per Annum	Y	Commercial
Fixed food vendors	\$ 413.20	Per Month	Y	Commercial
Fixed food vendors	\$4,958.40	Per Annum	Y	Commercial
Sidewalk cafes – per table and 4 chairs	\$ 149.79	Per Annum	Y	Commercial
Busking	\$ 29.96	Per Month	Y	Commercial
Photography/filming permit	Free	Per Month	N	N/A
SIGNS				
<i>Cluster signs /information bays</i>				
Annual fee	\$71.48	Per annum	Y	Commercial
Pro rata				
July	\$71.48	Per annum or part thereof	Y	Commercial
August	\$65.52	Per annum or part thereof	Y	Commercial
September	\$59.50	Per annum or part thereof	Y	Commercial
October	\$53.61	Per annum or part thereof	Y	Commercial
November	\$47.72	Per annum or part thereof	Y	Commercial

December - June	\$41.73	Per annum or part thereof	Y	Commercial
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ROAD OPENING/CLOSING

Application fee	\$108.47	Per application	Y	Commercial
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Payment of fees does not guarantee approval for commencement of on-site works. Applicants are required to be fully compliant with council's permit to work documentation.

CEMETERY

The Katherine Cemetery is to be maintained as a high standard Lawn Cemetery. Grass length will be kept below 70mm and Glyphosate or equivalent will be applied to keep headstones and plinths free of grass and weeds. The Cemetery grounds will be irrigated during the dry season.

Toilet facilities will be provided and maintained at the Cemetery. The Rotunda will be maintained as a shady retreat for families and visitors.

A mobile shade structure will be provided and maintained by Council. Deployment of the shade structure for funerals will be the responsibility of the Funeral Director.

Graves

The digging of graves will be approved by Council. The staggering of grave sites will be undertaken as follows:

XXXX	UNUSED
UNUSED	XXXX
XXXX	UNUSED
UNUSED	XXXX
XXXX	UNUSED

Unused sites will not be allocated until a minimum of 12 months after the use of the neighbouring sites. All graves will be dug to a minimum depth of 2.1 metres to accommodate a double grave. Backfilling will be carried out using the original excavated material. When the grave begins to settle the site will be speared and topped up with soil as required. Grass seed will be sown. Double burials in graves will be pursuant to Regulation 19 of the Cemeteries Regulations 1981 and the *Northern Territory Cemeteries Act 1980*. Council will supply each grave site with a single head stone measuring at the base 600mm x 200mm and at the top 100mm x 600mm and 300mm high. Relatives of the deceased may purchase headstones of marble or similar material. However, they must be of the same dimensions.

Plaques

Council will supply each grave site with an identification plaque measuring 137mm x 102mm made of bronze. Relatives may order larger plaques at their own cost. Plaques will be attached as soon as possible after burial.

Old Katherine Cemetery

Council assumed control of the Katherine Cemetery on the first day of July 1978 and acknowledges that precise identification of some specific grave sites prior to this date has proved difficult. In these cases, Council will supply a plaque measuring 203mm x 76mm of bronze that will be mounted in the rotunda at the Cemetery.

Cremated Remains

Council will provide a specific area at the Cemetery in which cremated remains may be interred, either permanently or temporarily. A plaque, measuring 229mm x 229mm will be provided for these internments. A request to remove cremated remains must be in writing to the Chief Executive Officer and must be in the form as required by the Council.

Cemetery Fees

Cemetery fees will be reviewed annually in line with the *Cemeteries Act* and Regulations and be set on a cost recovery basis. Where relatives, at their own cost provide alternative headstones and plaques, burial fees will be adjusted accordingly.

Fencing

Fencing or the erection of private decorative gardens at gravesites in the Katherine Cemetery is prohibited in order to maintain the visual amenity of the Lawn Cemetery and enable effective maintenance.

SERVICE DESCRIPTION	2019/2020 \$FEE	UNIT OF MEASURE	GST	CHARGE MODE
BURIAL CHARGES				
Adult	\$2,517	Per burial	Y	Commercial
Child	\$1,890	Per burial	Y	Commercial
Burial of ashes	\$560	Per burial	Y	Commercial
Exclusive right of burial (reservation of site – cemetery regulations 29 (1))	\$10	Per gravesite	Y	Commercial
UNDERTAKERS FEES				
Annual licence	\$1,291	Per annum	Y	Commercial
COUNCIL RESEARCH SERVICES	Free	Per enquiry	N	N/A

APPENDIX 1

Katherine Town Council – Hireable Facilities

Civic Centre and Miscellaneous:

- Civic Centre – Committee Room
- Katherine Public Library - Training Room
- Visitor Information Centre – Training Room
- Lindsay Street Complex
- Showgrounds – Stables/Pens
- Showgrounds – Sturt McDowell Building (McDouall Stuart Hall)
- Showgrounds – Trading Pavilion
- Showgrounds – Transport and Works Pavilion

Showgrounds:

- Showgrounds – Ablutions (Disabled)
- Showgrounds – Ablutions (Near Old Secretaries Office)
- Showgrounds – Ablutions (Near Poultry Pavilion)
- Showgrounds – Ablutions (Camping Area - Demountable)
- Showgrounds – Ablutions (Rodeo Arena)
- Showgrounds – Ablutions (Norforce)
- Showgrounds – Ablutions (Rotary)
- Showgrounds – Ablutions (Stables)
- Showgrounds – Agricultural Pavilion
- Showgrounds – Buntine Pavilion
- Showgrounds – Camp Grounds
- Showgrounds – Commercial Pavilion
- Showgrounds – Cooking Pavilion
- Showgrounds – Equestrian Storage Shed
- Showgrounds – Grandstand (Kiosk 1)
- Showgrounds – Grandstand (Kiosk 2)
- Showgrounds – Grandstand (Change Rooms)
- Showgrounds – Model Aero Club Field
- Showgrounds – Needlework Pavilion
- Showgrounds – Oval
- Showgrounds – Parks and Wildlife Timber Pavilion
- Showgrounds – Polocrosse Field
- Showgrounds – Poultry Pavilion
- Showgrounds – Racecourse
- Showgrounds – Rodeo Arena
- Showgrounds – Rodeo Secretaries Office
- Showgrounds – Rotary Pavilion
- Showgrounds – Dog Arena

Sportsgrounds:

- Oval No 1
- Oval No 2
- Oval No 3 (Baseball Field)
- Oval No 4 (Cricket Oval)
- Ablutions (BMX Track) (No 3)
- Ablutions (Near Stuart Hwy) (No 1 A)
- Ablutions (Near Netball Courts) (No 2)
- Ablutions (Softball Oval) (No 1 B)
- Baseball Kiosk (Near Oval No 3)
- Baseball Shed (Near Oval No 3)
- BMX Facility
- Don Dale Ablutions (No 4)
- Don Dale Change Room (Near Oval No 1)
- Don Dale Change Room (Near Oval No 2)
- Cricket Storage Shed (Near Oval No 4)
- Don Dale Pavilion (Room A)
- Don Dale Pavilion (Room B)
- Don Dale Pavilion (Room C)
- Don Dale Pavilion (Room D)
- Don Dale Pavilion (Room E)
- Don Dale Pavilion (Room F) (Canteen) (Storage Rooms)
- Don Dale Pavilion (Room G)
- Don Dale Pavilion (Room H)
- Don Dale Pavilion (Room J)
- Multi-Sports Shed
- Netball Kiosk
- Basketball Kiosk
- Skate Park
- Sportsground – Storage Facility (Near Play Park) (No 1)
- Sportsground – Storage Facility (Near end of Oval No 1) (No 2)

Parks and Reserves:

- Dakota Park
- DeJulia Park
- Fordham Park
- Forscutt Park
- Fuller Park
- Giles Park
- Glencoe Park
- Grevillea Park
- Jukes Park
- Knott's Crossing
- Lockheed Park
- Maluka Park
- Morris Park
- O'Shea Park
- Prior Park
- Ronan Park
- Roney Park
- Rundle Park
- Ryan Park (Ablutions)
- Styles Park
- Town Square
- Wallace Park
- Walter Young Park

DRAFT

